



Budget 2021

Municipalité de Russell Township

Table des matières / Table of Contents

Budget 2021



BUDGET OPÉRATIONNEL / OPERATIONAL BUDGET

- 1 General Government / Administration Général
 - A Council / conseil
 - B CAO's Office and Communications / Bureau du DG et Comm.
 - C HR & IT / HR & IT RH & TI
 - D Clerk's Office / Greffe
 - E Finance / Finances
 - F Asset Management / Gestion des immobilisations
 - G Taxation and Other Revenues / Taxation et autres revenus

- 2 Protection to person and property / Protection des personnes et des biens
 - H Fire Department / Service d'incendie
 - I Police services/ Services policiers
 - J S.N.C./ C.N.S.
 - K By-law Enforcement / Réglementation
 - L Building Inspection / Inspection des bâtiments

- 3 Transportation Services/ Services de transport
 - M Roads / Voirie
 - N Transit Services/ Transport en commun
 - O Street Lights / Éclairage de rues

- 4 Environmental Services / Services environnementaux
 - P Sanitary Sewers / Égoûts sanitaire
 - Q Waterworks / Aqueduc
 - R Storm Sewers / Égoûts pluviaux
 - S Garbage and Recycling / Ordures et recyclages

Table des matières / Table of Contents

Budget 2021



OPERATIONAL BUDGET (CONTINUED) / BUDGET OPÉRATIONNEL (SUITE)

- 5 Child Care Services / Services sociaux aux enfants
 - T Daycare Services / Services de garde
- 6 Recreational and Cultural Services / Services récréatifs et culturels
 - U Parks and Recreation / Parcs et loisirs
 - V Library / Bibliothèque
- 7 Planning and Development / Urbanisme et aménagement
 - W Economic Development / Développement économique
 - X. Tile and Municipal Drains / Drains Mun. et Agri
- 8 Infrastructure budget / Budget d'infrastructure
- 9 Reserves / Réserves
- 10 Report to Council FS 39-2020 / Rapport au conseil FS 39-2020
- 11 Powerpoint presentation of budget / Présentation Powerpoint du budget



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
General Government / Administration Générale								
Council / Conseil								
COUNCIL								
REVENUS / REVENUES								
Revenus / Revenues								
00-110-0000-5200 OTHER MUNICIPALITIES - COUNCIL	(5,000)	0	(5,000)	(5,000)	(5,000)	0	(5,000)	0%
Total Revenus / Revenues	(5,000)	0	(5,000)	(5,000)	(5,000)	0	(5,000)	0%
Transferts des réserves / Transfers from reserves								
00-110-3150-7120 COUNCIL - ALLOC FM RESERVE (GEN- SPEC. PROJECT)	0	(15,955)	(27,667)	(23,667)	0	0	(4,050)	0%
Total Transferts des réserves / Transfers from reserves	0	(15,955)	(27,667)	(23,667)	0	0	(4,050)	0%
Revenus total / Total Revenues	(5,000)	(15,955)	(32,667)	(28,667)	(5,000)		(9,050)	81%
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-110-0000-6100 COUNCIL - SALARIES FULL - TIME	22,660	18,567	23,045	20,522	23,437	13,610	23,950	2%
00-110-0000-6128 COUNCIL - SALARIES BY PER DIEM	5,880	5,513	5,880	5,023	5,880	1,041	5,880	0%
00-110-0000-6130 COUNCIL - SALARIES ELECTED OFFICIALS	111,426	110,310	140,986	137,165	143,806	99,368	140,199	(3%)
00-110-0000-6150 COUNCIL - H.S.T. REBATE ON SALARIES	0	(4,010)	0	0	0	0	0	0%
00-110-0000-6155 COUNCIL - SALARIES PER COMMITTEE MEETING	3,920	3,782	3,920	2,887	3,920	3,918	8,310	112%
00-110-0000-6180 COUNCIL - SALARIES OVERTIME	0	808	0	564	0	354	0	0%
00-110-0000-6200 COUNCIL - C.P.P.	5,896	3,816	7,549	7,143	7,712	5,434	7,833	2%
00-110-0000-6210 COUNCIL - E.I.	176	245	294	275	310	207	316	2%
00-110-0000-6220 COUNCIL - W.S.I.B.	612	520	647	580	539	332	546	1%
00-110-0000-6230 COUNCIL - E.H.T.	2,805	1,960	3,390	3,246	3,452	2,313	3,478	1%
00-110-0000-6240 COUNCIL - GROUP INSURANCE	21,484	15,094	24,847	16,332	26,624	11,640	28,989	9%
00-110-0000-6260 COUNCIL - O.M.E.R.S.	2,410	2,027	16,074	12,965	16,364	9,056	16,419	0%
Total Salaires et bénéfices / Salaries and Benefits	177,269	158,632	226,632	206,702	232,044	147,273	235,920	2%
Dépenses non-salariales / Non Salary Expenses								
00-110-0000-6321 COUNCIL - OFFICE SUPPLIES & EQPT	1,750	214	1,000	192	600	7	600	0%
00-110-0000-6322 COUNCIL - POSTAGE & COURRIER	0	0	0	5	0	0	0	0%
00-110-0000-6323 COUNCIL - TELEPHONE & COMMUNICATIONS	4,500	2,777	3,000	4,181	4,500	1,477	4,500	0%
00-110-0000-6324 COUNCIL - EMPLOYEES SUPPPORT -EXT DELEGATION	5,000	0	2,500	6	2,500	1,685	2,700	8%
00-110-0000-6325 COUNCIL - PUBLICATIONS, BOOKS, MAGAZINE	650	0	500	121	500	60	525	5%
00-110-0000-6390 COUNCIL - INSURANCE PREMIUM	2,850	2,874	3,447	3,404	3,619	2,553	3,574	(1%)
00-110-0000-6430 COUNCIL - STAFF TRAIN. COURSES	0	0	12,500	6,106	5,000	0	5,000	0%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-110-0000-6431 COUNCIL - COUNCILLOR #1 EXPENSES	0	0	0	0	0	0	0	0%
00-110-0000-6432 COUNCIL - COUNCILLOR #2 EXPENSES	0	0	0	0	0	0	0	0%
00-110-0000-6433 COUNCIL - COUNCILLOR #3 EXPENSES	0	0	0	0	0	0	0	0%
00-110-0000-6434 COUNCIL - COUNCILLOR #4 EXPENSES	0	0	0	0	0	0	0	0%
00-110-0000-6435 COUNCIL - MAYOR EXPENSES	0	0	0	0	0	0	0	0%
00-110-0000-6442 COUNCIL - MEMBERSHIP FEES	1,555	1,625	1,750	2,270	2,500	1,660	0	(100%)
00-110-0000-6443 COUNCIL - SPECIAL EVENTS	15,000	7,842	20,845	12,070	19,940	4,500	20,810	4%
00-110-0000-6444 COUNCIL - ADVERTISING	0	0	0	0	0	422	0	0%
00-110-0000-6470 COUNCIL - CONTRACT - WEB CASTING	6,000	5,396	6,120	5,966	6,240	6,210	6,370	2%
00-110-0000-6840 COUNCIL - COMMUNITY DONATIONS	45,000	27,500	37,000	24,175	37,000	4,400	25,250	(32%)
00-110-0000-6841 COUNCIL - COMMUNITY DONATIONS - VILLAGE COMMITTEES	1,000	3,500	1,000	1,000	1,000	1,000	1,000	0%
00-110-0000-6842 COUNCIL - DONATIONS IN KIND	30,000	38,633	34,000	33,532	34,500	10,298	22,000	(36%)
00-110-0000-6843 COUNCIL - NO CHARGE CONTRACT AS PER AGREEMENT	52,000	53,666	52,000	43,170	53,000	11,818	53,000	0%
00-110-0140-6431 COUNCIL - 2014-2018 COUNCILLOR #1 A SIMARD	3,600	3,455	0	0	0	0	0	0%
00-110-0140-6432 COUNCIL - 2014-2018 COUNCILLOR #2 J. LAURIN	3,600	1,173	0	0	0	240	0	0%
00-110-0140-6433 COUNCIL - 2014-2018 COUNCILLOR #3 A BRISSON	3,600	2,395	0	0	0	0	0	0%
00-110-0140-6434 COUNCIL - 2014-2018 COUNCILLOR #4 C. SAUCIER	3,600	1,116	0	0	0	0	0	0%
00-110-0140-6435 COUNCIL - 2014-2018 MAYOR'S P. LEROUX	10,100	7,525	0	0	0	0	0	0%
00-110-0141-6431 COUNCIL - 2014-2018 COUNCILLOR #1 (REPL) C. POL	0	492	0	0	0	0	0	0%
00-110-0180-6431 COUNCIL - 2018-2022 COUNCILLOR #1 (J LAURIN)	0	0	3,635	38	3,635	83	1,818	(50%)
00-110-0180-6432 COUNCIL - 2018-2022 COUNCILLOR #2 (A BRISSON)	0	0	3,635	186	3,635	1,764	1,818	(50%)
00-110-0180-6433 COUNCIL - 2018-2022 COUNCILLOR #3 (C SAUCIER)	0	0	3,635	819	3,635	0	1,818	(50%)
00-110-0180-6434 COUNCIL - 2018-2022 COUNCILLOR #4 (M TARNOWSKI)	0	0	3,635	631	3,635	13	1,818	(50%)
00-110-0180-6435 COUNCIL - 2018-2022 MAYOR'S (P LEROUX)	0	0	10,200	9,992	10,200	1,568	5,100	(50%)
Total Dépenses non-salariales / Non Salary Expenses	189,805	160,183	200,402	147,864	195,639	49,758	157,701	(19%)
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-110-3150-6710 COUNCIL - ALLOC TO RESERVE (GEN- SPEC. PROJECT)	0	4,000	0	7,550	0	0	0	0%
Total Transferts aux réserves / Transfers to Reserves	0	4,000	0	7,550	0	0	0	0%
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	367,074	322,815	427,034	362,116	427,683	197,031	393,621	(8%)
Contribution municipale / Municipal Contribution	362,074	306,860	394,367	333,449	422,683	197,031	384,571	(9%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
General Government / Administration Générale								
CAO's Office and Communications / Bureau du DG et Comm.								
CAO'S OFFICE								
REVENUS / REVENUES								
Revenus / Revenues								
Transferts des réserves / Transfers from reserves								
00-115-3150-7120 CAO - ALLOC FM RESERVE (GEN- SPEC. PROJECT)	0	0	0	0	0	0	(100,000)	0%
Total Transferts des réserves / Transfers from reserves	0	0	0	0	0	0	(100,000)	0%
Revenus total / Total Revenues							(100,000)	
DÉPENSES EXPENSES								
Salaires et bénéfiques / Salaries and Benefits								
00-115-0000-6100 CAO OFFICE - SALARIES FULL - TIME	112,319	114,694	115,032	109,031	119,009	83,663	124,230	4%
00-115-0000-6110 CAO OFFICE - SALARIES PART - TIME	0	0	0	0	0	0	0	0%
00-115-0000-6180 CAO OFFICE - SALARIES OVERTIME	2,030	1,115	2,071	243	2,112	1,154	2,144	2%
00-115-0000-6200 CAO OFFICE - C.P.P.	2,719	2,844	2,984	2,631	3,005	2,603	3,143	5%
00-115-0000-6210 CAO OFFICE - E.I.	677	1,127	1,155	970	1,199	929	1,241	4%
00-115-0000-6220 CAO OFFICE - W.S.I.B.	2,496	2,625	2,705	2,387	2,327	1,824	2,378	2%
00-115-0000-6230 CAO OFFICE - E.H.T.	2,230	2,265	2,283	2,125	2,362	1,672	2,464	4%
00-115-0000-6240 CAO OFFICE - GROUP INSURANCE	6,113	6,239	6,735	5,911	6,009	3,474	6,548	9%
00-115-0000-6260 CAO OFFICE - O.M.E.R.S.	13,109	12,440	13,307	12,617	13,864	9,334	14,474	4%
Total Salaires et bénéfiques / Salaries and Benefits	141,693	143,349	146,272	135,915	149,887	104,653	156,622	4%
Dépenses non-salariales / Non Salary Expenses								
00-115-0000-6321 CAO OFFICE - OFFICE SUPPLIES & EQPT	1,500	2,380	1,550	734	1,550	661	1,500	(3%)
00-115-0000-6323 CAO OFFICE - TELEPHONE & COMMUNICATIONS	1,200	826	1,000	1,489	1,000	160	1,000	0%
00-115-0000-6324 CAO OFFICE - TRAVEL & OTHER RELATED EXPENSES	6,000	4,660	5,500	2,721	5,500	4,141	5,000	(9%)
00-115-0000-6325 CAO OFFICE - PUBLICATIONS, BOOKS, MAGAZINE	100	0	110	40	120	20	120	0%
00-115-0000-6430 CAO OFFICE - STAFF TRAINING & COURSES	1,000	81	1,250	0	1,250	229	750	(40%)
00-115-0000-6440 CAO OFFICE - CONVENTIONS & DELEGATIONS	2,500	2,837	3,000	1,672	3,000	1,292	2,000	(33%)
00-115-0000-6442 CAO OFFICE - MEMBERSHIP FEES	0	166	250	0	0	0	0	0%
00-115-0000-6480 CAO OFFICE - PROFESSIONAL FEES OTHER	25,000	12,860	22,000	11,238	20,000	198	120,000	500%
00-115-0000-6525 CAO'S OFFICE - BANK CHARGES	0	0	0	30	0	120	0	0%
Total Dépenses non-salariales / Non Salary Expenses	37,300	23,810	34,660	17,924	32,420	6,821	130,370	302%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	178,993	167,159	180,932	153,839	182,307	111,474	286,992	57%
Contribution municipale / Municipal Contribution	178,993	167,159	180,932	153,839	182,307	111,474	186,992	3%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
General Government / Administration Générale								
CAO's Office and Communications / Bureau du DG et Comm.								
COMMUNICATIONS								
REVENUS / REVENUES								
Revenus / Revenues								
00-135-0000-5100 PROV. GRANT - COMMUNICATION	0	0	0	0	(10,000)	0	0	(100%)
00-135-0000-5150 REV. FEDERAL GRANT - COMMUNICATION	0	(2,394)	0	2,394	0	0	0	0%
00-135-0000-5530 REV. COMMUNICATION - OTHER SUPPORT GRANT	(13,935)	0	(18,000)	(4,000)	(5,000)	0	(5,000)	0%
Total Revenus / Revenues	(13,935)	(2,394)	(18,000)	(1,606)	(15,000)	0	(5,000)	(67%)
Transferts des réserves / Transfers from reserves								
00-135-3150-7120 COMMUNICATION - ALLOC FM RESERVE (GEN. SP PROJECT)	(42,000)	0	(28,000)	0	(2,500)	0	(7,970)	219%
Total Transferts des réserves / Transfers from reserves	(42,000)	0	(28,000)	0	(2,500)	0	(7,970)	219%
Revenus total / Total Revenues	(55,935)	(2,394)	(46,000)	(1,606)	(17,500)		(12,970)	(26%)
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-135-0000-6100 COMMUNICATION - SALARIES FULL - TIME	95,909	23,491	99,875	38,786	100,393	17,505	104,056	4%
00-135-0000-6110 COMMUNICATION - SALARIES PART - TIME	0	0	0	0	0	0	0	0%
00-135-0000-6180 COMMUNICATION - SALARIES OVERTIME	1,015	249	1,035	98	1,056	85	1,072	2%
00-135-0000-6200 COMMUNICATION - C.P.P.	3,130	874	3,458	1,578	3,468	692	3,650	5%
00-135-0000-6210 COMMUNICATION - E.I.	767	358	1,318	631	1,362	256	1,416	4%
00-135-0000-6220 COMMUNICATION - W.S.I.B.	2,857	620	3,080	1,095	2,528	409	2,615	3%
00-135-0000-6230 COMMUNICATION - E.H.T.	1,890	467	1,968	745	1,978	339	2,050	4%
00-135-0000-6240 COMMUNICATION - GROUP INSURANCE	6,789	6,545	7,606	5,881	6,298	252	6,853	9%
00-135-0000-6260 COMMUNICATION - O.M.E.R.S.	10,212	979	10,535	993	10,600	738	10,935	3%
Total Salaires et bénéfices / Salaries and Benefits	122,569	33,583	128,875	49,807	127,683	20,276	132,647	4%
Dépenses non-salariales / Non Salary Expenses								
00-135-0000-6320 COMMUNICATION - FOOD, PROMOTIONAL MATERIAL	66,000	16,847	48,000	1,666	22,500	0	13,800	(39%)
00-135-0000-6321 COMMUNICATION - OFFICE SUPPLIES & EQPT	250	445	600	722	600	382	650	8%
00-135-0000-6323 COMMUNICATION - TELEPHONE & COMMUNICATIONS	0	311	550	391	550	276	550	0%
00-135-0000-6324 COMMUNICATION - TRAVEL & OTHER RELATED EXPENSES	250	113	300	0	325	0	350	8%
00-135-0000-6325 COMMUNICATION - PUBLICATIONS, BOOKS, MAGAZINE	565	638	650	607	650	666	700	8%
00-135-0000-6430 COMMUNICATION - STAFF TRAINING & COURSES	500	616	1,000	104	1,000	141	1,250	25%
00-135-0000-6440 COMMUNICATION - CONVENTIONS & DELEGATIONS	4,000	2,170	4,000	1,045	2,250	0	2,250	0%
00-135-0000-6442 COMMUNICATION - MEMBERSHIP FEES	855	1,299	905	283	960	1,573	3,840	300%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-135-0000-6443 COMMUNICATION - SPECIAL EVENTS	8,350	716	6,500	3,380	3,500	457	3,250	(7%)
00-135-0000-6444 COMMUNICATION - ADVERTISING	16,000	17,297	16,000	10,989	22,750	4,820	26,500	16%
00-135-0000-6463 COMMUNICATION - SERVICE CONTRACT WEB SITE--WEB EXP	14,945	6,207	9,560	4,033	30,150	10,687	16,620	(45%)
Total Dépenses non-salariales / Non Salary Expenses	111,715	46,659	88,065	23,220	85,235	19,002	69,760	(18%)
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-135-3150-6710 COMMUNICATION - ALLOC TO RESERVE (GEN. SP PROJECT)	0	8,000	0	0	0	0	0	0%
Total Transferts aux réserves / Transfers to Reserves	0	8,000	0	0	0	0	0	0%
Transferts au capital / Capital Transfers								
00-135-0000-6720 <Generated>	0	0	0	0	0	0	0	0%
00-135-3300-6720 COMMUNICATION - SURPLUS ALLOC. TO TCA	10,000	10,000	0	(1,303)	0	0	0	0%
Total Transferts au capital / Capital Transfers	10,000	10,000	0	(1,303)	0	0	0	0%
Dépenses total / Total Expenses	244,284	98,242	216,940	71,724	212,918	39,278	202,407	(5%)
Contribution municipale / Municipal Contribution	188,349	95,848	170,940	70,118	195,418	39,278	189,437	(3%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021
APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
General Government / Administration Générale								
Clerk's Office / Greffe								
CLERK'S OFFICE								
REVENUS / REVENUES								
Revenus / Revenues								
00-170-0000-5301 REV. FREEDOM OF INFORMATION ACT (CLERK OFF)	(100)	(581)	(300)	(431)	(300)	(817)	(300)	0%
00-170-0000-5360 REV. AFFIDAVITS, OATHS OR DECLARATIONS (CLERK OFF)	(450)	(1,545)	(475)	(1,380)	(500)	(345)	(525)	5%
00-170-0000-5399 REV. CLERK OFFICE - OTHERS	0	0	0	0	0	0	0	0%
00-170-0000-5610 REV. MARIAGE LICENCE (CLERK OFF)	(10,000)	(12,555)	(11,000)	(10,260)	(11,000)	(9,460)	(11,000)	0%
00-170-0000-5820 REV. LOTTERY (CLERK'S OFFICE)	(2,000)	(1,054)	(1,500)	(1,056)	(1,300)	(355)	(1,300)	0%
00-170-0000-5850 REV. SALE OF MAPS, PLANS, PHOTOCOPY (CLERK OFF)	(200)	(16)	(200)	(31)	(200)	(23)	(200)	0%
Total Revenus / Revenues	(12,750)	(15,751)	(13,475)	(13,158)	(13,300)	(11,000)	(13,325)	0%
Transferts des réserves / Transfers from reserves								
00-170-3150-7120 CLERK OFFICE - ALLOC FM RESERVE (GEN. SP. PROJECT)	(38,000)	(6,000)	(6,470)	(6,470)	0	0	0	0%
Total Transferts des réserves / Transfers from reserves	(38,000)	(6,000)	(6,470)	(6,470)	0	0	0	0%
Revenus total / Total Revenues	(50,750)	(21,751)	(19,945)	(19,628)	(13,300)	(11,000)	(13,325)	
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-170-0000-6100 CLERK OFFICE - SALARIES FULL-TIME	178,892	168,306	182,123	186,215	185,987	131,714	192,163	3%
00-170-0000-6110 CLERK OFFICE - SALARIES PART TIME	0	0	0	0	10,817	5,072	9,286	(14%)
00-170-0000-6180 CLERK OFFICE - SALARIES OVERTIME	4,314	5,923	4,400	2,625	4,488	1,924	4,555	1%
00-170-0000-6200 CLERK OFFICE - C.P.P	6,231	6,212	6,634	6,724	7,165	5,995	7,358	3%
00-170-0000-6210 CLERK OFFICE - E.I.	1,532	2,471	2,559	2,511	2,944	2,180	2,963	1%
00-170-0000-6220 CLERK OFFICE - W.S.I.B.	5,385	5,670	5,735	5,757	5,080	3,649	5,077	0%
00-170-0000-6230 CLERK OFFICE - E.H.T.	3,573	3,542	3,637	3,656	3,925	2,769	4,017	2%
00-170-0000-6240 CLERK OFFICE - GROUP INSURANCE	10,357	9,984	11,450	10,579	12,292	8,487	13,396	9%
00-170-0000-6260 CLERK OFFICE - O.M.E.R.S.	18,642	17,427	18,886	18,095	19,281	14,460	20,017	4%
Total Salaires et bénéfices / Salaries and Benefits	228,926	219,535	235,424	236,162	251,979	176,250	258,832	3%
Dépenses non-salariales / Non Salary Expenses								
00-170-0000-6301 CLERK OFFICE - UTIL., NATURAL GAS/PROPANE	600	958	975	638	1,000	341	650	(35%)
00-170-0000-6305 CLERK OFFICE - UTIL., HYDRO	761	414	775	699	800	334	725	(9%)
00-170-0000-6320 CLERK OFFICE - FOOD, PROMOTIONAL MATERIAL	4,583	4,705	4,600	6,802	4,625	872	1,745	(62%)
00-170-0000-6321 CLERK OFFICE - OFFICE SUPPLIES & EQPT	6,330	5,983	5,600	4,663	6,000	2,715	4,000	(33%)
00-170-0000-6322 CLERK OFFICE - POSTAGE & COURRIER SERVICES	9,100	30	75	46	100	37	50	(50%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-170-0000-6324 CLERK OFFICE - TRAVEL & OTHER RELATED EXPENSES	2,330	1,261	1,500	1,842	1,500	0	0	(100%)
00-170-0000-6325 CLERK OFFICE - PUBLICATIONS, BOOKS, MAGAZINE	2,200	1,213	1,500	0	1,500	0	1,500	0%
00-170-0000-6399 CLERK OFFICE - MISCELLANEOUS EXPENSES	300	0	50	0	50	0	50	0%
00-170-0000-6430 CLERK OFFICE - STAFF TRAINING & COURSES	3,200	573	1,100	1,279	1,200	1,109	743	(38%)
00-170-0000-6440 CLERK OFFICE - CONVENTIONS & DELEGATIONS	2,233	753	1,266	799	1,275	0	0	(100%)
00-170-0000-6442 CLERK OFFICE - MEMBERSHIP FEES	500	396	396	403	500	412	500	0%
00-170-0000-6444 CLERK OFFICE - ADVERTISING	4,000	407	300	0	500	743	500	0%
00-170-0000-6455 GENERAL OPERATIONS-CLERK'S OFF-GENERAL-MTCE OF PRE	0	0	0	0	0	67	0	0%
00-170-0000-6464 CLERK OFFICE - COMPUTER IT SUPPORT UCPR	2,000	0	500	0	0	0	0	0%
00-170-0000-6465 CLERK OFFICE - RENTAL OF EQUIPMENT	400	0	100	0	100	0	100	0%
00-170-0000-6470 CLERK OFFICE - SERV. AGREEMENT - ICOMPASS	33,445	11,779	12,341	13,643	13,600	10,242	14,264	5%
00-170-0000-6471 CLERK OFFICE - SERV. AGREEMENT - BUILDING	0	0	0	0	105	0	105	0%
00-170-0000-6480 CLERK OFFICE - PROFESSIONAL FEES OTHER	0	0	0	0	0	0	0	0%
00-170-0000-6485 CLERK OFFICE - PROF. FEES - LEGAL	5,075	1,663	5,151	1,624	5,000	893	5,000	0%
00-170-0000-6487 CLERK'S OFF - PROF.FEES - INTEGRITY COMMISSIONER	0	0	15,000	6,549	15,000	438	15,000	0%
00-170-0000-6488 CLERK OFFICE - PROF. FEES - TRANSLATION	3,400	2,618	3,000	2,875	3,099	0	3,099	0%
00-170-0000-6525 CLERK OFFICE - BANK CHARGES	0	0	0	42	0	60	0	0%
Total Dépenses non-salariales / Non Salary Expenses	80,457	32,753	54,229	41,904	55,954	18,263	48,031	(14%)
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-170-3120-6710 CLERK OFF - ALLOC. TO RESERVE (ASSET REPLACEMENT)	0	0	0	0	0	0	0	0%
00-170-3150-6710 CLERK OFFICE - ALLOC TO RESERVE (GEN. SP. PROJECT)	0	0	0	0	0	0	0	0%
Total Transferts aux réserves / Transfers to Reserves	0	0	0	0	0	0	0	0%
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	309,383	252,288	289,653	278,066	307,933	194,513	306,863	
Contribution municipale / Municipal Contribution	258,633	230,537	269,708	258,438	294,633	183,513	293,538	



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
General Government / Administration Générale								
Clerk's Office / Greffe								
ELECTION								
REVENUS / REVENUES								
Revenus / Revenues								
00-171-0000-5399 REV. MUNICIPAL ELECTIONS CANDIDATES (ELECTIONS)	0	0	0	(454)	0	0	0	0%
Total Revenus / Revenues	0	0	0	(454)	0	0	0	0%
Transferts des réserves / Transfers from reserves								
00-171-3150-7120 ELECTION - ALLOC FM RESERVE (GEN. SP. PROJECT)	0	(32,000)	0	0	0	0	0	0%
Total Transferts des réserves / Transfers from reserves	0	(32,000)	0	0	0	0	0	0%
Revenus total / Total Revenues		(32,000)		(454)				
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-171-0000-6100 ELECTION - SALARIES FULL-TIME	0	2,817	0	0	0	0	0	0%
00-171-0000-6200 ELECTION - C.P.P	0	139	0	0	0	0	0	0%
00-171-0000-6210 ELECTION - E.I.	0	42	0	0	0	0	0	0%
00-171-0000-6220 ELECTION - W.S.I.B.	0	90	0	0	0	0	0	0%
00-171-0000-6230 ELECTION - E.H.T.	0	55	0	0	0	0	0	0%
00-171-0000-6240 ELECTION - GROUP INSURANCE	0	119	0	0	0	0	0	0%
00-171-0000-6260 ELECTION - O.M.E.R.S.	0	254	0	0	0	0	0	0%
Total Salaires et bénéfices / Salaries and Benefits	0	3,516	0	0	0	0	0	0%
Dépenses non-salariales / Non Salary Expenses								
00-171-0000-6320 ELECTION - FOOD, PROMOTIONAL MATERIAL	0	1,022	0	0	0	0	0	0%
00-171-0000-6321 ELECTION - OFFICE SUPPLIES & EQPT	0	480	0	0	0	0	0	0%
00-171-0000-6322 ELECTION - POSTAGE & COURRIER SERVICES	0	8,105	0	0	0	0	0	0%
00-171-0000-6324 ELECTION - TRAVEL & OTHER RELATED EXPENSES	0	37	0	0	0	0	0	0%
00-171-0000-6399 ELECTION - MISCELLANEOUS EXPENSES	0	0	0	0	0	0	0	0%
00-171-0000-6430 ELECTION - STAFF TRAINING & COURSES	0	315	0	0	0	0	0	0%
00-171-0000-6444 ELECTION - ADVERTISING	0	1,426	0	0	0	0	0	0%
00-171-0000-6464 ELECTION - COMPUTER IT SUPPORT UCPR	0	0	0	0	0	0	0	0%
00-171-0000-6465 ELECTION - RENTAL OF EQUIPMENT	0	0	0	0	0	0	0	0%
00-171-0000-6470 ELECTION - SERV. AGREEMENTS	0	21,567	1,512	0	1,857	1,857	1,857	0%
00-171-0000-6471 ELECTION - SERV. AGREEMENT - ELECTORAL LIST	0	1,539	0	1,857	0	0	0	0%
00-171-0000-6480 ELECTION - PROFESSIONAL FEES OTHER	0	554	0	0	0	0	0	0%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-171-0000-6485 ELECTION - PROF. FEES - LEGAL	0	1,050	0	0	0	0	0	0%
00-171-0000-6488 ELECTION - PROF. FEES - TRANSLATION	0	511	0	0	0	0	0	0%
Total Dépenses non-salariales / Non Salary Expenses	0	36,606	1,512	1,857	1,857	1,857	1,857	0%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-171-3120-6710 ELECTON - ALLOC. TO RESERVE (ASSET REPLACEMENT)	0	0	0	0	0	0	0	0%
00-171-3150-6710 ELECTION - ALLOC TO RESERVE (GEN. SP. PROJECT)	0	0	16,250	16,250	11,595	0	11,595	0%
Total Transferts aux réserves / Transfers to Reserves	0	0	16,250	16,250	11,595	0	11,595	0%
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses		40,122	17,762	18,107	13,452	1,857	13,452	
Contribution municipale / Municipal Contribution		8,122	17,762	17,653	13,452	1,857	13,452	



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021
APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
General Government / Administration Générale								
HR & IT / RH & TI								
HUMAN RESOURCES								
REVENUS / REVENUES								
Revenus / Revenues								
00-130-0000-5850 REV. OTHER HUMAN RESOURCES	0	(1,276)	0	(11,827)	0	0	0	0%
Total Revenus / Revenues	0	(1,276)	0	(11,827)	0	0	0	0%
Transferts des réserves / Transfers from reserves								
00-130-3150-7120 HR - ALLOC FM RESERVE (GEN. SP. PROJECT)	(15,000)	0	(25,000)	(25,000)	(18,000)	0	0	(100%)
Total Transferts des réserves / Transfers from reserves	(15,000)	0	(25,000)	(25,000)	(18,000)	0	0	(100%)
Revenus total / Total Revenues	(15,000)	(1,276)	(25,000)	(36,827)	(18,000)			(100%)
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-130-0000-6100 HR - SALARIES FULL - TIME	67,708	71,679	72,360	51,092	74,614	53,073	79,676	7%
00-130-0000-6110 HR - SALARIES PART - TIME	0	0	0	0	0	0	0	0%
00-130-0000-6180 HR - SALARIES OVERTIME	2,791	715	2,847	231	2,904	1,184	2,948	2%
00-130-0000-6200 HR - C.P.P.	2,336	2,568	2,676	1,668	2,625	2,199	2,852	9%
00-130-0000-6210 HR - E.I.	609	1,034	1,079	622	1,093	809	1,158	6%
00-130-0000-6220 HR - W.S.I.B.	1,892	3,411	2,113	1,355	1,788	1,264	1,897	6%
00-130-0000-6230 HR - E.H.T.	1,375	1,418	1,467	1,015	1,512	1,035	1,611	7%
00-130-0000-6240 HR - GROUP INSURANCE	5,282	5,316	5,957	3,602	3,315	2,260	3,610	9%
00-130-0000-6260 HR - O.M.E.R.S.	7,048	5,070	7,433	5,133	7,819	3,775	8,307	6%
Total Salaires et bénéfices / Salaries and Benefits	89,041	91,211	95,932	64,718	95,670	65,599	102,059	7%
Dépenses non-salariales / Non Salary Expenses								
00-130-0000-6321 HR- OFFICE SUPPLIES & EQPT	2,000	1,990	2,000	1,104	2,000	374	1,750	(13%)
00-130-0000-6324 HR-TRAVEL & OTHERS EXP. RELATED	0	0	0	218	0	0	0	0%
00-130-0000-6399 HR - MISCELLANEOUS EXPENSES	15,000	510	500	0	18,500	0	500	(97%)
00-130-0000-6430 HR - STAFF TRAINING AND COURSES	3,500	81	3,500	0	2,500	366	2,500	0%
00-130-0000-6442 HR - MEMBERSHIP FEES	2,621	6,335	4,210	2,672	4,935	4,874	5,370	9%
00-130-0000-6443 HR - SPECIAL EVENTS	18,675	13,299	16,700	10,975	15,400	639	14,150	(8%)
00-130-0000-6444 HR - ADVERTISING	1,000	0	1,025	0	1,050	0	1,000	(5%)
00-130-0000-6480 HR - PROFESSIONAL FEES OTHER	18,250	7,186	42,260	41,652	17,600	1,435	18,110	3%
00-130-0000-6525 HR - BANK CHARGES	0	0	0	12	0	60	0	0%
Total Dépenses non-salariales / Non Salary Expenses	61,046	29,401	70,195	56,633	61,985	7,748	43,380	(30%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-130-3150-6710 HR - ALLOC TO RESERVE (GEN. SP. PROJECT)	0	0	0	0	0	0	0	0%
Total Transferts aux réserves / Transfers to Reserves	0	0	0	0	0	0	0	0%
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	150,087	120,612	166,127	121,351	157,655	73,347	145,439	(8%)
Contribution municipale / Municipal Contribution	135,087	119,336	141,127	84,524	139,655	73,347	145,439	4%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
General Government / Administration Générale								
HR & IT / RH & TI								
IT INFORMATION TECHNOLOGY								
REVENUS / REVENUES								
Revenus / Revenues								
00-140-0000-5850 REV. OTHER I.T.	0	(397)	0	0	0	0	0	0%
Total Revenus / Revenues	0	(397)	0	0	0	0	0	0%
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues		(397)						
DÉPENSES EXPENSES								
Salaires et bénéfiques / Salaries and Benefits								
00-140-0000-6100 IT - SALARIES FULL - TIME	13,276	13,460	13,408	13,696	15,328	9,823	15,558	2%
00-140-0000-6180 IT - SALARIES OVERTIME	0	120	0	122	0	549	0	0%
00-140-0000-6200 IT - C.P.P.	513	521	550	557	562	490	575	2%
00-140-0000-6210 IT - E.I.	121	204	203	205	213	180	218	2%
00-140-0000-6220 IT - W.S.I.B.	405	430	422	432	394	252	400	2%
00-140-0000-6230 IT - E.H.T.	259	262	261	270	299	191	303	1%
00-140-0000-6240 IT - GROUP INSURANCE	1,045	1,032	1,173	1,145	1,270	844	1,382	9%
00-140-0000-6260 IT - O.M.E.R.S.	1,319	1,330	1,315	1,342	1,582	977	1,601	1%
Total Salaires et bénéfiques / Salaries and Benefits	16,938	17,359	17,332	17,769	19,648	13,306	20,037	2%
Dépenses non-salariales / Non Salary Expenses								
00-140-0000-6321 IT - OFFICE SUPPLIES & EQUIP	0	245	50	145	50	0	100	100%
00-140-0000-6344 IT - EQPT, SMALL TOOLS, SUPPLIES	0	364	50	104	50	0	100	100%
00-140-0000-6390 IT - INSURANCE	0	0	0	0	0	0	8,000	0%
00-140-0000-6430 IT - STAFF TRAINING AND COURSES	0	0	0	0	3,000	0	0	(100%)
00-140-0000-6450 IT - S&R MTCE AND REPAIRS OF EQUIPMENT	750	664	770	0	790	0	810	3%
00-140-0000-6464 IT - COMPUTER IT SUPPORT UCPR	37,500	40,513	45,075	37,200	43,295	10,748	43,795	1%
00-140-0000-6465 IT - S&L INTERNET ACCESS	4,750	6,316	5,000	4,375	5,800	3,119	9,000	55%
00-140-0000-6470 IT - S&R SERV. AGREEMENT CONTRACTS	16,995	9,125	16,593	18,434	32,640	22,558	34,320	5%
Total Dépenses non-salariales / Non Salary Expenses	59,995	57,227	67,538	60,258	85,625	36,425	96,125	12%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-140-3120-6710 IT - ALLOC. TO RESERVE (ASSET REPLAC)	0	0	0	0	4,852	0	8,763	81%
Total Transferts aux réserves / Transfers to Reserves	0	0	0	0	4,852	0	8,763	81%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Transferts au capital / Capital Transfers								
00-140-3300-6720 IT - SURPLUS ALLOC. TO TCA	30,000	27,661	4,610	4,610	0	0	0	0%
Total Transferts au capital / Capital Transfers	30,000	27,661	4,610	4,610	0	0	0	0%
Dépenses total / Total Expenses	106,933	102,247	89,480	82,637	110,125	49,731	124,925	13%
Contribution municipale / Municipal Contribution	106,933	101,850	89,480	82,637	110,125	49,731	124,925	13%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
General Government / Administration Générale								
Finances / Finances								
ADMINISTRATION								
REVENUS / REVENUES								
Revenus / Revenues								
00-120-0000-5100 PROV. GRANT - GEN. GOV.	0	0	0	0	(25,000)	0	0	(100%)
00-120-0000-5300 REV. TAX CERTIFICATES	(17,000)	(13,432)	(17,000)	(14,176)	(15,000)	(11,088)	(15,000)	0%
00-120-0000-5755 PENALTY ON CURRENT TAXES	(250,000)	(255,632)	(250,000)	(238,490)	(250,000)	(146,081)	(250,000)	0%
00-120-0000-5800 ADM - INTEREST ON CURRENT ACCOUNTS	(40,000)	(33,152)	(40,000)	(48,199)	(40,600)	(83,140)	(41,210)	2%
00-120-0000-5850 REV. OTHER ADMINISTRATION	(4,060)	(9,309)	(4,000)	(7,013)	(4,000)	(3,927)	(5,000)	25%
00-120-0000-5870 REV. ADMIN. FEE - REMINDER NOTICES TAXES	(16,000)	(13,935)	(15,000)	(14,578)	(16,000)	(1,980)	(16,000)	0%
00-120-0000-7300 REV. ADMINISTRATION DC EARNED (OPERATIONS)	0	0	0	0	(49,500)	0	0	(100%)
Total Revenus / Revenues	(327,060)	(325,460)	(326,000)	(322,456)	(400,100)	(246,216)	(327,210)	(18%)
Transferts des réserves / Transfers from reserves								
00-120-0000-7120 <Generated>	0	0	0	0	0	0	0	0%
00-120-3150-7120 ADM. - ALLOC FM RESERVE (GEN. SPEC. PROJECT)	0	0	(20,000)	(20,000)	0	0	0	0%
Total Transferts des réserves / Transfers from reserves	0	0	(20,000)	(20,000)	0	0	0	0%
Revenus total / Total Revenues	(327,060)	(325,460)	(346,000)	(342,456)	(400,100)	(246,216)	(327,210)	(18%)
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-120-0000-6100 ADM - SALARIES FULL - TIME	312,352	289,242	370,376	358,276	372,813	259,551	381,504	2%
00-120-0000-6110 ADM - SALARIES PART - TIME	16,025	40,900	0	11,300	0	194	0	0%
00-120-0000-6180 ADM - SALARIES OVERTIME	10,971	10,344	11,191	13,893	11,414	14,880	11,586	2%
00-120-0000-6185 ADM - SAL. EMP'EE PORTION OF EI REBATE (5/12)	4,600	5,270	5,500	5,279	5,500	0	5,500	0%
00-120-0000-6200 ADM - C.P.P.	12,696	12,718	14,612	14,593	14,760	12,278	15,265	3%
00-120-0000-6210 ADM - E.I.	3,201	5,289	5,726	5,559	5,879	4,388	6,066	3%
00-120-0000-6220 ADM - W.S.I.B.	10,311	10,596	12,040	11,704	10,120	6,951	10,188	1%
00-120-0000-6230 ADM - E.H.T.	6,707	6,549	7,548	7,437	7,600	5,297	7,773	2%
00-120-0000-6240 ADM - GROUP INSURANCE	24,521	21,147	34,434	26,898	30,860	18,256	33,796	10%
00-120-0000-6260 ADM - O.M.E.R.S.	32,131	29,627	37,348	36,694	37,758	27,194	38,472	2%
Total Salaires et bénéfices / Salaries and Benefits	433,515	431,682	498,775	491,633	496,704	348,989	510,150	3%
Dépenses non-salariales / Non Salary Expenses								
00-120-0000-6321 ADM - OFFICE SUPPLIES & EQPT	15,000	11,654	17,000	13,807	17,000	7,775	17,000	0%
00-120-0000-6322 ADM - POSTAGE & COURRIER SERVICES	15,000	16,609	16,000	14,460	16,250	18,679	16,500	2%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-120-0000-6323 ADM - TELEPHONE & COMMUNICATIONS	6,600	6,770	6,720	7,072	6,790	5,829	6,590	(3%)
00-120-0000-6324 ADM - TRAVEL & OTHER RELATED EXPENSES	6,000	7,664	6,000	6,172	6,000	18	4,423	(26%)
00-120-0000-6325 ADM - PUBLICATIONS, BOOKS, MAGAZINE	0	0	0	25	0	0	0	0%
00-120-0000-6399 ADM - MISCELLANEOUS EXPENSES	1,500	619	450	675	450	96	450	0%
00-120-0000-6430 ADM - STAFF TRAINING & COURSES	4,000	2,585	3,500	2,940	3,500	2,094	1,750	(50%)
00-120-0000-6440 ADM - CONVENTIONS & DELEGATIONS	4,000	2,758	2,300	1,766	2,325	0	21,175	811%
00-120-0000-6442 ADM - MEMBERSHIP FEES	6,400	6,911	6,470	7,215	7,255	7,605	8,025	11%
00-120-0000-6444 ADM - ADVERTISING	3,500	1,018	2,260	972	1,710	534	1,265	(26%)
00-120-0000-6470 ADM - SERV. AGREEMENT DIAMOND MUN. SOFTW.	35,585	21,962	35,375	33,923	45,118	32,369	49,175	9%
00-120-0000-6480 ADM - PROFESSIONAL FEES OTHER	5,800	12,040	6,000	1,517	80,000	0	6,200	(92%)
00-120-0000-6485 ADM - PROF. FEES - LEGAL FEES	10,000	4,043	6,000	4,511	6,000	0	6,000	0%
00-120-0000-6487 ADM - PROF. FEES - AUDIT	35,000	24,779	35,000	29,433	26,002	18,826	27,000	4%
00-120-0000-6500 ADM - LEASE OFFICE EQUIPMENT	7,355	6,525	7,500	6,807	7,500	4,812	7,500	0%
00-120-0000-6522 ADM - INTEREST ON LATE PAYMENT	0	0	0	946	0	0	0	0%
00-120-0000-6525 ADM - BANK CHARGES	5,000	4,211	6,000	1,734	6,000	1,051	4,500	(25%)
00-120-0000-6545 ADM - UNCOLLECT TAXES, PENALTY, OVER/UNDER\$	1,000	2,161	1,000	524	1,000	249	1,000	0%
Total Dépenses non-salariales / Non Salary Expenses	161,740	132,309	157,575	134,499	232,900	99,937	178,553	(23%)
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
00-120-3300-6720 ADMIN - SURPLUS ALLOC. TO TCA	0	0	10,000	10,000	0	0	0	0%
Total Transferts au capital / Capital Transfers	0	0	10,000	10,000	0	0	0	0%
Dépenses total / Total Expenses	595,255	563,991	666,350	636,132	729,604	448,926	688,703	(6%)
Contribution municipale / Municipal Contribution	268,195	238,531	320,350	293,676	329,504	202,710	361,493	10%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021
APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
General Government / Administration Générale								
Asset Management / Gestion des immobilisations								
TOWN HALL MAINTENANCE								
REVENUS / REVENUES								
Revenus / Revenues								
00-125-0000-5850 TOWN HALL MTCE - OTHER REVENUES	0	(435)	0	0	0	0	0	0%
00-125-0000-5860 REV. TOWNHALL MTCE - LIBRARY CLEANING SERVICES	(4,500)	0	0	0	0	0	0	0%
Total Revenus / Revenues	(4,500)	(435)	0	0	0	0	0	0%
Transferts des réserves / Transfers from reserves								
00-125-0000-7120 <Generated>	0	0	0	0	0	0	0	0%
00-125-3150-7120 TOWNHALL MTCE - ALLOC FM RESERVE (GEN. SPEC. PROJ)	0	0	(5,000)	(5,000)	0	0	0	0%
Total Transferts des réserves / Transfers from reserves	0	0	(5,000)	(5,000)	0	0	0	0%
Revenus total / Total Revenues	(4,500)	(435)	(5,000)	(5,000)				
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-125-0000-6100 TOWNHALL MTCE - SALARIES FULL - TIME	78,204	73,430	84,530	87,271	82,337	62,787	85,667	4%
00-125-0000-6180 TOWNHALL MTCE - SALARIES OVERTIME	1,032	1,951	1,053	1,038	1,074	722	1,090	1%
00-125-0000-6200 TOWNHALL MTCE - C.P.P.	2,974	2,942	3,354	3,362	3,258	2,743	3,337	2%
00-125-0000-6210 TOWNHALL MTCE - E.I.	716	1,167	1,257	1,242	1,259	989	1,285	2%
00-125-0000-6220 TOWNHALL MTCE - W.S.I.B.	2,359	2,342	2,627	2,534	2,090	1,579	2,106	1%
00-125-0000-6230 TOWNHALL MTCE - E.H.T.	1,545	1,461	1,669	1,629	1,627	1,198	1,692	4%
00-125-0000-6240 TOWNHALL MTCE - GROUP INSURANCE	6,066	5,753	7,171	6,779	7,312	4,671	7,975	9%
00-125-0000-6260 TOWNHALL MTCE - O.M.E.R.S.	7,827	7,463	8,422	8,309	8,218	6,318	8,618	5%
Total Salaires et bénéfices / Salaries and Benefits	100,723	96,509	110,083	112,164	107,175	81,007	111,770	4%
Dépenses non-salariales / Non Salary Expenses								
00-125-0000-6301 TOWNHALL MTCE - UTIL., NATURAL GAS, (HEATING)	3,000	2,889	2,500	3,972	3,000	1,389	3,500	17%
00-125-0000-6302 TOWNHALL MTCE - UTIL., WATER & SEWER	1,600	1,332	1,500	1,559	1,530	687	1,545	1%
00-125-0000-6305 TOWNHALL MTCE - UTIL., HYDRO	16,000	16,120	16,320	14,727	16,650	9,967	16,817	1%
00-125-0000-6323 TOWNHALL MTCE - TELEPHONE & COMMUNICATIONS	100	759	180	218	180	177	205	14%
00-125-0000-6344 TOWNHALL MTCE - EQPT, SMALL TOOLS, SUPPLIES	15,000	2,192	10,000	8,594	5,000	2,025	8,000	60%
00-125-0000-6355 TOWNHALL MTCE - MAINTENANCE SUPPLIES	10,000	3,606	10,000	3,515	8,000	1,588	8,080	1%
00-125-0000-6370 TOWNHALL MTCE - UNIFORMS, BOOTS	500	239	500	447	500	304	500	0%
00-125-0000-6390 TOWNHALL MTCE - INSURANCE PREMIUM	9,000	8,007	7,736	7,703	8,123	5,917	8,284	2%
00-125-0000-6430 TOWNHALL MTCE - STAFF TRAINING & COURSES	2,000	198	1,500	0	1,500	229	1,515	1%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-125-0000-6455 TOWNHALL MTCE - MTCE OF PREMISES	25,500	15,011	20,000	13,599	20,000	8,131	20,170	1%
00-125-0000-6471 TOWNHALL MTCE - SERV. AGREEMENT - BUILDING EQPT	3,000	1,359	3,000	420	4,234	851	4,894	16%
00-125-0000-6472 TOWNHALL MTCE - SERV. AGREEMENT JANITORIAL	2,000	5,616	2,250	1,593	2,250	763	2,273	1%
00-125-0000-6480 TOWNHALL MTCE - PROFESSIONAL FEES OTHER	2,500	0	1,000	0	500	0	0	(100%)
Total Dépenses non-salariales / Non Salary Expenses	90,200	57,328	76,486	56,347	71,467	32,028	75,783	6%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-125-3120-6710 TOWNHALL MTCE - ALLOC. TO RESERVE (ASSET REPLAC)	0	0	0	0	33,111	0	59,793	81%
Total Transferts aux réserves / Transfers to Reserves	0	0	0	0	33,111	0	59,793	81%
Transferts au capital / Capital Transfers								
00-125-3300-6720 TOWNHALL MTCE- SURPLUS ALLOC. TO TCA	75,000	75,954	21,455	41,232	0	0	0	0%
Total Transferts au capital / Capital Transfers	75,000	75,954	21,455	41,232	0	0	0	0%
Dépenses total / Total Expenses	265,923	229,791	208,024	209,743	211,753	113,035	247,346	17%
Contribution municipale / Municipal Contribution	261,423	229,356	203,024	204,743	211,753	113,035	247,346	17%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
General Government / Administration Générale								
Asset Management / Gestion des immobilisations								
ASSET MANAGEMENT								
REVENUS / REVENUES								
Revenus / Revenues								
00-126-0000-5100 PROV. GRANT - ASSET MGMT	0	0	0	0	0	(37,500)	0	0%
00-126-0000-5150 REV. FEDERAL GRANT - ASSET MGMT	0	(22,257)	(25,100)	(25,103)	0	0	0	0%
00-126-0000-5399 REV ASSET MGMT - MISCELLANEOUS	0	0	0	(500)	0	0	0	0%
00-126-0000-5850 REV. ASSET MGMT- RENTAL AGREEMENT	(30,000)	(29,442)	(37,280)	(21,842)	(35,080)	(9,662)	(35,400)	1%
Total Revenus / Revenues	(30,000)	(51,699)	(62,380)	(47,445)	(35,080)	(47,162)	(35,400)	1%
Transferts des réserves / Transfers from reserves								
00-126-0000-7120 <Generated>	0	0	0	0	0	0	0	0%
00-126-3150-7120 ASSET MGMT - ALLOC FM RESERVE (GEN SP. PROJECT)	0	(12,882)	(10,000)	(10,000)	(24,610)	0	(25,000)	2%
Total Transferts des réserves / Transfers from reserves	0	(12,882)	(10,000)	(10,000)	(24,610)	0	(25,000)	2%
Revenus total / Total Revenues	(30,000)	(64,581)	(72,380)	(57,445)	(59,690)	(47,162)	(60,400)	1%
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-126-0000-6100 ASSET MGMT - SALARIES FULL - TIME	101,255	91,163	115,885	119,244	111,733	75,843	112,663	1%
00-126-0000-6110 ASSET MGMT - SALARIES PART - TIME	11,246	12,455	0	1,953	0	0	0	0%
00-126-0000-6155 ASSET MTCE - SAL. DISABLED COMMITTEE MEETING	1,696	1,484	1,696	1,484	1,696	848	1,696	0%
00-126-0000-6180 ASSET MGMT - SALARIES OVERTIME	0	2,334	0	3,807	0	3,707	0	0%
00-126-0000-6200 ASSET MGMT - C.P.P.	3,769	3,729	3,876	3,947	3,595	3,303	3,682	2%
00-126-0000-6210 ASSET MGMT - E.I.	988	1,596	1,469	1,506	1,406	1,172	1,433	2%
00-126-0000-6220 ASSET MGMT - W.S.I.B.	3,383	3,337	3,584	3,533	2,822	2,044	2,723	(4%)
00-126-0000-6230 ASSET MGMT - E.H.T.	2,227	2,092	2,293	2,288	2,212	1,551	2,230	1%
00-126-0000-6240 ASSET MGMT - GROUP INSURANCE	6,033	6,791	7,474	6,837	7,220	4,605	7,847	9%
00-126-0000-6260 ASSET MGMT - O.M.E.R.S.	10,819	9,827	12,387	11,989	12,115	8,499	12,155	0%
Total Salaires et bénéfices / Salaries and Benefits	141,416	134,808	148,664	156,588	142,799	101,572	144,429	1%
Dépenses non-salariales / Non Salary Expenses								
00-126-0000-6301 ASSET MGMT - UTIL., NATURAL GAS (HEATING)	0	0	0	0	0	569	0	0%
00-126-0000-6305 ASSET MGMT - UTIL., HYDRO	0	0	0	0	0	622	0	0%
00-126-0000-6321 ASSET MGMT - OFFICE SUPPLIES & EQPT	300	2,912	0	2,147	500	85	505	1%
00-126-0000-6323 ASSET MGMT - TELEPHONE & COMMUNICATIONS	0	0	0	0	0	2,304	0	0%
00-126-0000-6324 ASSET MGMT - TRAVEL & OTHER RELATED EXPENSES	3,000	1,817	2,000	5	2,000	0	2,020	1%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-126-0000-6364 ASSET MGMT - PROGRAM, ACCESSIBILITY COMMITTEE	1,000	122	1,000	369	500	0	505	1%
00-126-0000-6370 ASSET MGMT - UNIFORMS, BOOTS	0	163	0	0	0	0	0	0%
00-126-0000-6390 RENTAL OLD FIRE HALL - INSURANCE PREMIUM	0	0	0	0	1,400	0	0	(100%)
00-126-0000-6430 ASSET MGMT - STAFF TRAINING & COURSES	4,000	0	2,500	1,499	2,000	504	2,020	1%
00-126-0000-6440 ASSET MGMT - CONVENTIONS AND DELEGATIONS	1,500	1,211	1,600	0	1,615	0	1,631	1%
00-126-0000-6442 ASSET MGMT - MEMBERSHIP FEES	500	360	500	286	500	0	505	1%
00-126-0000-6444 ASSET MGMT - ADVERTISING	500	0	0	0	0	0	0	0%
00-126-0000-6455 ASSET MGMT - MTCE OF PREMISES	0	0	0	0	0	151	0	0%
00-126-0000-6470 ASSET MGMT - SERV. AGREEMENT CITY WIDE	13,000	6,644	13,000	7,659	10,000	5,289	10,100	1%
00-126-0000-6480 ASSET MGMT - PROFESSIONAL FEES OTHER	7,500	35,139	32,600	31,231	32,575	0	32,651	0%
00-126-0000-6485 ASSET MGMT - PROF. FEES - LEGAL FEES	0	1,115	0	0	0	1,124	0	0%
Total Dépenses non-salariales / Non Salary Expenses	31,300	49,483	53,200	43,196	51,090	10,648	49,937	(2%)
Paiements de dette / Debt Payments								
00-126-0001-6530 ASSET MGMT - PRINCIPAL ON LAND FUTURE USAGE	0	0	52,966	52,966	54,637	27,106	56,360	3%
00-126-0001-6535 ASSET MGMT - INTEREST ON LAND FUTURE USAGE	0	0	18,730	18,730	17,059	8,742	15,336	(10%)
Total Paiements de dette / Debt Payments	0	0	71,696	71,696	71,696	35,848	71,696	0%
Transferts aux réserves / Transfers to Reserves								
00-126-3120-6710 ASSET MGMT -ALLOC. TO RESERVE (ASSET REPLACEMENT)	223,554	223,554	59,662	59,662	53,041	0	95,787	81%
00-126-3150-6710 ASSET MGMT - ALLOC TO RESERVE (GEN SP. PROJECT)	0	0	0	0	0	0	0	0%
Total Transferts aux réserves / Transfers to Reserves	223,554	223,554	59,662	59,662	53,041	0	95,787	81%
Transferts au capital / Capital Transfers								
00-126-3300-6720 ASSET MGMT -SURPLUS ALLOC. TO TCA	20,000	15,265	0	0	0	0	0	0%
Total Transferts au capital / Capital Transfers	20,000	15,265	0	0	0	0	0	0%
Dépenses total / Total Expenses	416,270	423,110	333,222	331,142	318,626	148,068	361,849	14%
Contribution municipale / Municipal Contribution	386,270	358,529	260,842	273,697	258,936	100,906	301,449	16%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
General Government / Administration Générale								
Asset Management / Gestion des immobilisations								
SERVICE ONTARIO								
REVENUS / REVENUES								
Revenus / Revenues								
00-150-0000-5303 REV. SERVICE ONT - OPER. COST REVENUES	(45,753)	(34,926)	(45,848)	(32,233)	(36,080)	(26,838)	(36,090)	0%
00-150-0000-5304 REV. SERVICE ONT - REALTY TAX RECOVERY	(3,545)	(3,620)	(3,545)	(3,701)	(3,740)	(836)	(3,740)	0%
00-150-0000-5305 REV. SERVICE ONT - RENTAL INCOME	(44,444)	(44,444)	(44,444)	(44,444)	(44,444)	(33,333)	(44,444)	0%
Total Revenus / Revenues	(93,742)	(82,990)	(93,837)	(80,378)	(84,264)	(61,007)	(84,274)	0%
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues	(93,742)	(82,990)	(93,837)	(80,378)	(84,264)	(61,007)	(84,274)	
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-150-0000-6100 SERVICE ONT - SALARIES FULL - TIME	3,044	2,996	3,074	3,093	3,105	2,382	3,128	1%
00-150-0000-6180 SERVICE ONT - SALARIES OVERTIME	0	90	0	27	0	0	0	0%
00-150-0000-6200 SERVICE ONT - C.P.P.	128	130	137	139	140	112	144	3%
00-150-0000-6210 SERVICE ONT - E.I.	30	51	51	51	53	41	54	2%
00-150-0000-6220 SERVICE ONT - W.S.I.B.	93	98	97	98	80	58	80	0%
00-150-0000-6230 SERVICE ONT - E.H.T.	59	60	60	61	61	44	61	0%
00-150-0000-6240 SERVICE ONT - GROUP INSURANCE	259	256	291	284	312	210	340	9%
00-150-0000-6260 SERVICE ONT - O.M.E.R.S.	290	292	288	294	289	215	289	0%
Total Salaires et bénéfices / Salaries and Benefits	3,903	3,973	3,998	4,047	4,040	3,062	4,096	1%
Dépenses non-salariales / Non Salary Expenses								
00-150-0000-6301 SERVICE ONT - UTIL., NATURAL GAS (HEATING)	1,200	1,159	1,200	1,594	1,200	567	1,600	33%
00-150-0000-6302 SERVICE ONT - UTIL., WATER & SEWER	1,500	1,293	1,500	1,381	1,400	655	1,400	0%
00-150-0000-6305 SERVICE ONT - UTIL., HYDRO	10,150	6,468	10,150	5,909	6,500	4,070	6,500	0%
00-150-0000-6344 SERVICE ONT - EQPT, SMALL TOOLS, SUPPLIES	0	299	0	455	0	185	0	0%
00-150-0000-6355 SERVICE ONT - MAINTENANCE SUPPLIES	2,000	1,417	2,000	551	1,500	1,393	1,500	0%
00-150-0000-6390 SERVICE ONT - INSURANCE PREMIUM	2,000	1,051	1,269	1,274	1,322	1,002	1,402	6%
00-150-0000-6420 SERVICE ONT - G.I.L.TAXES COUNTY--CTY- G.I.L. EXP.	3,545	3,620	3,545	3,701	3,740	3,821	3,740	0%
00-150-0000-6444 SERVICE ONT - ADVERTISING	0	0	0	0	0	0	0	0%
00-150-0000-6454 SERVICE ONT - MANAGEMENT FEES	4,500	3,742	4,500	3,454	3,800	0	3,800	0%
00-150-0000-6455 SERVICE ONT - MTCE OF PREMISES	8,500	4,534	8,500	3,284	5,500	1,676	5,000	(9%)
00-150-0000-6466 SERVICE ONT - OTHER CONTRACTED SERVICES	0	0	0	0	0	0	0	0%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-150-0000-6472 SERVICE ONT - SERV. AGREEMENT JANITORIAL	12,000	10,987	12,000	10,284	10,800	21,385	10,800	0%
00-150-0000-6480 SERVICE ONT - PROFESSIONAL FEES OTHER	0	0	0	0	0	0	0	0%
Total Dépenses non-salariales / Non Salary Expenses	45,395	34,570	44,664	31,887	35,762	34,754	35,742	0%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	49,298	38,543	48,662	35,934	39,802	37,816	39,838	
Contribution municipale / Municipal Contribution	(44,444)	(44,447)	(45,175)	(44,444)	(44,462)	(23,191)	(44,436)	



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
General Government / Administration Générale								
Asset Management / Gestion des immobilisations								
MAISON DES ARTS								
REVENUS / REVENUES								
Revenus / Revenues								
00-151-0000-5399 REV. MAISON ARTS - MISCELLANEOUS REVENUES	0	(17,320)	(17,600)	(17,875)	(17,952)	0	(18,311)	2%
Total Revenus / Revenues	0	(17,320)	(17,600)	(17,875)	(17,952)	0	(18,311)	2%
Transferts des réserves / Transfers from reserves								
00-151-0000-7120 <Generated>	0	0	0	0	0	0	0	0%
00-151-3150-7120 MAISON ARTS - ALLOC FM RESERVE (GEN SP. PROJECT)	0	0	(2,500)	0	0	0	0	0%
Total Transferts des réserves / Transfers from reserves	0	0	(2,500)	0	0	0	0	0%
Revenus total / Total Revenues		(17,320)	(20,100)	(17,875)	(17,952)		(18,311)	2%
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
Dépenses non-salariales / Non Salary Expenses								
00-151-0000-6305 MAISON ARTS - UTIL., HYDRO	7,000	6,304	7,500	5,996	7,000	2,471	7,000	0%
00-151-0000-6420 MAISON ARTS - REALTY TAXES--CTY- G.I.L. EXP. PORTI	0	17,320	17,600	17,875	17,952	18,578	18,311	2%
00-151-0000-6456 MAISON ARTS - TREE PLANTING AND MAINTENANCE	2,500	137	2,500	0	0	0	0	0%
Total Dépenses non-salariales / Non Salary Expenses	9,500	23,761	27,600	23,871	24,952	21,049	25,311	1%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-151-3150-6710 MAISON ARTS - ALLOC TO RESERVE (GEN SP. PROJECT)	0	2,500	0	0	0	0	0	0%
Total Transferts aux réserves / Transfers to Reserves	0	2,500	0	0	0	0	0	0%
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	9,500	26,261	27,600	23,871	24,952	21,049	25,311	1%
Contribution municipale / Municipal Contribution	9,500	8,941	7,500	5,996	7,000	21,049	7,000	



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
General Government / Administration Générale								
Asset Management / Gestion des immobilisations								
UCPR AMBULANCE STATION RENTAL								
REVENUS / REVENUES								
Revenus / Revenues								
00-152-0000-5303 UCPR AMBULANCE STN RENTAL- OPERATING REVENUES	0	0	0	0	(129,452)	(71,203)	(174,616)	35%
Total Revenus / Revenues	0	0	0	0	(129,452)	(71,203)	(174,616)	35%
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues					(129,452)	(71,203)	(174,616)	35%
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
Dépenses non-salariales / Non Salary Expenses								
00-152-0000-6301 UCPR AMBULA-GENERAL-UTIL., NATURAL GAS HEATING	0	0	0	0	0	142	0	0%
00-152-0000-6305 UCPR AMBULANCE STN RENTAL - UTIL., HYDRO	0	0	0	0	0	232	0	0%
00-152-0000-6323 UCPR AMBULANCE STN RENTAL-TELEPHONE&COMM	0	0	0	0	0	0	0	0%
00-152-0000-6390 UCPR AMBULA-GENERAL-INSURANCE PREMIUM	0	0	0	0	0	646	1,628	0%
00-152-0000-6455 UCPR AMBULANCE STN RENTAL - MTCE OF PREMISE	0	0	0	0	9,125	228	12,289	35%
Total Dépenses non-salariales / Non Salary Expenses	0	0	0	0	9,125	1,248	13,917	53%
Paiements de dette / Debt Payments								
00-152-0001-6530 UCPR AMBULANCE STN RENTAL - DEBT PRINCIPAL	0	0	0	0	99,235	0	0	(100%)
00-152-0001-6535 UCPR AMBULANCE STN RENTAL - DEBT INTEREST	0	0	0	0	23,540	0	0	(100%)
00-152-0001-6540 ASSET MGMT - PRINCIPAL INTERNAL DEBT AMBULANCE	0	0	0	0	0	0	137,704	0%
00-152-0001-6543 ASSET MGMT - INTEREST - INTERNAL DEBT AMBULANCE	0	0	0	0	0	0	22,995	0%
Total Paiements de dette / Debt Payments	0	0	0	0	122,775	0	160,699	31%
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses					131,900	1,248	174,616	32%
Contribution municipale / Municipal Contribution					2,448	(69,955)		(100%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
General Government / Administration Générale								
Asset Management / Gestion des immobilisations								
RENTAL OLD FIRE HALL								
REVENUS / REVENUES								
Revenus / Revenues								
00-155-0000-5303 RENTAL OLD FIRE HALL - OPERATING REVENUES	(42,712)	(42,712)	(42,712)	(42,712)	(42,712)	(17,797)	(44,500)	4%
Total Revenus / Revenues	(42,712)	(42,712)	(42,712)	(42,712)	(42,712)	(17,797)	(44,500)	4%
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues	(42,712)	(42,712)	(42,712)	(42,712)	(42,712)	(17,797)	(44,500)	4%
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
Dépenses non-salariales / Non Salary Expenses								
00-155-0000-6390 RENTAL OLD FIRE HALL - INSURANCE PREMIUM	2,000	224	1,000	63	1,010	190	265	(74%)
00-155-0000-6420 RENTAL OLD FIRE HALL - PAYMENTS IN LIEU / TAXES	11,000	19,408	20,000	12,190	12,312	11,828	12,435	1%
00-155-0000-6455 RENTAL OLD FIRE HALL- MTCE OF PREMISE	500	0	500	5	0	0	0	0%
Total Dépenses non-salariales / Non Salary Expenses	13,500	19,632	21,500	12,258	13,322	12,018	12,700	(5%)
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-155-3120-6710 RENTAL OLD FIRE HAL - ALLOC. TO RES (ASSET REPLAC)	0	0	0	0	9,760	0	17,626	81%
00-155-3150-6710 RENT OLD FHALL- ALLOC TO RESERVE (GEN. SP PROJECT)	2,000	2,000	2,000	2,000	2,000	0	2,000	0%
Total Transferts aux réserves / Transfers to Reserves	2,000	2,000	2,000	2,000	11,760	0	19,626	67%
Transferts au capital / Capital Transfers								
00-155-3300-6720 RENTAL OLD FIRE HALL- SURPLUS ALLOC. TO TCA	0	0	0	6,456	0	0	0	0%
Total Transferts au capital / Capital Transfers	0	0	0	6,456	0	0	0	0%
Dépenses total / Total Expenses	15,500	21,632	23,500	20,714	25,082	12,018	32,326	29%
Contribution municipale / Municipal Contribution	(27,212)	(21,080)	(19,212)	(21,998)	(17,630)	(5,779)	(12,174)	(31%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
General Government / Administration Générale								
Asset Management / Gestion des immobilisations								
215 INDUSTRIEL ST.								
REVENUS / REVENUES								
Revenus / Revenues								
00-156-0000-5303 REV - 215 INDUSTRIEL ST. - OPER. REVENUES	0	0	0	0	0	0	0	0%
Total Revenus / Revenues	0	0	0	0	0	0	0	0%
Transferts des réserves / Transfers from reserves								
00-156-3120-7120 215 INDUSTRIEL ST. - ALLOC FM RESERVE (ASSER REPL.)	0	0	0	0	0	0	0	0%
00-156-3150-7120 215 INDUSTRIEL ST. - ALLOC FM RES (GEN. SP PROJECT)	0	0	0	0	0	0	0	0%
Total Transferts des réserves / Transfers from reserves	0	0	0	0	0	0	0	0%
Revenus total / Total Revenues								
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-156-0000-6100 215 INDUSTRIEL ST. - SALARIES FULL - TIME	0	0	0	0	0	0	0	0%
00-156-0000-6180 215 INDUSTRIEL ST. - SALARIES OVERTIME	0	0	0	0	0	0	0	0%
00-156-0000-6200 215 INDUSTRIEL ST. - C.P.P.	0	0	0	0	0	0	0	0%
00-156-0000-6210 215 INDUSTRIEL ST. - E.I.	0	0	0	0	0	0	0	0%
00-156-0000-6220 215 INDUSTRIEL ST. - W.S.I.B.	0	0	0	0	0	0	0	0%
00-156-0000-6230 215 INDUSTRIEL ST. - E.H.T.	0	0	0	0	0	0	0	0%
00-156-0000-6240 215 INDUSTRIEL ST. - GROUP INSURANCE	0	0	0	0	0	0	0	0%
00-156-0000-6260 215 INDUSTRIEL ST. - O.M.E.R.S.	0	0	0	0	0	0	0	0%
Total Salaires et bénéfices / Salaries and Benefits	0	0	0	0	0	0	0	0%
Dépenses non-salariales / Non Salary Expenses								
00-156-0000-6301 215 INDUSTRIEL ST. - UTIL., NATURAL GAS (HEATING)	0	0	0	0	0	0	1,900	0%
00-156-0000-6302 215 INDUSTRIEL ST. - UTIL., WATER & SEWER	0	0	0	0	0	0	1,800	0%
00-156-0000-6305 215 INDUSTRIEL ST. - UTIL., HYDRO	0	0	0	0	0	0	7,600	0%
00-156-0000-6344 215 INDUSTRIEL ST. - EQPT, SMALL TOOLS, SUPPLIES	0	0	0	0	0	0	0	0%
00-156-0000-6355 215 INDUSTRIEL ST. - MAINTENANCE SUPPLIES	0	0	0	0	0	0	500	0%
00-156-0000-6390 215 INDUSTRIEL ST. - INSURANCE PREMIUM	0	0	0	0	0	0	500	0%
00-156-0000-6420 215 INDUSTRIEL ST. - PAYMENTS IN LIEU / TAXES	0	0	0	0	0	0	0	0%
00-156-0000-6444 215 INDUSTRIEL ST. - ADVERTISING	0	0	0	0	0	0	0	0%
00-156-0000-6455 215 INDUSTRIEL ST. - MTCE OF PREMISE	0	0	0	0	0	0	5,000	0%
00-156-0000-6466 215 INDUSTRIEL ST. - OTHER CONTRACTED SERVICES	0	0	0	0	0	0	1,580	0%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-156-0000-6472 215 INDUSTRIEL ST. - SERV. AGREEMENT JANITORIAL	0	0	0	0	0	0	10,000	0%
00-156-0000-6480 215 INDUSTRIEL ST. - PROFESSIONAL FEES OTHER	0	0	0	0	0	0	25,000	0%
Total Dépenses non-salariales / Non Salary Expenses	0	0	0	0	0	0	53,880	0%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-156-3150-6710 215 INDUSTRIEL ST. - ALLOC. TO RES (SPEC PROJECT)	0	0	0	0	0	0	0	0%
Total Transferts aux réserves / Transfers to Reserves	0	0	0	0	0	0	0	0%
Transferts au capital / Capital Transfers								
00-156-3300-6720 215 INDUSTRIEL ST.- SURPLUS ALLOC. TO TCA	0	0	0	0	0	0	0	0%
Total Transferts au capital / Capital Transfers	0	0	0	0	0	0	0	0%
Dépenses total / Total Expenses							53,880	
Contribution municipale / Municipal Contribution							53,880	



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
General Government / Administration Générale								
Asset Management / Gestion des immobilisations								
225 INDUSTRIAL ST.								
REVENUS / REVENUES								
Revenus / Revenues								
00-157-0000-5303 REV - 225 INDUSTRIAL ST. - OPER. REVENUES	0	0	0	0	0	0	0	0%
Total Revenus / Revenues	0	0	0	0	0	0	0	0%
Transferts des réserves / Transfers from reserves								
00-157-3150-7120 225 INDUSTRIAL ST.- ALLOC FM RES (GEN. SP PROJECT)	0	0	0	0	0	0	0	0%
Total Transferts des réserves / Transfers from reserves	0	0	0	0	0	0	0	0%
Revenus total / Total Revenues								
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-157-0000-6100 225 INDUSTRIAL ST. - SALARIES FULL - TIME	0	0	0	0	0	0	0	0%
00-157-0000-6180 225 INDUSTRIAL ST. - SALARIES OVERTIME	0	0	0	0	0	0	0	0%
00-157-0000-6200 225 INDUSTRIAL ST. - C.P.P.	0	0	0	0	0	0	0	0%
00-157-0000-6210 225 INDUSTRIAL ST. - E.I.	0	0	0	0	0	0	0	0%
00-157-0000-6220 225 INDUSTRIAL ST. - W.S.I.B.	0	0	0	0	0	0	0	0%
00-157-0000-6230 225 INDUSTRIAL ST. - E.H.T.	0	0	0	0	0	0	0	0%
00-157-0000-6240 225 INDUSTRIAL ST. - GROUP INSURANCE	0	0	0	0	0	0	0	0%
00-157-0000-6260 225 INDUSTRIAL ST. - O.M.E.R.S.	0	0	0	0	0	0	0	0%
Total Salaires et bénéfices / Salaries and Benefits	0	0	0	0	0	0	0	0%
Dépenses non-salariales / Non Salary Expenses								
00-157-0000-6301 225 INDUSTRIAL ST. - UTIL., NATURAL GAS (HEATING)	0	0	0	0	0	0	0	0%
00-157-0000-6302 225 INDUSTRIAL ST. - UTIL., WATER & SEWER	0	0	0	0	0	0	0	0%
00-157-0000-6305 225 INDUSTRIAL ST. - UTIL., HYDRO	0	0	0	0	0	0	7,000	0%
00-157-0000-6344 225 INDUSTRIAL ST. - EQPT, SMALL TOOLS, SUPPLIES	0	0	0	0	0	0	0	0%
00-157-0000-6355 225 INDUSTRIAL ST. - MAINTENANCE SUPPLIES	0	0	0	0	0	0	0	0%
00-157-0000-6390 225 INDUSTRIAL ST. - INSURANCE PREMIUM	0	0	0	0	0	0	500	0%
00-157-0000-6420 225 INDUSTRIAL ST. - PAYMENTS IN LIEU / TAXES	0	0	0	0	0	0	0	0%
00-157-0000-6444 225 INDUSTRIAL ST. - ADVERTISING	0	0	0	0	0	0	0	0%
00-157-0000-6455 225 INDUSTRIAL ST. - MTCE OF PREMISE	0	0	0	0	0	0	5,000	0%
00-157-0000-6466 225 INDUSTRIAL ST. - OTHER CONTRACTED SERVICES	0	0	0	0	0	0	0	0%
00-157-0000-6472 225 INDUSTRIAL ST. - SERV. AGREEMENT JANITORIAL	0	0	0	0	0	0	4,400	0%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-157-0000-6480 225 INDUSTRIAL ST. - PROFESSIONAL FEES OTHER	0	0	0	0	0	0	0	0%
Total Dépenses non-salariales / Non Salary Expenses	0	0	0	0	0	0	16,900	0%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-157-3150-6710 225 INDUSTRIAL ST - ALLOC TO RES (GEN. SP PROJECT)	0	0	0	0	0	0	0	0%
Total Transferts aux réserves / Transfers to Reserves	0	0	0	0	0	0	0	0%
Transferts au capital / Capital Transfers								
00-157-3300-6720 225 INDUSTRIAL ST. - SURPLUS ALLOC. TO TCA	0	0	0	0	0	0	0	0%
Total Transferts au capital / Capital Transfers	0	0	0	0	0	0	0	0%
Dépenses total / Total Expenses							16,900	
Contribution municipale / Municipal Contribution							16,900	



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
General Government / Administration Générale								
Taxations and Other Revenues / Taxations et autres revenus								
GENERAL								
REVENUS / REVENUES								
Revenus / Revenues								
00-000-0000-4250 SPEC. CHARGE - G.I.L. HYDRO ONE	(3,530)	(3,491)	(3,491)	(3,463)	(3,463)	(3,478)	(3,478)	0%
00-000-0000-4260 SPEC. CHARGE - G.I.L. HYDRO ONE EDUCATION	(10,730)	(10,729)	(10,729)	(10,729)	(10,729)	(10,729)	(10,729)	0%
00-000-0000-4270 GRANTS IN LIEU - L.C.B.O.	(4,800)	(5,011)	(5,011)	(5,272)	(5,509)	(5,656)	(5,741)	4%
00-000-0000-4271 GRANTS IN LIEU - CANADA POSTS	(3,260)	(3,457)	(3,457)	(3,709)	(3,876)	(4,041)	(4,102)	6%
00-000-0000-4272 GRANTS IN LIEU - NATION TP	(740)	(804)	(804)	(880)	(920)	(978)	(992)	8%
00-000-0000-4273 GRANTS IN LIEU - GOV. PROPERTIES	(3,950)	(4,031)	(4,031)	(4,160)	(2,948)	(2,628)	(2,668)	(9%)
00-000-0000-4274 GRANTS IN LIEU - RUSSELL TOWNSHIP	(20,400)	(21,090)	(21,090)	(22,570)	(23,587)	(30,365)	(23,506)	0%
00-000-0000-4281 GRANTS IN LIEU - CANADA POSTS EDUCATION	(5,080)	(5,248)	(5,248)	(5,359)	(5,600)	(5,468)	(5,550)	(1%)
00-000-0000-4282 GRANTS IN LIEU - NATION TP EDUCATION	(1,160)	(1,221)	(1,221)	(1,272)	(1,329)	(1,323)	(1,343)	1%
00-000-0000-4373 GRANTS IN LIEU - SUPPL. GOV. PROPERTIES	0	0	0	1,338	0	0	0	0%
00-000-0000-4374 GRANTS-IN-LIEU - SUPP - PIL TWP	0	(3,636)	0	0	0	7,206	0	0%
00-000-0000-5010 PROV. UNCONDITIONAL GRANT	(250,070)	(250,100)	(200,000)	(836,672)	(180,710)	(135,600)	(153,680)	(15%)
Total Revenus / Revenues	(303,720)	(308,818)	(255,082)	(892,748)	(238,671)	(193,060)	(211,789)	(11%)
Transferts des réserves / Transfers from reserves								
00-000-3150-7120 ALL DEPT. - ALLOC FM RESERVE (GEN. SPEC. PROJECT)	(30,000)	(130,000)	0	0	0	0	0	0%
Total Transferts des réserves / Transfers from reserves	(30,000)	(130,000)	0	0	0	0	0	0%
Revenus total / Total Revenues	(333,720)	(438,818)	(255,082)	(892,748)	(238,671)	(193,060)	(211,789)	(11%)
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
Dépenses non-salariales / Non Salary Expenses								
00-000-0000-6420 GEN - RENTED PROPERTIES MUN G.I.L. EXP PORTION	0	0	0	6,806	6,874	6,505	6,943	1%
00-000-0000-8710 REV. FUND - TRANSFER TO LIBRARY BOARD	651,317	651,317	667,815	667,815	694,415	0	732,108	5%
Total Dépenses non-salariales / Non Salary Expenses	651,317	651,317	667,815	674,621	701,289	6,505	739,051	5%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-000-3120-6710 ALL DEPT - ALLOC. TO RESERVE (ASSET REPLACEMENT)	0	0	0	0	0	0	0	0%
00-000-3150-6710 ALL DEPT. - ALLOC TO RESERVE (GEN. SPEC. PROJECT)	0	235,407	0	794,037	0	0	0	0%
Total Transferts aux réserves / Transfers to Reserves	0	235,407	0	794,037	0	0	0	0%
Transferts au capital / Capital Transfers								



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Dépenses total / Total Expenses	651,317	886,724	667,815	1,468,658	701,289	6,505	739,051	5%
Contribution municipale / Municipal Contribution	317,597	447,906	412,733	575,910	462,618	(186,555)	527,262	14%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
General Government / Administration Générale								
Taxations and Other Revenues / Taxations et autres revenus								
TAXATION - MUNICIPAL								
REVENUS / REVENUES								
Revenus / Revenues								
00-900-0000-4110 MUNICIPAL - RESIDENTIAL	(9,269,119)	(9,357,007)	(9,748,794)	(9,759,543)	(10,402,043)	(10,548,536)	(11,276,837)	8%
00-900-0000-4112 MUNICIPAL - RES. SHARED AS PIL	(650)	(643)	(638)	(638)	(633)	(648)	0	(100%)
00-900-0000-4115 MUNICIPAL - MULTI-RESIDENTIAL	(222,750)	(222,673)	(249,793)	(236,813)	(286,847)	(287,304)	(297,557)	4%
00-900-0000-4120 MUNICIPAL - COMMERCIAL	(921,073)	(931,966)	(1,040,019)	(1,041,165)	(1,147,746)	(1,178,404)	(1,219,534)	6%
00-900-0000-4121 MUNICIPAL - COM. VACANT UNIT	(3,385)	(3,384)	(5,435)	(5,441)	(5,244)	(5,605)	(5,657)	8%
00-900-0000-4122 MUNICIPAL - COM. VACANT LAND	(22,268)	(20,738)	(30,397)	(30,431)	(39,679)	(38,640)	(35,486)	(11%)
00-900-0000-4130 MUNICIPAL - INDUSTRIAL	(164,397)	(174,763)	(191,768)	(181,884)	(188,931)	(181,530)	(184,035)	(3%)
00-900-0000-4131 MUNICIPAL - IND. VACANT UNIT	(2,260)	(1,810)	(1,763)	(1,672)	(1,789)	(1,647)	(1,689)	(6%)
00-900-0000-4132 MUNICIPAL - IND. VACANT LAND	(8,125)	(10,892)	(5,873)	(5,570)	(8,721)	(10,196)	(11,201)	28%
00-900-0000-4133 MUNICIPAL - IND. SHARED AS PIL	(1,105)	(1,262)	(1,266)	(1,200)	(1,200)	(1,115)	(1,552)	29%
00-900-0000-4140 MUNICIPAL - PIPELINE	(35,418)	(35,406)	(36,303)	(36,343)	(38,876)	(39,035)	(41,419)	7%
00-900-0000-4142 MUNICIPAL - FARMLANDS	(417,462)	(412,392)	(471,227)	(471,745)	(539,670)	(539,922)	(555,085)	3%
00-900-0000-4145 MUNICIPAL - MANAGED FORESTS	(1,361)	(1,360)	(1,853)	(1,855)	(1,922)	(1,930)	(1,978)	3%
00-900-0000-4163 SCHOOL NS - IND. SHARED AS PIL	(1,028)	(1,191)	(1,074)	(1,194)	(1,204)	(1,200)	(1,605)	33%
00-900-0000-4165 MUN. - SPEC. CHARGE VIA RAIL	(1,385)	(1,786)	(1,447)	(1,772)	(1,772)	(1,780)	(1,780)	0%
00-900-0000-4310 MUNICIPAL - SUPPL. RESIDENTIAL	(240,000)	(323,399)	(296,635)	(418,636)	(372,453)	(206,753)	(348,034)	(7%)
00-900-0000-4315 MUNICIPAL - SUPPL. MULTI-RES.	0	(14,538)	0	(58,823)	0	(5,154)	0	0%
00-900-0000-4320 MUNICIPAL - SUPPL. COMMERCIAL	0	(69,445)	0	(84,740)	0	(3,871)	0	0%
00-900-0000-4321 MUNICIPAL - SUPPL. COM. VAC. UNIT	0	(1,953)	0	0	0	0	0	0%
00-900-0000-4330 MUNICIPAL - SUPPL. INDUSTRIAL	0	0	0	(7,462)	0	0	0	0%
00-900-0000-4332 MUNICIPAL - SUPPL. IND. VAC. LAND	0	(1,272)	0	(3,426)	0	(491)	0	0%
00-900-0000-4340 MUNICIPAL - SUPPL. PIPELINE	0	(839)	0	(2,002)	0	0	0	0%
00-900-0000-4342 MUNICIPAL - SUPPL. FARMLANDS	0	(2,600)	0	(818)	0	(809)	0	0%
00-900-0000-4350 PIPELINE - SUPPL. NO SCHOOL SUPPORT	0	0	0	0	0	0	0	0%
00-900-0000-4351 SCHOOL NS - SUPPL. COMMERCIAL	0	0	0	0	0	(5,298)	0	0%
00-900-0000-4352 SCHOOL NS - SUPPL. COM. VAC. UNIT	0	0	0	0	0	0	0	0%
00-900-0000-4360 SCHOOL NS - SUPPL. INDUSTRIAL	0	0	0	0	0	0	0	0%
00-900-0000-4362 SCHOOL NS - SUPPL. IND. VAC. LAND	0	0	0	0	0	(714)	0	0%
Total Revenus / Revenues	(11,311,786)	(11,591,319)	(12,084,285)	(12,353,173)	(13,038,730)	(13,060,582)	(13,983,449)	7%
Transferts des réserves / Transfers from reserves								



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Revenus total / Total Revenues	(11,311,786)	(11,591,319)	(12,084,285)	(12,353,173)	(13,038,730)	(13,060,582)	(13,983,449)	7%
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
Dépenses non-salariales / Non Salary Expenses								
00-900-0000-8400 ADM - CANCELLED VACANT COM. / IND. (Exp.)	5,000	5,880	5,000	7,620	5,000	6,292	5,000	0%
00-900-0000-8410 ADM - CANC. VACANT COM. NO SUPP. (SPLIT)	0	0	0	0	0	4,383	0	0%
00-900-0000-8420 ADM - CANCELLED MUNICIPAL TAXES (Exp.)	55,000	78,348	55,000	76,452	55,000	(15,657)	55,000	0%
00-900-0000-8450 ADM - CANCELLED TAXES CHARITY REBATE (Exp.)	0	0	0	0	0	626	700	0%
Total Dépenses non-salariales / Non Salary Expenses	60,000	84,228	60,000	84,072	60,000	(4,356)	60,700	1%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	60,000	84,228	60,000	84,072	60,000	(4,356)	60,700	1%
Contribution municipale / Municipal Contribution	(11,251,786)	(11,507,091)	(12,024,285)	(12,269,101)	(12,978,730)	(13,064,938)	(13,922,749)	7%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Protection to person and property / Protection des personnes et des biens								
Fire Department / Service d'incendie								
EMBRUN FIRE								
REVENUS / REVENUES								
Revenus / Revenues								
00-211-0000-5100 PROV. GRANT - EMBRUN FIRE	(2,000)	0	(500)	0	(500)	0	(500)	0%
00-211-0000-5310 REV. EMB FIRE INSPECTIONS & OTHER	(2,030)	(1,775)	(2,100)	(814)	(2,100)	(675)	(2,100)	0%
00-211-0000-5453 EMB FIRE - FIRE PROTECTION WATER	(10,150)	(9,980)	(10,302)	(9,824)	(85,412)	0	(87,068)	2%
Total Revenus / Revenues	(14,180)	(11,755)	(12,902)	(10,638)	(88,012)	(675)	(89,668)	2%
Transferts des réserves / Transfers from reserves								
00-211-3150-7120 EMB FIRE - ALLOC FM RESERVE (GEN. SPEC. PROJECT)	0	0	(8,150)	(2,150)	0	0	(3,500)	0%
Total Transferts des réserves / Transfers from reserves	0	0	(8,150)	(2,150)	0	0	(3,500)	0%
Revenus total / Total Revenues	(14,180)	(11,755)	(21,052)	(12,788)	(88,012)	(675)	(93,168)	6%
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-211-0000-6100 EMB FIRE - SALARIES FULL-TIME	37,180	37,422	39,008	39,113	39,876	29,182	40,591	2%
00-211-0000-6110 N/A E FIRE SALAIRIES PART-TIME	0	0	0	0	0	0	0	0%
00-211-0000-6140 EMB FIRE - SALARIES EMERGENCY CALLS	62,942	54,528	64,176	46,034	66,155	26,101	67,589	2%
00-211-0000-6141 EMB FIRE - SALARIES DEPT MEETINGS	14,993	5,947	15,286	11,454	15,618	7,918	15,853	2%
00-211-0000-6142 EMB FIRE - SALARIES TRAINING	43,944	36,762	50,804	43,034	51,898	23,626	52,676	1%
00-211-0000-6143 EMB FIRE - SALARIES PREVENTION & PUB. EDUCATION	6,721	4,449	6,852	3,044	7,001	1,922	7,106	1%
00-211-0000-6144 EMB FIRE - SALARIES MTCE EQPT & VEHICLE	6,204	7,878	6,325	8,474	6,463	5,972	6,560	2%
00-211-0000-6145 EMB FIRE - SALARIES PRE-PLANS	0	0	0	0	0	0	3,553	0%
00-211-0000-6220 EMB FIRE - W.S.I.B.	6,735	7,654	8,084	7,715	8,084	0	8,759	8%
00-211-0000-6230 EMB FIRE - E.H.T.	3,354	2,869	3,558	2,947	3,647	1,847	3,782	4%
00-211-0000-6240 EMB FIRE - GROUP INSURANCE	0	888	0	856	0	643	0	0%
Total Salaires et bénéfices / Salaries and Benefits	182,073	158,397	194,093	162,671	198,742	97,211	206,469	4%
Dépenses non-salariales / Non Salary Expenses								
00-211-0000-6301 EMB FIRE - UTIL., NATURAL GAS/PROPANE	7,613	10,854	7,727	12,348	7,843	5,698	7,960	1%
00-211-0000-6302 EMB FIRE - UTIL., WATER & SEWER	1,000	629	1,015	636	1,030	301	1,030	0%
00-211-0000-6305 EMB FIRE - UTIL., HYDRO	10,500	8,119	10,658	7,823	9,500	4,047	9,500	0%
00-211-0000-6321 EMB FIRE - OFFICE SUPPLIES & EQPT	3,045	2,073	3,045	2,999	3,137	2,878	3,137	0%
00-211-0000-6322 EMB FIRE - POSTAGE & COURRIER SERVICES	50	0	50	155	52	1	53	2%
00-211-0000-6323 EMB FIRE - TELEPHONE & COMMUNICATIONS	37,400	24,158	14,000	7,474	16,000	6,839	14,000	(13%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-211-0000-6324 EMB FIRE - TRAVEL & OTHER RELATED EXPENSES	2,538	487	2,500	478	2,614	625	2,653	1%
00-211-0000-6325 EMB FIRE - PUBLICATION, BOOKS, MAGAZINE	508	0	508	310	523	0	531	2%
00-211-0000-6343 EMB FIRE - FIRE EXTINGUISHING MATERIAL	3,045	631	3,090	3,407	3,137	114	3,184	1%
00-211-0000-6344 EMB FIRE - EQPT, SMALL TOOLS, SUPPLIES	13,195	22,235	13,393	11,542	13,594	13,575	13,798	2%
00-211-0000-6345 EMB FIRE - VEHICLE SUPPLIES	1,015	7,662	1,015	10,490	11,705	479	11,300	(3%)
00-211-0000-6355 EMB FIRE - MAINTENANCE SUPPLIES	1,218	3,005	1,236	1,919	6,255	2,563	1,274	(80%)
00-211-0000-6366 EMB FIRE - FIRE PREVENTION	4,688	740	4,688	3,522	2,615	2,545	6,153	135%
00-211-0000-6367 EMB FIRE - PROGRAM, FIRE EDUCATION	2,538	1,457	2,538	1,361	2,615	442	2,653	1%
00-211-0000-6370 EMB FIRE - UNIFORMS, BOOTS	6,000	4,773	6,000	3,930	6,181	3,876	6,274	2%
00-211-0000-6375 EMB FIRE - VEHICLE/EQPT FUEL, DIESEL	5,075	4,222	5,000	3,562	5,228	1,285	5,307	2%
00-211-0000-6390 EMB FIRE - INSURANCE PREMIUM	11,165	13,093	14,489	13,422	16,379	9,467	14,360	(12%)
00-211-0000-6399 EMB FIRE - MISCELLANEOUS EXPENSES	2,538	2,054	8,038	9,129	2,573	0	5,611	118%
00-211-0000-6430 EMB FIRE - STAFF TRAINING & COURSES	5,075	1,699	7,500	4,649	7,000	2,030	7,000	0%
00-211-0000-6440 EMB FIRE - CONVENTIONS & DELEGATIONS	1,523	0	1,545	0	1,569	0	0	(100%)
00-211-0000-6442 EMB FIRE - MEMBERSHIPS FEES	1,015	562	1,000	959	1,045	1,106	1,061	2%
00-211-0000-6444 EMB FIRE - ADVERTISING	152	0	150	352	160	0	160	0%
00-211-0000-6450 EMB FIRE - MTCE & REPAIRS OF EQPT	9,135	9,396	9,363	2,612	4,597	1,858	10,242	123%
00-211-0000-6451 EMB FIRE - MTCE & REPAIRS OF VEHICLES	14,300	8,711	15,015	11,668	6,765	5,986	6,765	0%
00-211-0000-6455 EMB FIRE - MTCE OF PREMISES	10,658	8,347	10,818	2,918	11,980	2,875	12,144	1%
00-211-0000-6472 EMB FIRE - SERV. AGREEMENT JANITORIAL	4,263	4,522	4,348	4,301	4,434	2,970	4,524	2%
00-211-0000-6480 EMB FIRE - PROFESSIONAL FEES OTHER	14,045	14,183	22,255	20,804	14,469	2,961	15,000	4%
00-211-0000-6500 EMB FIRE - LEASE OFFICE EQUIPMENT	0	0	1,550	1,075	1,550	806	1,550	0%
00-211-0000-6522 EMB FIRE - INTEREST ON LATE PAYMENT	0	22	0	0	0	0	0	0%
00-211-0000-6525 EMBRUN FIRE-BANK CHARGES	0	0	0	30	0	60	0	0%
Total Dépenses non-salariales / Non Salary Expenses	173,297	153,634	172,534	143,875	164,550	75,387	167,224	2%
Paiements de dette / Debt Payments								
00-211-0001-6530 EMB FIRE - PRINCIPAL ON EMBRUN FIRE HALL	29,382	29,382	30,193	30,193	31,026	15,407	31,882	3%
00-211-0001-6535 EMB FIRE - INTEREST ON EMBRUN FIRE HALL	5,924	5,924	5,113	5,113	4,281	2,246	3,425	(20%)
Total Paiements de dette / Debt Payments	35,306	35,306	35,306	35,306	35,307	17,653	35,307	0%
Transferts aux réserves / Transfers to Reserves								
00-211-3120-6710 EMB. FIRE - ALLOC. TO RESERVE (ASSET REPLACEMENT)	0	0	61,419	61,419	126,241	0	192,672	53%
00-211-3150-6710 EMB FIRE - ALLOC TO RESERVE (GEN. SPEC. PROJECT)	0	2,150	0	1,450	74,956	0	76,455	2%
Total Transferts aux réserves / Transfers to Reserves	0	2,150	61,419	62,869	201,197	0	269,127	34%
Transferts au capital / Capital Transfers								
00-211-3300-6720 EMB FIRE - SURPLUS ALLOC. TO TCA	7,916	8,707	58,510	65,514	0	0	0	0%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Total Transferts au capital / Capital Transfers	7,916	8,707	58,510	65,514	0	0	0	0%
Dépenses total / Total Expenses	398,592	358,194	521,862	470,235	599,796	190,251	678,127	13%
Contribution municipale / Municipal Contribution	384,412	346,439	500,810	457,447	511,784	189,576	584,959	14%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Protection to person and property / Protection des personnes et des biens								
Fire Department / Service d'incendie								
RUSSELL FIRE								
REVENUS / REVENUES								
Revenus / Revenues								
00-212-0000-5100 PROV. GRANT - RUS FIRE	(3,500)	(3,415)	(3,500)	(3,735)	(3,500)	(3,500)	(3,500)	0%
00-212-0000-5310 REV. RUS FIRE INSPECTIONS & OTHER	(750)	(597)	(750)	(945)	(750)	(600)	(750)	0%
00-212-0000-5453 RUS FIRE - FIRE PROTECTION WATER	0	0	0	0	(55,044)	0	(56,145)	2%
00-212-0000-5570 RUS.FIRE - FUNDRAISING	0	0	0	0	0	(25,587)	0	0%
00-212-0000-5600 RUSS FIRE - RENTAL - PREVENTION TRAILER	(600)	(1,328)	(600)	0	(600)	0	(600)	0%
00-212-0000-5810 RUSSELL FIRE - DONATIONS	(1,750)	(1,750)	(1,750)	(1,750)	(1,750)	0	(1,750)	0%
Total Revenus / Revenues	(6,600)	(7,090)	(6,600)	(6,430)	(61,644)	(29,687)	(62,745)	2%
Transferts des réserves / Transfers from reserves								
00-212-3150-7120 RUS FIRE - ALLOC FM RESERVE (GEN. SPEC. PROJECT)	0	0	(8,150)	(4,483)	0	0	(1,500)	0%
Total Transferts des réserves / Transfers from reserves	0	0	(8,150)	(4,483)	0	0	(1,500)	0%
Revenus total / Total Revenues	(6,600)	(7,090)	(14,750)	(10,913)	(61,644)	(29,687)	(64,245)	4%
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-212-0000-6100 RUS FIRE - SALARIES FULL-TIME	37,180	37,148	39,596	38,814	39,930	29,126	40,966	3%
00-212-0000-6110 N/A RUS FIRE - SALARIES PART-TIME	0	0	0	0	0	0	0	0%
00-212-0000-6140 RUS FIRE - SALARIES EMERGENCY CALLS	37,265	38,760	38,257	30,868	39,610	18,199	40,053	1%
00-212-0000-6141 RUS FIRE - SALARIES DEPT MEETINGS	13,897	12,844	14,169	19,321	14,477	11,761	14,694	1%
00-212-0000-6142 RUS FIRE - SALARIES TRAINING	49,631	45,732	57,731	54,064	58,985	24,914	52,676	(11%)
00-212-0000-6143 RUS FIRE - SALARIES PREVENTION & PUB. EDUCATION	5,861	2,359	5,975	1,668	6,105	1,782	6,197	2%
00-212-0000-6144 RUS FIRE - SALARIES MTCE EQPT & VEHICLE	10,838	12,340	11,050	13,002	11,290	8,124	11,460	2%
00-212-0000-6145 RUS FIRE - SALARIES PRE-PLANS	0	0	0	0	0	0	1,015	0%
00-212-0000-6200 RUS FIRE - C.P.P.	0	36	0	37	0	0	0	0%
00-212-0000-6210 RUS FIRE - E.I.	0	23	0	22	0	0	0	0%
00-212-0000-6220 RUS FIRE - W.S.I.B.	6,735	8,081	8,759	8,150	8,759	0	9,434	8%
00-212-0000-6230 RUS FIRE - E.H.T.	3,016	2,909	3,252	3,076	3,323	1,831	3,258	(2%)
00-212-0000-6240 RUS FIRE - GROUP INSURANCE	0	924	0	924	0	619	0	0%
Total Salaires et bénéfices / Salaries and Benefits	164,423	161,156	178,789	169,946	182,479	96,356	179,753	(1%)
Dépenses non-salariales / Non Salary Expenses								
00-212-0000-6301 RUS FIRE - UTIL. NATURAL GAS (HEATING)	4,500	3,359	4,500	3,530	4,628	2,232	4,697	1%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-212-0000-6302 RUS FIRE - UTIL. WATER & SEWER	1,500	1,257	1,500	1,225	1,545	624	1,568	1%
00-212-0000-6305 RUS FIRE - UTIL. HYDRO	10,500	8,142	10,500	8,379	8,500	4,598	8,500	0%
00-212-0000-6321 RUS FIRE - OFFICE SUPPLIES & EQPT	3,000	3,111	3,000	2,413	3,090	1,450	3,137	2%
00-212-0000-6322 RUS FIRE - POSTAGE & COURRIER SERVICES	200	14	200	0	200	10	200	0%
00-212-0000-6323 RUS FIRE - TELEPHONE & COMMUNICATIONS	37,400	28,068	14,000	11,709	16,000	9,319	14,000	(13%)
00-212-0000-6324 RUS FIRE - TRAVEL & OTHER RELATED EXPENSES	3,000	2,809	0	1,934	3,000	201	2,800	(7%)
00-212-0000-6325 RUS FIRE - PUBLICATION, BOOKS, MAGAZINE	100	0	100	0	100	0	100	0%
00-212-0000-6343 RUS FIRE - FIRE EXTINGUISHING MATERIAL	2,000	271	2,600	210	2,600	724	2,640	2%
00-212-0000-6344 RUS FIRE - EQPT, SMALL TOOLS, SUPPLIES	16,000	11,543	15,000	8,643	15,000	34,664	15,000	0%
00-212-0000-6345 RUS FIRE - VEHICLE SUPPLIES	1,500	7,021	8,000	12,420	11,000	3,712	11,000	0%
00-212-0000-6355 RUS FIRE - MAINTENANCE SUPPLIES	950	1,696	1,200	3,787	1,500	3,159	1,800	20%
00-212-0000-6366 RUS FIRE - FIRE PREVENTION	3,800	709	4,726	3,300	2,615	3,217	4,500	72%
00-212-0000-6367 RUS FIRE - PROGRAM, FIRE EDUCATION	2,000	3,749	2,030	3,321	2,615	805	3,500	34%
00-212-0000-6368 RUS FIRE - PREVENTION TRAILER	6,500	4,639	2,750	1,813	2,200	454	2,200	0%
00-212-0000-6370 RUS FIRE - UNIFORMS, BOOTS	6,000	9,538	6,500	5,941	6,181	6,442	6,274	2%
00-212-0000-6375 RUS FIRE - VEHICLE/EQPT FUEL, DIESEL	3,300	4,066	3,500	4,572	4,000	1,820	3,605	(10%)
00-212-0000-6390 RUS FIRE - INSURANCE PREMIUM	11,200	12,917	13,450	13,202	15,288	9,166	15,219	0%
00-212-0000-6399 RUS FIRE - MISCELLANEOUS EXPENSES	3,000	4,911	4,000	3,780	3,090	2,717	6,137	99%
00-212-0000-6430 RUS FIRE - STAFF TRAINING & COURSES	5,000	5,017	7,500	8,135	7,000	3,005	7,000	0%
00-212-0000-6440 RUS FIRE - CONVENTIONS & DELEGATIONS	1,500	1,435	1,500	1,119	1,800	0	800	(56%)
00-212-0000-6442 RUS FIRE - MEMBERSHIPS FEES	800	733	800	939	800	359	800	0%
00-212-0000-6444 RUS FIRE - ADVERTISING	200	427	300	452	300	0	300	0%
00-212-0000-6450 RUS FIRE - MTCE & REPAIRS OF EQPT	9,000	14,090	8,000	9,106	7,500	5,972	7,590	1%
00-212-0000-6451 RUS FIRE - MTCE & REPAIRS OF VEHICLES	11,500	8,028	11,500	3,735	8,500	7,156	8,625	1%
00-212-0000-6452 RUS FIRE - MTCE OF HELIPAD	0	3,415	0	3,974	0	1,396	0	0%
00-212-0000-6455 RUS FIRE - MTCE OF PREMISES	13,600	19,493	17,750	20,495	20,850	7,029	18,500	(11%)
00-212-0000-6472 RUS FIRE - SERV. AGREEMENT JANITORIAL	4,200	4,356	4,200	4,361	4,370	770	4,370	0%
00-212-0000-6480 RUS FIRE - PROFESSIONAL FEES OTHER	0	0	8,000	6,493	0	77	0	0%
00-212-0000-6500 RUS FIRE - LEASE OFFICE EQUIPMENT	0	0	1,550	1,201	1,550	806	1,550	0%
00-212-0000-6525 RUS FIRE - BANK CHARGES	0	0	0	88	0	60	0	0%
Total Dépenses non-salariales / Non Salary Expenses	162,250	164,814	158,656	150,277	155,822	111,944	156,412	0%
Paiements de dette / Debt Payments								
00-212-0001-6530 RUS FIRE - PRINCIPAL RUSSELL FIRE PUMPER	61,804	61,804	63,477	63,477	65,196	65,196	66,962	3%
00-212-0001-6535 RUS FIRE - INTEREST RUSSELL FIRE PUMPER	17,327	17,327	15,654	15,654	13,935	13,935	12,169	(13%)
Total Paiements de dette / Debt Payments	79,131	79,131	79,131	79,131	79,131	79,131	79,131	0%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Transferts aux réserves / Transfers to Reserves								
00-212-3120-6710 RUS. FIRE - ALLOC. TO RESERVE (ASSET REPLACEMENT)	0	0	74,394	74,394	92,705	0	88,284	(5%)
00-212-3150-6710 RUS FIRE - ALLOC TO RESERVE (GEN. SPEC. PROJECT)	0	2,150	0	0	55,044	0	56,145	2%
Total Transferts aux réserves / Transfers to Reserves	0	2,150	74,394	74,394	147,749	0	144,429	(2%)
Transferts au capital / Capital Transfers								
00-212-3300-6720 RUS FIRE - SURPLUS ALLOC. TO TCA	4,500	8,707	13,675	20,642	0	0	0	0%
Total Transferts au capital / Capital Transfers	4,500	8,707	13,675	20,642	0	0	0	0%
Dépenses total / Total Expenses	410,304	415,958	504,645	494,390	565,181	287,431	559,725	(1%)
Contribution municipale / Municipal Contribution	403,704	408,868	489,895	483,477	503,537	257,744	495,480	(2%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Protection to person and property / Protection des personnes et des biens								
Police Services / Services policiers								
POLICES SERVICES								
REVENUS / REVENUES								
Revenus / Revenues								
00-220-0000-5101 REV. POLICE - PROVINCIAL SERVICES	(10,000)	(33,289)	(20,000)	(32,767)	(30,000)	(25,921)	(30,000)	0%
00-220-0000-5200 OTHER MUN - UCPR - PROV. OFFENCES ACT	(125,000)	(112,577)	(135,000)	(136,680)	(125,000)	0	(31,250)	(75%)
Total Revenus / Revenues	(135,000)	(145,866)	(155,000)	(169,447)	(155,000)	(25,921)	(61,250)	(60%)
Transferts des réserves / Transfers from reserves								
00-220-3150-7120 OPP - ALLOC. FM RESERVE (GEN. SPEC. PROJECT)	0	0	(40,000)	(40,000)	0	0	0	0%
Total Transferts des réserves / Transfers from reserves	0	0	(40,000)	(40,000)	0	0	0	0%
Revenus total / Total Revenues	(135,000)	(145,866)	(195,000)	(209,447)	(155,000)	(25,921)	(61,250)	(60%)
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-220-0000-6100 POLICE SERVICES - SALARIES FULL - TIME	5,557	5,597	5,661	5,264	5,767	3,900	6,013	4%
00-220-0000-6200 POLICE SERVICES - C.P.P.	128	131	137	127	140	145	144	3%
00-220-0000-6210 POLICE SERVICES - E.I.	30	51	51	46	53	50	54	2%
00-220-0000-6220 POLICE SERVICES - W.S.I.B.	135	145	146	139	123	102	123	0%
00-220-0000-6230 POLICE SERVICES - E.H.T.	108	109	110	100	112	77	117	4%
00-220-0000-6240 POLICE SERVICES- GROUP INSURANCE	123	81	122	79	132	80	144	9%
00-220-0000-6260 POLICE SERVICES - O.M.E.R.S.	656	660	666	679	678	507	710	5%
Total Salaires et bénéfices / Salaries and Benefits	6,737	6,774	6,893	6,434	7,005	4,861	7,305	4%
Dépenses non-salariales / Non Salary Expenses								
00-220-0000-6324 POLICE SERVICES - TRAVEL & OTHER RELATED EXPENSES	0	0	0	0	400	0	400	0%
00-220-0000-6430 POLICE SERVICES - STAFF TRAINING & COURSES	0	0	500	0	500	0	500	0%
00-220-0000-6466 POLICE SERVICES - CONTRACTED SERVICES	2,084,228	2,084,232	2,167,380	2,132,124	2,157,513	1,258,551	2,217,040	3%
00-220-0000-6840 POLICE SERVICES - NIGHT WATCH EXPENSES	33,000	33,000	33,000	33,000	33,000	16,500	36,500	11%
Total Dépenses non-salariales / Non Salary Expenses	2,117,228	2,117,232	2,200,880	2,165,124	2,191,413	1,275,051	2,254,440	3%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-220-3150-6710 OPP - ALLOC. TO RESERVE (GEN. SPEC. PROJECT)	0	0	0	0	0	0	0	0%
Total Transferts aux réserves / Transfers to Reserves	0	0	0	0	0	0	0	0%
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	2,123,965	2,124,006	2,207,773	2,171,558	2,198,418	1,279,912	2,261,745	3%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Contribution municipal / Municipal Contribution	1,988,965	1,978,140	2,012,773	1,962,111	2,043,418	1,253,991	2,200,495	8%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Protection to person and property / Protection des personnes et des biens								
S.N.C. / C.N.S.								
S.N.C. (S.NATION CONSERVATION)								
REVENUS / REVENUES								
Revenus / Revenues								
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues								
DÉPENSES EXPENSES								
Salaires et bénéfiques / Salaries and Benefits								
Dépenses non-salariales / Non Salary Expenses								
00-230-0000-6800 S.N.C. - REQUISITION LEVY	132,000	124,093	131,139	131,139	139,072	139,072	146,026	5%
Total Dépenses non-salariales / Non Salary Expenses	132,000	124,093	131,139	131,139	139,072	139,072	146,026	5%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	132,000	124,093	131,139	131,139	139,072	139,072	146,026	5%
Contribution municipale / Municipal Contribution	132,000	124,093	131,139	131,139	139,072	139,072	146,026	5%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Protection to person and property / Protection des personnes et des biens								
By-law Enforcement / Réglementation								
BY-LAW ENFORCEMENT								
REVENUS / REVENUES								
Revenus / Revenues								
00-240-0000-5100 PROV. GRANT - PROT INSP	0	0	(10,000)	(6,600)	0	0	0	0%
00-240-0000-5200 OTHER MUNICIPALITIES - PROT. INSP	0	(9,695)	0	(10,320)	0	0	0	0%
00-240-0000-5320 REV. PROT. INSP IN-HOUSE TRAINING & OTHER	(500)	0	0	0	0	0	0	0%
00-240-0000-5399 REV. PROT. INSP - MISCELLANEOUS REVENUES	0	(6,367)	(5,600)	(3,764)	(5,000)	0	(5,000)	0%
00-240-0000-5615 REV. SWIMMING POOL PERMITS	(3,000)	(4,000)	(4,000)	(4,700)	(4,000)	(7,550)	(5,000)	25%
00-240-0000-5620 REV.PROTECTION - LICENCES - BUSINESS & TAXI	(7,000)	(6,795)	(7,000)	(6,095)	(6,000)	(1,600)	(5,000)	(17%)
00-240-0000-5630 BURNING FIRE PERMITS	(2,500)	(3,350)	(2,500)	(3,450)	(3,000)	(2,225)	(2,800)	(7%)
00-240-0000-5645 REV.PROTECTION - PERMIT BUSINESS SIGNS	0	0	0	0	0	(1,615)	0	0%
00-240-0000-5700 REV. BY-LAW VIOLATIONS	(18,500)	(9,593)	(18,500)	(13,169)	(18,500)	(5,151)	(18,500)	0%
Total Revenus / Revenues	(31,500)	(39,800)	(47,600)	(48,098)	(36,500)	(18,141)	(36,300)	(1%)
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues	(31,500)	(39,800)	(47,600)	(48,098)	(36,500)	(18,141)	(36,300)	(1%)
DÉPENSES EXPENSES								
Salaires et bénéfiques / Salaries and Benefits								
00-240-0000-6100 PROT. INSP - SALARIES FULL-TIME	331,677	310,130	310,909	305,100	322,042	228,021	333,925	4%
00-240-0000-6110 PROT. INSP - SALARIES PART-TIME	0	0	0	0	6,594	0	7,312	11%
00-240-0000-6155 PROT. INSP - SALARIES FENCE VIEWERS COMMITTEE	636	318	636	0	636	0	636	0%
00-240-0000-6180 PROT. INSP - SALARIES OVERTIME	2,639	8,474	7,140	7,379	7,283	7,158	7,392	1%
00-240-0000-6200 PROT. INSP - C.P.P.	11,558	11,577	12,042	11,981	12,672	11,115	13,012	3%
00-240-0000-6210 PROT. INSP - E.I.	2,804	4,701	4,563	4,420	4,954	3,980	5,069	2%
00-240-0000-6220 PROT. INSP - W.S.I.B.	9,885	9,602	9,727	9,439	8,404	6,179	8,670	3%
00-240-0000-6230 PROT. INSP - E.H.T.	6,532	6,055	6,214	6,023	6,563	4,688	6,811	4%
00-240-0000-6240 PROT. INSP - GROUP INSURANCE	19,500	14,686	20,304	15,938	21,828	10,498	23,798	9%
00-240-0000-6260 PROT. INSP - O.M.E.R.S.	38,984	31,089	36,410	31,928	38,190	24,512	40,141	5%
Total Salaires et bénéfiques / Salaries and Benefits	424,215	396,632	407,945	392,208	429,166	296,151	446,766	4%
Dépenses non-salariales / Non Salary Expenses								
00-240-0000-6301 PROT. INSP - UTIL., NATURAL GAS, (HEATING)	610	481	2,088	1,825	1,950	853	1,970	1%
00-240-0000-6302 PROT. INSP - UTIL., WATER & SEWER	75	0	76	0	78	0	80	3%
00-240-0000-6305 PROT. INSP - UTIL., HYDRO	2,500	2,685	3,140	3,295	2,800	2,000	2,828	1%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-240-0000-6320 PROT. INSP - FOOD & PROMOTIONAL MATERIAL	500	838	500	704	525	83	530	1%
00-240-0000-6321 PROT. INSP - OFFICE SUPPLIES & EQPT	3,000	2,859	5,000	689	5,000	1,781	5,750	15%
00-240-0000-6322 PROT. INSP - POSTAGE AND COURRIER SERVICES	300	2,064	1,000	1,856	1,500	802	1,500	0%
00-240-0000-6323 PROT. INSP - TELEPHONE & COMMUNICATIONS	4,500	4,490	5,500	4,960	5,500	2,918	5,500	0%
00-240-0000-6324 PROT. INSP - TRAVEL & OTHER RELATED EXPENSES	2,000	980	1,000	1,457	1,800	101	800	(56%)
00-240-0000-6325 PROT. INSP - PUBLICATIONS, BOOKS, MAGAZINE	0	107	0	36	0	0	0	0%
00-240-0000-6343 PROT. INSP - SAFETY AND SIGNS	1,500	512	1,500	996	1,600	311	2,060	29%
00-240-0000-6344 PROT. INSP - EQPT, SMALL TOOLS, SUPPLIES	3,570	2,585	4,570	3,654	5,000	765	5,000	0%
00-240-0000-6345 PROT. INSP - VEHICLE SUPPLIES	2,000	1,551	2,020	894	2,040	382	2,060	1%
00-240-0000-6355 PROT. INSP - MAINTENANCE SUPPLIES	400	4,905	404	2,139	600	1,402	1,000	67%
00-240-0000-6370 PROT. INSP - UNIFORMS, BOOTS	3,045	2,913	4,000	3,748	5,000	905	9,100	82%
00-240-0000-6375 PROT. INSP - VEHICLE/EQPT FUEL, DIESEL	12,500	15,412	12,625	13,142	12,751	9,289	12,942	1%
00-240-0000-6390 PROT. INSP - INSURANCE PREMIUM	4,850	8,219	9,252	8,233	9,715	5,984	8,377	(14%)
00-240-0000-6430 PROT. INSP - STAFF TRAINING & COURSES	3,000	1,967	3,030	2,857	3,060	863	1,200	(61%)
00-240-0000-6440 PROT. INSP - CONVENTIONS & DELEGATIONS	1,000	631	1,010	200	1,020	0	0	(100%)
00-240-0000-6442 PROT. INSP - MEMBERSHIP FEES	850	731	850	961	1,000	565	1,000	0%
00-240-0000-6444 PROT. INSP - ADVERTISING	500	483	500	169	500	0	500	0%
00-240-0000-6450 PROT. INSP - MTCE & REPAIRS OF EQPT	1,000	0	1,010	86	1,020	0	1,030	1%
00-240-0000-6451 PROT. INSP - MTCE & REPAIRS VEHICLES	3,000	5,869	3,030	3,196	3,030	2,386	3,075	1%
00-240-0000-6455 PROT. INSP - MTCE OF PREMISES	2,000	7,373	7,200	4,805	7,200	1,785	7,200	0%
00-240-0000-6465 PROT. INSP - SERVICE CONTRACT	8,800	5,051	8,800	4,940	8,888	5,330	9,021	1%
00-240-0000-6480 PROT. INSP - PROFESSIONAL FEES OTHER	7,500	7,556	7,575	14,550	5,625	1,552	2,537	(55%)
00-240-0000-6485 PROT. INSP - PROF. FEES - LEGAL	0	0	0	0	7,500	0	7,612	1%
00-240-0000-6500 PROT. INSP - LEASE OFFICE EQPT	1,523	963	1,538	963	1,553	722	1,576	1%
00-240-0000-6525 PROT. INSP - BANK CHARGES	0	12	0	42	0	60	0	0%
Total Dépenses non-salariales / Non Salary Expenses	70,523	81,237	87,218	80,397	96,255	40,839	94,248	(2%)
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-240-3120-6710 BY-LAW - ALLOC. TO RESERVE (ASSET REPLACEMENT)	0	0	1,283	1,283	13,771	0	24,869	81%
Total Transferts aux réserves / Transfers to Reserves	0	0	1,283	1,283	13,771	0	24,869	81%
Transferts au capital / Capital Transfers								
00-240-3300-6720 PROT. INSP - SURPLUS ALLOC. TO TCA	40,000	35,464	11,800	17,624	0	0	0	0%
Total Transferts au capital / Capital Transfers	40,000	35,464	11,800	17,624	0	0	0	0%
Dépenses total / Total Expenses	534,738	513,333	508,246	491,512	539,192	336,990	565,883	5%
Contribution municipale / Municipal Contribution	503,238	473,533	460,646	443,414	502,692	318,849	529,583	5%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
----------------------------	--------------------------	----------------------------	--------------------------	----------------------------	-----------------------------	-------------------------------------	--



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget

2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Protection to person and property / Protection des personnes et des biens								
By-law Enforcement / Réglementation								
ANIMAL CONTROL								
REVENUS / REVENUES								
Revenus / Revenues								
00-245-0000-5100 PROV. GRANT - ANIMAL CONTROL	0	0	0	0	0	0	0	0%
00-245-0000-5200 OTHER MUNICIPALITIES - ANIMAL CONTROL	(500)	0	(500)	0	(500)	0	0	(100%)
00-245-0000-5540 REV. ANIMAL CONTROL - ADVERTISING	(2,400)	(708)	(1,500)	(2,478)	(1,500)	(1,596)	(1,500)	0%
00-245-0000-5610 REV. ANIMAL CONTROL - DOG LICENCES	(40,000)	(31,396)	(45,000)	(34,941)	(61,000)	(42,710)	(61,000)	0%
Total Revenus / Revenues	(42,900)	(32,104)	(47,000)	(37,419)	(63,000)	(44,306)	(62,500)	(1%)
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues	(42,900)	(32,104)	(47,000)	(37,419)	(63,000)	(44,306)	(62,500)	(1%)
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-245-0000-6100 ANIMAL CONTROL - SALARIES FULL-TIME	22,859	21,602	22,370	22,382	23,040	16,880	23,659	3%
00-245-0000-6110 ANIMAL CONTROL - SALARIES PART-TIME	0	0	0	0	8,243	0	9,140	11%
00-245-0000-6180 ANIMAL CONTROL - SALARIES OVERTIME	0	468	0	445	0	419	0	0%
00-245-0000-6200 ANIMAL CONTROL - C.P.P.	892	892	955	973	1,320	838	1,384	5%
00-245-0000-6210 ANIMAL CONTROL - E.I.	212	358	355	359	565	305	593	5%
00-245-0000-6220 ANIMAL CONTROL - W.S.I.B.	697	694	705	709	804	443	843	5%
00-245-0000-6230 ANIMAL CONTROL - E.H.T.	446	423	436	443	610	336	640	5%
00-245-0000-6240 ANIMAL CONTROL - GROUP INSURANCE	1,666	1,418	1,859	1,627	1,995	1,203	2,173	9%
00-245-0000-6260 ANIMAL CONTROL - O.M.E.R.S.	2,498	2,079	2,405	2,183	2,502	1,656	2,594	4%
Total Salaires et bénéfices / Salaries and Benefits	29,270	27,934	29,085	29,121	39,079	22,080	41,026	5%
Dépenses non-salariales / Non Salary Expenses								
00-245-0000-6301 ANIMAL CONTROL - UTIL., NATURAL GAS/PROPANE	1,200	2,201	1,224	1,464	1,248	678	1,248	0%
00-245-0000-6305 ANIMAL CONTROL - UTIL., HYDRO	1,800	924	1,836	1,504	1,872	733	1,872	0%
00-245-0000-6320 ANIMAL CONTROL - FOOD, PROMOTIONAL MATERIAL	1,000	0	1,010	0	1,020	0	1,020	0%
00-245-0000-6321 ANIMAL CONTROL - OFFICE SUPPLIES & EQPT	1,000	539	1,010	200	1,020	46	1,020	0%
00-245-0000-6322 ANIMAL CONTROL- POSTAGE AND COURRIER SERVICES	1,827	2,046	1,845	2,039	1,863	1,652	2,000	7%
00-245-0000-6323 ANIMAL CONTROL - TELEPHONE & COMMUNICATIONS	1,000	546	1,010	576	650	171	650	0%
00-245-0000-6324 ANIMAL CONTROL - TRAVEL & OTHER RELATED EXP	500	0	500	0	200	2	200	0%
00-245-0000-6330 ANIMAL CONTROL - FARM-PAYMENT SUPPORT (LIVESTOCK)	800	687	808	0	816	0	816	0%
00-245-0000-6335 ANIMAL CONTROL - DOG PARK MATERIAL & SUPPLIES	1,550	355	1,565	1,967	1,581	1,160	1,581	0%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021
APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-245-0000-6344 ANIMAL CONTROL - EQPT, SMALL TOOLS, SUPPLIES	800	165	808	816	816	159	816	0%
00-245-0000-6345 ANIMAL CONTROL - VEHICLE SUPPLIES	0	(90)	0	4	0	0	0	0%
00-245-0000-6355 ANIMAL CONTROL - MAINTENANCE SUPPLIES	500	89	500	130	500	0	500	0%
00-245-0000-6390 ANIMAL CONTROL - M&S INSURANCE PREMIUM	1,015	0	0	0	0	0	0	0%
00-245-0000-6430 ANIMAL CONTROL - STAFF TRAINING & COURSES	800	0	808	225	816	0	0	(100%)
00-245-0000-6435 ANIMAL CONTROL - S&R DOG PARK SERVICES	3,700	907	3,737	879	3,041	1,009	3,041	0%
00-245-0000-6442 ANIMAL CONTROL - MEMBERSHIP FEES	100	196	100	(3)	100	67	100	0%
00-245-0000-6444 ANIMAL CONTROL - S&R ADVERTISING	400	254	500	742	500	188	500	0%
00-245-0000-6455 ANIMAL CONTROL - MTCE OF PREMISES	1,500	2,111	1,565	2,539	1,800	1,651	5,800	222%
00-245-0000-6480 ANIMAL CONTROL - S&R PROFESSIONAL FEES OTHER	500	1,059	1,000	1,322	1,000	182	1,000	0%
Total Dépenses non-salariales / Non Salary Expenses	19,992	11,989	19,826	14,404	18,843	7,698	22,164	18%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
00-245-3300-6720 ANIMAL CONTROL - SURPLUS ALLOC. TO TCA	0	0	0	0	0	0	0	0%
Total Transferts au capital / Capital Transfers	0	0	0	0	0	0	0	0%
Dépenses total / Total Expenses	49,262	39,923	48,911	43,525	57,922	29,778	63,190	9%
Contribution municipale / Municipal Contribution	6,362	7,819	1,911	6,106	(5,078)	(14,528)	690	(114%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Protection to person and property / Protection des personnes et des biens								
By-law Enforcement / Réglementation								
EMERGENCY MEASURES								
REVENUS / REVENUES								
Revenus / Revenues								
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues								
DÉPENSES EXPENSES								
Salaires et bénéfiques / Salaries and Benefits								
00-260-0000-6100 EMER. MEAS - SALARIES FULL-TIME	38,317	39,580	40,192	37,777	40,923	28,500	42,471	4%
00-260-0000-6110 EMERGENCY SALARIES PART TIME	0	0	0	0	0	246	0	0%
00-260-0000-6180 EMER. MEAS - SALARIES OVERTIME	0	114	0	91	0	487	0	0%
00-260-0000-6200 COVID-19 - C.P.P.	976	1,044	1,100	1,038	1,123	1,131	1,151	2%
00-260-0000-6210 COVID-19 - E.I.	231	410	406	381	427	401	436	2%
00-260-0000-6220 EMER. MEAS - W.S.I.B.	962	1,312	1,071	1,305	898	750	900	0%
00-260-0000-6230 EMER. MEAS - E.H.T.	747	775	784	722	798	569	828	4%
00-260-0000-6240 EMER. MEAS - GROUP INSURANCE	1,156	998	1,316	864	1,417	785	1,545	9%
00-260-0000-6260 EMER. MEAS - O.M.E.R.S.	4,415	4,541	4,582	4,673	4,663	3,492	4,859	4%
Total Salaires et bénéfiques / Salaries and Benefits	46,804	48,774	49,451	46,851	50,249	36,361	52,190	4%
Dépenses non-salariales / Non Salary Expenses								
00-260-0000-6301 EMER. MEASURE - UTIL., NATURAL GAS/PROPANE	400	733	408	488	416	261	416	0%
00-260-0000-6305 EMER. MEAS - UTIL., HYDRO	355	400	300	861	400	493	400	0%
00-260-0000-6321 EMER. MEAS - OFFICE SUPPLIES & EQPT	500	151	505	11	510	1,694	510	0%
00-260-0000-6323 EMER. MEAS - TELEPHONE & COMMUNICATIONS	2,000	2,603	2,020	3,097	2,040	2,486	2,040	0%
00-260-0000-6324 EMER. MEAS - TRAVEL & OTHER RELATED EXPENSES	1,000	488	1,010	167	1,020	0	0	(100%)
00-260-0000-6330 EMER. MEAS - DRIED GOODS	500	0	505	418	510	0	510	0%
00-260-0000-6344 EMER. MEAS - EQPT, SMALL TOOLS, SUPPLIES	800	774	2,500	1,505	816	1,016	816	0%
00-260-0000-6399 EMER. MEAS - MISCELLANEOUS EXPENSES	800	475	808	0	816	733	2,816	245%
00-260-0000-6430 EMER. MEAS - STAFF TRAINING & COURSES	500	400	505	495	510	229	0	(100%)
00-260-0000-6440 EMER. MEAS - CONVENTIONS & DELEGATIONS	1,000	90	1,010	30	1,020	0	0	(100%)
00-260-0000-6442 EMER. MEAS - MEMBERSHIP FEES	400	0	408	125	416	0	416	0%
00-260-0000-6444 EMER. MEAS - ADVERTISING	0	0	0	0	0	117	0	0%
00-260-0000-6455 EMER. MEAS - MTCE OF PREMISE	0	0	0	0	0	647	0	0%
00-260-0000-6470 EMER. MEAS - SERV. AGREEMENT EMERG. DISASTER	3,350	1,645	3,383	257	3,800	4,447	5,500	45%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-260-0000-6480 EMER. MEAS - PROFESSIONAL FEES OTHER	12,500	7,380	10,500	8,201	10,500	640	10,500	0%
00-260-0000-6490 EMER. MEAS - COOLING CENTERS/OTH.EMERGENCIES	0	0	5,000	0	0	0	0	0%
Total Dépenses non-salariales / Non Salary Expenses	24,105	15,139	28,862	15,655	22,774	12,763	23,924	5%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-260-3150-6710 EMER MEAS.- ALLOC. TO RESERVE (GEN.SPEC.PROJECT)	0	0	0	5,000	2,500	0	0	(100%)
Total Transferts aux réserves / Transfers to Reserves	0	0	0	5,000	2,500	0	0	(100%)
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	70,909	63,913	78,313	67,506	75,523	49,124	76,114	1%
Contribution municipale / Municipal Contribution	70,909	63,913	78,313	67,506	75,523	49,124	76,114	1%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Protection to person and property / Protection des personnes et des biens								
By-law Enforcement / Réglementation								
COVID-19								
REVENUS / REVENUES								
Revenus / Revenues								
00-261-0000-5100 PROV. GRANT - COVID 19 MUN FUNDING	0	0	0	0	0	0	0	0%
Total Revenus / Revenues	0	0	0	0	0	0	0	0%
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues								
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-261-0000-6100 COVID-19 - SALARIES FULL-TIME	0	0	0	0	0	8,049	0	0%
00-261-0000-6240 COVID-19 - GROUP INSURANCE	0	0	0	0	0	3,328	0	0%
Total Salaires et bénéfices / Salaries and Benefits	0	0	0	0	0	11,377	0	0%
Dépenses non-salariales / Non Salary Expenses								
00-261-0000-6320 COVID-19 - FOOD, PROMOTIONAL MATERIAL	0	0	0	0	0	60	0	0%
00-261-0000-6321 COVID-19 - OFFICE SUPPLIES & EQPT	0	0	0	0	0	2,396	0	0%
00-261-0000-6322 COVID-19 -POSTAGE & COURRIER SERVICES	0	0	0	0	0	17	0	0%
00-261-0000-6323 COVID-19 - TELEPHONE & COMMUNICATIONS	0	0	0	0	0	102	0	0%
00-261-0000-6330 COVID-19 - DRIED GOODS	0	0	0	0	0	4,180	0	0%
00-261-0000-6344 COVID-19 - EQPT, SMALL TOOLS, SUPPLIES	0	0	0	0	0	14,889	2,500	0%
00-261-0000-6355 COVID-19 - MAINTENANCE SUPPLIES	0	0	0	0	0	1,701	3,000	0%
00-261-0000-6399 COVID-19 - MISCELLANEOUS EXPENSES	0	0	0	0	0	2,373	3,000	0%
00-261-0000-6444 COVID-19 - ADVERTISING	0	0	0	0	0	458	0	0%
00-261-0000-6455 COVID-19 - MTCE OF PREMISE	0	0	0	0	0	2,030	1,500	0%
00-261-0000-6465 COVID-19 - EQPT, RENTS, REPAIRS	0	0	0	0	0	3,544	0	0%
00-261-0000-6480 COVID-19 - PROFESSIONAL FEES OTHER	0	0	0	0	0	1,090	0	0%
Total Dépenses non-salariales / Non Salary Expenses	0	0	0	0	0	32,840	10,000	0%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses						44,217	10,000	
Contribution municipale / Municipal Contribution						44,217	10,000	



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Protection to person and property / Protection des personnes et des biens								
By-law Enforcement / Réglementation								
HEALTH & SAFETY								
REVENUS / REVENUES								
Revenus / Revenues								
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues								
DÉPENSES EXPENSES								
Salaires et bénéfiques / Salaries and Benefits								
00-270-0000-6100 H & S - SALARIES FULL-TIME	19,679	19,821	20,022	18,913	20,371	13,870	21,131	4%
00-270-0000-6180 H & S - SALARIES OVERTIME	0	7	0	12	0	7	0	0%
00-270-0000-6200 H & S - C.P.P.	513	522	550	519	562	544	575	2%
00-270-0000-6210 H & S - E.I.	121	205	203	191	213	191	218	2%
00-270-0000-6220 H & S - W.S.I.B.	497	532	533	513	447	363	447	0%
00-270-0000-6230 H & S - E.H.T.	384	387	390	360	397	275	412	4%
00-270-0000-6240 H & S - GROUP INSURANCE	627	499	658	523	708	450	772	9%
00-270-0000-6260 H & S - O.M.E.R.S.	2,254	2,267	2,280	2,325	2,318	1,731	2,414	4%
Total Salaires et bénéfiques / Salaries and Benefits	24,075	24,240	24,636	23,356	25,016	17,431	25,969	4%
Dépenses non-salariales / Non Salary Expenses								
00-270-0000-6321 H & S - OFFICE SUPPLIES & EQPT	500	20	505	278	510	81	510	0%
00-270-0000-6399 H & S - MISCELLANEOUS EXPENSES	500	26	505	0	510	0	510	0%
00-270-0000-6430 H & S - STAFF TRAINING & COURSES	1,500	1,127	1,515	1,195	1,530	0	0	(100%)
Total Dépenses non-salariales / Non Salary Expenses	2,500	1,173	2,525	1,473	2,550	81	1,020	(60%)
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	26,575	25,413	27,161	24,829	27,566	17,512	26,989	(2%)
Contribution municipal / Municipal Contribution	26,575	25,413	27,161	24,829	27,566	17,512	26,989	(2%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Protection to person and property / Protection des personnes et des biens								
By-law Enforcement / Réglementation								
SCHOOL CROSSING GUARDS								
REVENUS / REVENUES								
Revenus / Revenues								
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues								
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-280-0000-6110 SCHOOL CROS - SALARIES SEASONAL P-TIME	39,967	41,280	45,759	41,968	49,405	12,950	63,329	28%
00-280-0000-6200 SCHOOL CROS - C.P.P.	1,729	1,334	995	1,348	1,160	434	1,962	69%
00-280-0000-6210 SCHOOL CROS - E.I.	652	959	1,039	952	1,146	286	1,469	28%
00-280-0000-6220 SCHOOL CROS - W.S.I.B.	1,172	1,320	1,386	1,313	1,223	333	1,627	33%
00-280-0000-6230 SCHOOL CROS - E.H.T.	749	805	858	818	928	253	1,236	33%
Total Salaires et bénéfices / Salaries and Benefits	44,269	45,698	50,037	46,399	53,862	14,256	69,623	29%
Dépenses non-salariales / Non Salary Expenses								
00-280-0000-6370 SCHOOL CROS - UNIFORMS	760	459	767	0	775	0	775	0%
00-280-0000-6430 PROT. OTHER - STAFF TRAINING & COURSES	2,500	70	505	120	250	539	250	0%
00-280-0000-6444 SCHOOL CROS - ADVERTISING	0	0	0	0	0	(127)	0	0%
Total Dépenses non-salariales / Non Salary Expenses	3,260	529	1,272	120	1,025	412	1,025	0%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	47,529	46,227	51,309	46,519	54,887	14,668	70,648	29%
Contribution municipale / Municipal Contribution	47,529	46,227	51,309	46,519	54,887	14,668	70,648	29%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Protection to person and property / Protection des personnes et des biens								
Building Inspection / Inspection des bâtiments								
BUILDING INSPECTION								
REVENUS / REVENUES								
Revenus / Revenues								
00-250-0000-5200 OTHER MUNICIPALITIES - BUILDING INSP.	0	0	0	0	0	0	0	0%
00-250-0000-5490 REV BUILD INSP - WAT PERMIT SITE PLAN,SUBD. AGREEM	(15,000)	(21,150)	(20,000)	(40,510)	(35,000)	(27,100)	(35,000)	0%
00-250-0000-5610 REV. BUILDING PERMITS	(620,000)	(621,986)	(630,000)	(1,182,323)	(1,075,000)	(754,106)	(950,000)	(12%)
00-250-0000-5615 BUILD INSP - BP REFUND EXPIRED (CY)	(40,000)	(67,250)	(45,000)	(89,825)	(75,000)	5,250	(75,000)	0%
00-250-0000-5670 BUILD INSP - SERVICE FEES BY PROJECT	(24,000)	0	(3,500)	0	(3,500)	0	0	(100%)
00-250-0000-5820 SALE OF ADDRESS POSTS	(1,500)	(969)	(1,000)	(2,001)	(1,000)	(1,359)	(1,000)	0%
00-250-0000-5850 BUILDING -GENERAL-OTHER REV.	0	0	0	0	0	(125)	0	0%
Total Revenus / Revenues	(700,500)	(711,355)	(699,500)	(1,314,659)	(1,189,500)	(777,440)	(1,061,000)	(11%)
Transferts des réserves / Transfers from reserves								
00-250-3160-7120 BUILD. INSP - ALLOC. FM RESERVE (BUILDING SPEC)	0	0	0	(40,000)	0	0	0	0%
Total Transferts des réserves / Transfers from reserves	0	0	0	(40,000)	0	0	0	0%
Revenus total / Total Revenues	(700,500)	(711,355)	(699,500)	(1,354,659)	(1,189,500)	(777,440)	(1,061,000)	(11%)
DÉPENSES EXPENSES								
Salaires et bénéfiques / Salaries and Benefits								
00-250-0000-6100 BUILD. INSP - SALARY FULL-TIME	392,465	376,130	397,916	424,311	585,356	363,005	647,568	11%
00-250-0000-6110 BUILD. INSP -SALARY PART-TIME	11,856	12,390	11,233	18,701	11,458	0	0	(100%)
00-250-0000-6128 BUILD. INSP - SALARIES BY PER DIEM	120	113	120	103	120	21	120	0%
00-250-0000-6130 BUILD INSP - SALARY ELECTED OFFICIALS	2,274	2,057	2,877	2,787	2,935	2,027	2,861	(3%)
00-250-0000-6140 BUILD INSP - FIREMEN'S SALARY	34	151	35	154	39	88	39	0%
00-250-0000-6141 BUILD INSP - FIRE PORTION SALARIES DEPT MEETINGS	0	68	0	128	0	98	0	0%
00-250-0000-6142 BUILD INSP - FIRE PORTION - SALARIES TRAINING	0	77	0	81	0	33	0	0%
00-250-0000-6143 BUILD INSP - FIRE PORTION - SAL PREVENT & PUB. EDUC	0	10	0	7	0	7	0	0%
00-250-0000-6144 BUILD INSP - FIRE PORTION SALARY MTCE EQPT & VEH.	0	8	0	7	0	4	0	0%
00-250-0000-6155 BUILD INSP - PLANNING BOARD	80	72	80	59	80	80	170	113%
00-250-0000-6180 BUILD. INSP - SALARIES OVERTIME	2,639	4,184	2,692	5,275	2,746	5,210	2,787	1%
00-250-0000-6200 BUILD. INSP - C.P.P.	14,118	14,070	15,236	17,136	23,426	16,581	26,193	12%
00-250-0000-6210 BUILD. INSP - E.I.	3,447	5,589	5,738	6,409	9,252	5,909	10,292	11%
00-250-0000-6220 BUILD. INSP - W.S.I.B.	12,123	12,163	12,684	13,562	15,179	9,249	16,400	8%
00-250-0000-6230 BUILD. INSP - E.H.T.	7,985	7,651	8,092	8,742	11,753	7,100	12,744	8%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-250-0000-6240 BUILD. INSP - GROUP INSURANCE	28,192	26,676	31,739	30,929	45,891	24,396	49,924	9%
00-250-0000-6260 BUILD. INSP - O.M.E.R.S.	40,734	38,436	41,045	43,344	58,671	36,851	64,074	9%
Total Salaires et bénéfiques / Salaries and Benefits	516,067	499,845	529,487	571,735	766,906	470,659	833,172	9%
Dépenses non-salariales / Non Salary Expenses								
00-250-0000-6301 BUILD. INSP - UTIL., NATURAL GAS (HEATING)	600	481	600	662	500	294	500	0%
00-250-0000-6302 BUILD. INSP - UTIL., WATER & SEWER	350	285	350	334	350	147	350	0%
00-250-0000-6305 BUILD. INSP - UTIL., HYDRO	4,000	2,685	4,000	2,453	2,800	1,660	2,900	4%
00-250-0000-6320 BUILD. INSP - FOOD & PROMOTIONAL MATERIAL	200	703	400	1,024	600	83	600	0%
00-250-0000-6321 BUILD. INSP - OFFICE SUPPLIES & EQPT	3,000	5,255	3,000	9,772	5,000	4,532	5,000	0%
00-250-0000-6322 BUILD. INSP - POSTAGE & COURRIER SERVICES	200	90	200	184	200	65	200	0%
00-250-0000-6323 BUILD. INSP - TELEPHONE & COMMUNICATIONS	3,500	3,514	4,000	4,192	5,000	2,479	3,600	(28%)
00-250-0000-6324 BUILD. INSP - TRAVEL & OTHER RELATED EXPENSES	6,500	1,300	5,500	2,720	6,700	222	6,800	1%
00-250-0000-6325 BUILD. INSP - PUBLICATIONS, BOOKS, MAGAZINE	1,000	66	500	306	1,000	0	1,100	10%
00-250-0000-6344 BUILD. INSP - EQPT, SMALL TOOLS, SUPPLIES	1,000	1,894	1,500	935	1,000	413	1,000	0%
00-250-0000-6345 BUILD. INSP - VEHICLE SUPPLIES	1,000	376	1,000	2,590	1,000	27	1,000	0%
00-250-0000-6355 BUILD. INSP - MAINTENANCE SUPPLIES	500	2,567	2,500	1,945	600	711	6,000	900%
00-250-0000-6370 BUILD. INSP - UNIFORMS, BOOTS	2,500	1,258	2,500	1,200	3,500	1,031	3,500	0%
00-250-0000-6375 BUILD. INSP - VEHICLE/DEPT FUEL, DIESEL	3,000	3,674	3,000	4,307	4,000	2,890	4,000	0%
00-250-0000-6390 BUILD. INSP - INSURANCE PREMIUM	9,200	6,757	7,000	7,196	7,500	5,718	8,006	7%
00-250-0000-6399 BUILD INSP. - MISCELLANEOUS	0	12	0	787	0	0	0	0%
00-250-0000-6430 BUILD. INSP - STAFF TRAINING & COURSES	3,000	275	3,100	87	5,000	1,077	5,000	0%
00-250-0000-6440 BUILD. INSP - CONVENTIONS & DELEGATIONS	2,000	1,423	2,000	1,524	3,000	0	1,500	(50%)
00-250-0000-6442 BUILD. INSP - MEMBERSHIP FEES	1,600	1,388	1,600	1,496	2,500	1,303	2,500	0%
00-250-0000-6444 BUILD. INSP - ADVERTISING	500	68	500	1,212	1,000	542	1,000	0%
00-250-0000-6451 BUILD. INSP - MTCE & REPAIRS VEHICLES	1,600	1,371	1,500	3,577	1,500	1,099	1,500	0%
00-250-0000-6455 BUILD. INSP - MTCE OF PREMISES	2,000	2,135	2,000	1,874	2,100	1,303	2,100	0%
00-250-0000-6464 BUILD. INSP - COMPUTER IT SUPPORT UCPR	1,200	7,518	1,200	4,684	2,000	0	2,000	0%
00-250-0000-6465 BUILDING - SERVICE CONTRACT	0	3,317	12,000	0	0	3,003	0	0%
00-250-0000-6470 BUILD. INSP - S&R SERVICE CONTRACT - Citywide/Diam	10,915	4,383	11,000	5,147	12,000	8,448	12,000	0%
00-250-0000-6480 BUILD. INSP - PROFESSIONAL FEES OTHER	15,000	10,894	51,000	6,697	20,000	107	40,000	100%
00-250-0000-6500 BUILD. INSP - LEASE OFFICE EQPT	600	963	900	963	1,000	722	1,000	0%
00-250-0000-6525 BUILD. INSP - BANK CHARGES	0	0	0	1,689	1,000	931	0	(100%)
Total Dépenses non-salariales / Non Salary Expenses	74,965	64,652	122,850	69,557	90,850	38,807	113,156	25%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-250-3160-6710 BUILD. INSP - ALLOC. TO RESERVE (BUILDING SPEC)	109,468	146,859	47,163	711,689	331,744	0	114,672	(65%)
Total Transferts aux réserves / Transfers to Reserves	109,468	146,859	47,163	711,689	331,744	0	114,672	(65%)
Transferts au capital / Capital Transfers								
00-250-3300-6720 BUILD INSP- SURPLUS ALLOC. TO TCA	0	0	0	1,680	0	0	0	0%
Total Transferts au capital / Capital Transfers	0	0	0	1,680	0	0	0	0%
Dépenses total / Total Expenses	700,500	711,356	699,500	1,354,661	1,189,500	509,466	1,061,000	(11%)
Contribution municipale / Municipal Contribution		1		2		(267,974)		



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Transportation Services / Services de transport								
Roads / Voirie								
ROADS - ADMINISTRATION								
REVENUS / REVENUES								
Revenus / Revenues								
00-301-0000-5100 PROV. GRANT - ROADWAYS	(6,000)	(3,409)	(6,000)	(16,137)	(12,000)	(5,370)	(12,000)	0%
00-301-0000-5200 OTHER MUNICIPALITIES - ROADWAYS	(2,500)	(6,442)	(2,500)	(14,779)	(2,500)	(1,425)	(2,500)	0%
00-301-0000-5610 ROADS - ROAD CUT PERMITS	(200)	(240)	(200)	(500)	(300)	(1,000)	(300)	0%
00-301-0000-5615 ROADS - PRIVATE APPROACH & INSP. PERMIT	(3,000)	(5,800)	(4,500)	(2,900)	(3,000)	(4,500)	(3,000)	0%
00-301-0000-5840 REV. SALE OF ROADS MATERIALS	(1,500)	(2,539)	(1,500)	(2,419)	(1,500)	(2,055)	(1,500)	0%
00-301-0000-5845 REV. SALE OF EQPT - ROADS	(300)	(1,188)	(1,000)	0	(300)	(524)	(300)	0%
00-301-0000-5850 REV. OTHER ROADWAYS	0	(9,437)	0	(310)	(1,506)	0	0	(100%)
00-301-0000-7300 REV. ROADS - D.C. EARNED OPERATIONS	0	(183,080)	0	(82,155)	(37,500)	0	0	(100%)
Total Revenus / Revenues	(13,500)	(212,135)	(15,700)	(119,200)	(58,606)	(14,874)	(19,600)	(67%)
Transferts des réserves / Transfers from reserves								
00-301-3150-7120 ROADS - ALLOC.FM RESERVE (GEN. SPEC. PROJECT)	0	0	0	0	(13,694)	0	0	(100%)
Total Transferts des réserves / Transfers from reserves	0	0	0	0	(13,694)	0	0	(100%)
Revenus total / Total Revenues	(13,500)	(212,135)	(15,700)	(119,200)	(72,300)	(14,874)	(19,600)	(73%)
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-301-0000-6100 ROADS - ADMINISTRATION FULL-TIME	165,048	92,370	183,750	138,018	195,631	111,820	213,240	9%
00-301-0000-6110 ROADS - ADMINISTRATION - SALARIES PART-TIME	0	0	0	3,974	0	3,119	0	0%
00-301-0000-6180 ROADS - SALARIES OVERTIME	0	3,248	0	1,332	0	841	0	0%
00-301-0000-6200 ROADS - C.P.P.	5,610	3,904	6,364	4,912	7,478	6,551	8,161	9%
00-301-0000-6210 ROADS - E.I.	1,330	1,542	2,366	1,798	2,859	2,309	3,108	9%
00-301-0000-6220 ROADS - W.S.I.B.	4,514	2,926	4,965	4,645	5,563	4,358	5,954	7%
00-301-0000-6230 ROADS - E.H.T.	3,218	2,375	3,583	3,457	4,413	3,330	4,761	8%
00-301-0000-6240 ROADS - GROUP INSURANCE	11,726	7,935	13,219	12,097	16,429	7,617	19,409	18%
00-301-0000-6260 ROADS - O.M.E.R.S.	17,317	12,668	19,375	17,801	24,301	17,577	26,112	7%
Total Salaires et bénéfices / Salaries and Benefits	208,763	126,968	233,622	188,034	256,674	157,522	280,745	9%
Dépenses non-salariales / Non Salary Expenses								
00-301-0000-6301 ROADS - UTIL., HEATING NAT.GAS/PROPANE	12,000	14,851	12,480	10,159	13,000	7,010	13,130	1%
00-301-0000-6305 ROADS - UTIL., HYDRO	9,000	8,114	9,090	11,693	9,181	5,664	9,273	1%
00-301-0000-6320 ROADS - FOOD, PROMOTIONAL MATERIAL	800	1,045	1,000	1,328	1,020	369	1,030	1%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-301-0000-6321 ROADS - OFFICE SUPPLIES & EQPT	1,800	3,106	2,160	4,238	2,400	2,363	2,424	1%
00-301-0000-6322 ROADS - POSTAGE & COURRIER SERVICES	100	51	100	229	102	892	103	1%
00-301-0000-6323 ROADS - TELEPHONE & COMUNICATIONS	10,000	7,191	10,000	8,930	8,000	5,398	8,000	0%
00-301-0000-6324 ROADS - TRAVEL & OTHER RELATED EXPENSES	4,000	7,294	5,000	8,895	7,000	3,030	2,000	(71%)
00-301-0000-6325 ROADS - PUBLICATIONS, BOOKS, MAGAZINE	100	237	100	182	102	62	103	1%
00-301-0000-6344 ROADS - EQPT, SMALL TOOLS, SUPPLIES	15,000	20,534	15,000	25,427	15,302	10,982	15,455	1%
00-301-0000-6355 ROADS - MAINTENANCE SUPPLIES	4,000	4,183	4,000	7,648	3,500	3,915	3,535	1%
00-301-0000-6370 ROADS - UNIFORMS, BOOTS	10,500	9,998	10,500	13,759	10,711	2,025	10,818	1%
00-301-0000-6375 ROADS - VEHICLE/EPQT FUEL, DIESEL	0	93	0	0	0	268	0	0%
00-301-0000-6390 ROADS - INSURANCE PREMIUM	35,000	32,884	33,535	32,129	35,212	24,535	34,349	(2%)
00-301-0000-6399 ROADS - MISCELLANEOUS EXPENSES	800	(40)	500	514	505	0	510	1%
00-301-0000-6420 ROADS - G.I.L.TAXES COUNTY (SAND PIT)--CTY- G.I.L.	0	2,774	0	3,548	0	4,369	0	0%
00-301-0000-6430 ROADS - STAFF TRAINING & COURSES	6,000	9,053	6,300	11,698	8,000	1,027	8,080	1%
00-301-0000-6440 ROADS - CONVENTIONS & DELEGATIONS	1,200	1,573	1,300	2,197	1,500	2,713	1,000	(33%)
00-301-0000-6442 ROADS - MEMBERSHIP FEES	1,500	2,225	1,530	2,928	2,000	1,754	2,020	1%
00-301-0000-6444 ROADS - ADVERTISING	800	1,723	1,250	5,774	1,275	822	1,300	2%
00-301-0000-6450 ROADS - S&R MTCE AND REPAIRS OF EQUIPMENT	1,000	1,070	1,000	1,916	1,122	1,825	1,144	2%
00-301-0000-6455 ROADS - MTCE OF PREMISES	10,000	13,038	15,000	11,092	11,000	5,423	11,110	1%
00-301-0000-6465 ROADS - EQPT, RENTS, REPAIRS	0	0	0	127	0	0	0	0%
00-301-0000-6470 ROADS - S&R SERVICE CONTRACT	0	2,583	0	3,770	0	2,926	3,800	0%
00-301-0000-6480 ROADS - PROFESSIONAL FEES OTHER	12,000	176,935	15,000	42,019	65,150	14,594	15,000	(77%)
00-301-0000-6484 ROADS - PROFESSIONAL FEES - ON1 CALL	0	145	0	0	0	0	0	0%
00-301-0000-6500 ROADS - LEASE OFFICE EQUIPMENT	1,200	87	500	0	500	0	0	(100%)
00-301-0000-6522 ROADS - INTEREST ON LATE PAYMENT	0	5	0	2	0	0	0	0%
00-301-0000-6525 ROADS - BANK CHARGES	0	0	0	33	0	69	0	0%
Total Dépenses non-salariales / Non Salary Expenses	136,800	320,752	145,345	210,235	196,582	102,035	144,184	(27%)
Paiements de dette / Debt Payments								
00-301-0001-6530 ROADS - PRINCIPAL ST-JACQUES BRIDGE	56,034	56,034	58,075	58,075	60,191	60,191	62,383	4%
00-301-0001-6535 ROADS - INTEREST ST-JACQUES BRIDGE	26,279	26,279	24,238	24,238	22,123	22,123	19,930	(10%)
00-301-0002-6530 ROADS - PRINCIPAL ST-JOSEPH BRIDGE	0	0	35,107	0	35,405	17,449	36,008	2%
00-301-0002-6535 ROADS - INTEREST - ST-JOSEPH BRIDGE	0	0	35,700	0	21,753	11,344	21,578	(1%)
00-301-0003-6530 ROADS - PRINC. ON LOAN ST-JOSEPH BRIDGE	0	0	0	0	0	0	0	0%
00-301-0003-6535 ROADS - INTEREST LOAN ST-JOSEPH BRIDGE	0	0	0	0	0	0	0	0%
00-301-0004-6530 ROADS - PRINC. ON LOAN WADE BRIDGE	0	0	0	0	0	0	0	0%
Total Paiements de dette / Debt Payments	82,313	82,313	153,120	82,313	139,472	111,107	139,899	0%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Transferts aux réserves / Transfers to Reserves								
00-301-3120-6710 ROADS - ALLOC. TO RESERVE (ASSET REPLACEMENT)	0	0	324,294	324,294	205,835	0	153,557	(25%)
00-301-3150-6710 ROADS - ALLOC. TO RESERVE (GEN. SPEC. PROJECT)	0	0	0	0	0	0	0	0%
Total Transferts aux réserves / Transfers to Reserves	0	0	324,294	324,294	205,835	0	153,557	(25%)
Transferts au capital / Capital Transfers								
00-301-3300-6720 ROADS - SURPLUS ALLOC. TO TCA	150,000	124,042	282,650	282,540	0	0	0	0%
Total Transferts au capital / Capital Transfers	150,000	124,042	282,650	282,540	0	0	0	0%
Dépenses total / Total Expenses	577,876	654,075	1,139,031	1,087,416	798,563	370,664	718,385	(10%)
Contribution municipale / Municipal Contribution	564,376	441,940	1,123,331	968,216	726,263	355,790	698,785	(4%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Transportation Services / Services de transport								
Roads / Voirie								
ROADS - BUILDING								
REVENUS / REVENUES								
Revenus / Revenues								
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues								
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-302-0000-6100 ROADS - MTCE GARAGE- SALARY FULL-TIME	10,000	0	10,000	0	10,000	0	0	(100%)
Total Salaires et bénéfices / Salaries and Benefits	10,000	0	10,000	0	10,000	0	0	(100%)
Dépenses non-salariales / Non Salary Expenses								
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	10,000		10,000		10,000			(100%)
Contribution municipale / Municipal Contribution	10,000		10,000		10,000			(100%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Transportation Services / Services de transport								
Roads / Voirie								
ROADS - MACHINERY								
REVENUS / REVENUES								
Revenus / Revenues								
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues								
DÉPENSES EXPENSES								
Salaires et bénéfiques / Salaries and Benefits								
00-303-0000-6100 ROADS FLT - SALARIES FULL-TIME	28,685	34,541	30,000	26,726	30,000	9,151	30,000	0%
00-303-0000-6180 ROADS FLT - SALARIES OVERTIME	0	371	0	494	0	0	0	0%
Total Salaires et bénéfiques / Salaries and Benefits	28,685	34,912	30,000	27,220	30,000	9,151	30,000	0%
Dépenses non-salariales / Non Salary Expenses								
00-303-0000-6345 ROADS FLT - VEHICLE SUPPLIES	46,350	107,106	50,475	113,870	46,000	46,466	45,747	(1%)
00-303-0000-6375 ROADS FLEET - VEHICLE/EQPT FUEL, DIESEL	103,022	114,925	104,052	128,253	115,000	77,806	116,150	1%
00-303-0000-6446 ROADS FLT - M.TIME RECOVERY (CONTRA)	(238,525)	(331,070)	(306,345)	(374,877)	(306,345)	(286,095)	(306,345)	0%
00-303-0000-6451 ROADS FLT - MTCE & REPAIRS OF VEHICLES, RENTALS	207,000	192,239	187,400	208,762	246,910	125,357	179,153	(27%)
Total Dépenses non-salariales / Non Salary Expenses	117,847	83,200	35,582	76,008	101,565	(36,466)	34,705	(66%)
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	146,532	118,112	65,582	103,228	131,565	(27,315)	64,705	(51%)
Contribution municipale / Municipal Contribution	146,532	118,112	65,582	103,228	131,565	(27,315)	64,705	(51%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Transportation Services / Services de transport								
Roads / Voirie								
ROADS - GENERAL MTCE								
REVENUS / REVENUES								
Revenus / Revenues								
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues								
DÉPENSES EXPENSES								
Salaires et bénéfiques / Salaries and Benefits								
00-310-0000-6100 ROADS - GEN. MTCE - SALARIES FULL-TIME	375,080	424,562	363,577	451,172	404,551	404,776	465,066	15%
00-310-0000-6110 ROADS - SALARIES PART-TIME	45,308	0	58,308	0	59,474	0	59,622	0%
00-310-0000-6180 ROADS - GEN. MTCE - SALARIES OVERTIME	60,900	55,993	62,118	56,999	63,360	41,287	45,675	(28%)
00-310-0000-6200 ROADS - CPP	0	0	0	0	(2,224)	0	0	(100%)
00-310-0000-6210 ROADS - E.I.	0	0	0	0	137	0	0	(100%)
00-310-0000-6220 ROADS - W.S.I.B.	0	0	0	0	(4,982)	0	0	(100%)
00-310-0000-6230 ROADS - E.H.T.	0	0	0	0	39	0	0	(100%)
00-310-0000-6240 ROADS - GROUP INSURANCE	0	0	0	0	5,615	0	0	(100%)
00-310-0000-6260 ROADS - O.M.E.R.S.	0	0	0	0	145	0	0	(100%)
Total Salaires et bénéfiques / Salaries and Benefits	481,288	480,555	484,003	508,171	526,115	446,063	570,363	8%
Dépenses non-salariales / Non Salary Expenses								
00-310-0000-6340 ROADS - MATERIALS & SUPPLIES	382,750	526,191	381,000	494,538	489,000	299,961	497,502	2%
00-310-0000-6445 ROADS - M. TIME EXPENSES TRF	238,525	271,264	238,525	298,662	238,525	232,325	238,525	0%
00-310-0000-6449 ROADS - PA SERVICE & RENTS	135,000	126,113	153,500	293,567	149,200	135,227	158,912	7%
Total Dépenses non-salariales / Non Salary Expenses	756,275	923,568	773,025	1,086,767	876,725	667,513	894,939	2%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	1,237,563	1,404,123	1,257,028	1,594,938	1,402,840	1,113,576	1,465,302	4%
Contribution municipale / Municipal Contribution	1,237,563	1,404,123	1,257,028	1,594,938	1,402,840	1,113,576	1,465,302	4%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Transportation Services / Services de transport								
Roads / Voirie								
ROADS MTCE OVERHEAD								
REVENUS / REVENUES								
Revenus / Revenues								
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues								
DÉPENSES EXPENSES								
Salaires et bénéfiques / Salaries and Benefits								
00-320-0000-6100 ROADS OVERHEAD - SALARIES PERM. FULL-TIME	138,651	235,176	215,000	200,619	215,000	112,121	215,000	0%
00-320-0000-6110 ROADS OVERHEAD - SALARIES PART-TIME	0	1,533	0	3,153	0	3,051	0	0%
00-320-0000-6180 ROADS OVERHEAD - SALARIES OVERTIME	0	0	0	184	0	10	0	0%
00-320-0000-6200 ROADS OVERHEAD - C.P.P.	32,039	35,128	36,125	36,329	40,038	28,914	39,229	(2%)
00-320-0000-6210 ROADS OVERHEAD - E.I.	7,974	14,187	14,264	14,194	15,068	10,996	15,514	3%
00-320-0000-6220 ROADS OVERHEAD - W.S.I.B.	24,231	27,323	26,142	25,755	27,466	15,147	22,947	(16%)
00-320-0000-6230 ROADS OVERHEAD - E.H.T.	15,851	16,662	16,485	16,099	17,293	11,493	17,411	1%
00-320-0000-6240 ROADS OVERHEAD - GROUP INSURANCE	49,290	50,173	58,326	51,999	57,139	43,354	72,737	27%
00-320-0000-6250 ROADS OVERHEAD - R.R.S.P.	0	3,214	0	0	0	0	0	0%
00-320-0000-6260 ROADS OVERHEAD - O.M.E.R.S.	67,133	71,099	66,866	70,447	70,980	51,171	73,149	3%
Total Salaires et bénéfiques / Salaries and Benefits	335,169	454,495	433,208	418,779	442,984	276,257	455,987	3%
Dépenses non-salariales / Non Salary Expenses								
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	335,169	454,495	433,208	418,779	442,984	276,257	455,987	3%
Contribution municipale / Municipal Contribution	335,169	454,495	433,208	418,779	442,984	276,257	455,987	3%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Transportation Services / Services de transport								
Roads / Voirie								
ROADS - CAPITAL PROJECTS								
REVENUS / REVENUES								
Revenus / Revenues								
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues								
DÉPENSES EXPENSES								
Salaires et bénéfiques / Salaries and Benefits								
Dépenses non-salariales / Non Salary Expenses								
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-340-3120-6710 ROADS SYS - ALLOC. TO RESERVE (ASSET REPLACEMENT)	0	0	0	0	1,241,467	0	1,220,832	(2%)
Total Transferts aux réserves / Transfers to Reserves	0	0	0	0	1,241,467	0	1,220,832	(2%)
Transferts au capital / Capital Transfers								
00-340-3300-6720 ROADS SYST. - SURPLUS ALLOC. TO TCA	299,372	741,430	698,028	659,991	0	0	0	0%
Total Transferts au capital / Capital Transfers	299,372	741,430	698,028	659,991	0	0	0	0%
Dépenses total / Total Expenses	299,372	741,430	698,028	659,991	1,241,467		1,220,832	(2%)
Contribution municipal / Municipal Contribution	299,372	741,430	698,028	659,991	1,241,467		1,220,832	(2%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Transportation Services / Services de transport								
Transit Services / Transport en commun								
TRANSIT SYSTEMS								
REVENUS / REVENUES								
Revenus / Revenues								
00-360-0000-5100 PROV. GRANT- TRANSIT	0	(9,782)	0	5,054	0	0	0	0%
00-360-0000-5105 PROV GRANT GAS TAX - TRANSIT	(142,100)	(148,430)	(175,979)	(175,979)	(150,000)	0	0	(100%)
00-360-0000-5150 REV. FEDERAL GRANT - TRANSIT	0	0	0	0	0	13,841	0	0%
00-360-0000-5520 REV. TRANSIT USER FEES	(460,000)	(436,897)	(430,000)	(483,023)	(440,000)	(154,069)	0	(100%)
00-360-0000-5530 REV TRANSIT- SPONSORSHIP	(12,600)	(10,075)	(8,750)	(6,087)	(11,500)	(3,525)	0	(100%)
Total Revenus / Revenues	(614,700)	(605,184)	(614,729)	(660,035)	(601,500)	(143,753)	0	(100%)
Transferts des réserves / Transfers from reserves								
00-360-3150-7120 TRANSIT - ALLOC. FM RESERVE (GEN.SPEC. PROJECT)	(15,000)	(23,405)	0	(5,054)	0	(7,000)	(90,513)	0%
Total Transferts des réserves / Transfers from reserves	(15,000)	(23,405)	0	(5,054)	0	(7,000)	(90,513)	0%
Revenus total / Total Revenues	(629,700)	(628,589)	(614,729)	(665,089)	(601,500)	(150,753)	(90,513)	(85%)
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-360-0000-6100 TRANSIT - SALARIES FULL - TIME	5,179	5,172	5,562	5,551	5,863	4,148	6,251	7%
00-360-0000-6180 TRANSIT - SALARIES OVERTIME	0	88	0	81	0	27	0	0%
00-360-0000-6200 TRANSIT - C.P.P.	179	183	192	196	197	176	201	2%
00-360-0000-6210 TRANSIT - E.I.	42	72	71	72	75	63	76	1%
00-360-0000-6220 TRANSIT - W.S.I.B.	144	156	162	163	140	109	147	5%
00-360-0000-6230 TRANSIT - E.H.T.	101	104	108	110	114	82	122	7%
00-360-0000-6240 TRANSIT - GROUP INSURANCE	371	314	417	223	448	201	490	9%
00-360-0000-6260 TRANSIT - O.M.E.R.S.	539	538	587	579	626	458	678	8%
Total Salaires et bénéfices / Salaries and Benefits	6,555	6,627	7,099	6,975	7,463	5,264	7,965	7%
Dépenses non-salariales / Non Salary Expenses								
00-360-0000-6321 TRANSIT - OFFICE SUPPLIES & EQPT	508	43	500	423	500	0	0	(100%)
00-360-0000-6322 TRANSIT - POSTAGE & COURRIER SERVICES	500	0	500	4	500	0	0	(100%)
00-360-0000-6323 TRANSIT - TELEPHONE & COMMUNICATIONS	500	0	0	0	0	0	0	0%
00-360-0000-6399 TRANSIT - MISCELLANEOUS EXPENSES	3,000	2,005	2,500	1,245	2,500	1,219	0	(100%)
00-360-0000-6444 TRANSIT - ADVERTISING	3,000	2,101	2,000	254	2,000	0	0	(100%)
00-360-0000-6466 TRANSIT- CONTRACTS TRANSPORTATION SERVICES	685,000	634,445	640,000	643,160	660,217	372,122	82,548	(87%)
00-360-0000-6467 TRANSIT - S&R ADJ FUEL CLAUSE	0	30,535	24,000	10,990	0	0	0	0%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-360-0000-6468 TRANSIT - S&R MONTHLY RESALE PASSES	0	9,446	3,000	4,875	2,000	355	0	(100%)
00-360-0000-6480 TRANSIT - PROFESSIONAL FEES OTHER	15,000	34,529	10,000	2,017	5,000	0	0	(100%)
00-360-0000-6499 TRANSIT - MISCELLANEOUS, OTHER	16,200	7,589	5,000	671	1,000	0	0	(100%)
Total Dépenses non-salariales / Non Salary Expenses	723,708	720,693	687,500	663,639	673,717	373,696	82,548	(88%)
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-360-0000-6710 <Generated>	0	0	0	0	0	0	0	0%
00-360-3120-6710 TRANSIT - ALLOC. TO RESERVE (ASSET REPLACEMENT)	0	0	0	0	0	0	0	0%
00-360-3150-6710 TRANSIT - ALLOC. TO RESERVE (GEN.SPEC. PROJECT)	0	0	10,833	46,879	10,833	0	0	(100%)
Total Transferts aux réserves / Transfers to Reserves	0	0	10,833	46,879	10,833	0	0	(100%)
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	730,263	727,320	705,432	717,493	692,013	378,960	90,513	(87%)
Contribution municipale / Municipal Contribution	100,563	98,731	90,703	52,404	90,513	228,207		(100%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Transportation Services / Services de transport								
Street Lighting / Éclairage de rues								
STREET LIGHTING								
REVENUS / REVENUES								
Revenus / Revenues								
00-380-0000-5399 REV. ST LIGHTS - MISCELLANEOUS	0	(39,740)	0	(18)	0	(730)	(4,000)	0%
Total Revenus / Revenues	0	(39,740)	0	(18)	0	(730)	(4,000)	0%
Transferts des réserves / Transfers from reserves								
00-380-3150-7120 ST LIGHTS - ALLOC. FM RESERVE (GEN.SPEC. PROJECT)	0	(13,779)	0	0	0	0	0	0%
Total Transferts des réserves / Transfers from reserves	0	(13,779)	0	0	0	0	0	0%
Revenus total / Total Revenues		(53,519)		(18)		(730)	(4,000)	
DÉPENSES EXPENSES								
Salaires et bénéfiques / Salaries and Benefits								
Dépenses non-salariales / Non Salary Expenses								
00-380-0000-6305 ST. LIGHTS - UTIL., HYDRO	105,834	117,124	112,237	115,594	113,359	56,868	114,493	1%
00-380-0000-6340 ST. LIGHTS - MATERIAL & SUPPLIES	5,050	51,636	5,101	4,017	4,000	882	9,060	126%
00-380-0000-6450 ST. LIGHTS - S&R MTCE & REPAIRS OF EQPT	2,525	14,692	2,550	13,151	3,000	5,033	3,045	2%
00-380-0000-6480 ST. LIGHTS - PROF. FEES - OTHER (LOCATES)	5,126	2,002	5,000	35,117	15,000	42,599	35,000	133%
Total Dépenses non-salariales / Non Salary Expenses	118,535	185,454	124,888	167,879	135,359	105,382	161,598	19%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-380-3100-6710 ST. LIGHTS- ALLOC. TO RESERVE (WFUND)	0	0	0	0	0	0	0	0%
00-380-3120-6710 ST LIGHTS - ALLOC. TO RESERVE (ASSET REPLACEMENT)	0	0	0	0	0	0	0	0%
00-380-3150-6710 ST LIGHTS - ALLOC. TO RESERVE (GEN.SPEC. PROJECT)	0	92,432	106,891	56,923	105,000	0	100,000	(5%)
Total Transferts aux réserves / Transfers to Reserves	0	92,432	106,891	56,923	105,000	0	100,000	(5%)
Transferts au capital / Capital Transfers								
00-380-3300-6720 ST LIGHTS - SURPLUS ALLOC. TO TCA	105,833	0	0	6,996	0	0	0	0%
Total Transferts au capital / Capital Transfers	105,833	0	0	6,996	0	0	0	0%
Dépenses total / Total Expenses	224,368	277,886	231,779	231,798	240,359	105,382	261,598	9%
Contribution municipale / Municipal Contribution	224,368	224,367	231,779	231,780	240,359	104,652	257,598	7%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021
APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Environmental Services / Services environnementaux								
Sanitary Sewers / Égoûts sanitaires								
SAN. SEWER SYSTEMS								
REVENUS / REVENUES								
Revenus / Revenues								
00-411-0000-5300 SEWER - REV. TAX CERTIFICATES	0	(1,679)	0	(1,772)	(1,747)	(1,386)	(1,844)	6%
00-411-0000-5400 REV. SEWER - BILLING FIXED RATE	(1,443,803)	(1,578,852)	(1,486,409)	(1,667,045)	(1,718,088)	(1,341,590)	(1,549,200)	(10%)
00-411-0000-5401 SEWER - CONSUMPTION BILLING	0	641	0	0	0	0	0	0%
00-411-0000-5415 REV. SEWER - OTHER REVENUES	(1,035)	(5,062)	(1,056)	(1,127)	(5,267)	0	(1,173)	(78%)
00-411-0000-5445 SEWER - REV. LACHAINE ST L. IMP. - INTEREST	(356)	(116)	(364)	(110)	(121)	(574)	(114)	(6%)
00-411-0000-5446 SEWER - REV. MACDOUGALLTWEED - L IMP. INTEREST	0	(4,562)	0	(4,656)	(4,746)	(4,419)	(4,844)	2%
00-411-0000-5447 SEWER - REV. EMBRUN WEST - L. IMP INTEREST	0	(5,991)	0	(5,643)	(6,233)	(5,283)	(5,871)	(6%)
00-411-0000-5448 SEWER - REV. E.C.P. - L. IMP INTEREST	0	0	0	0	0	0	0	0%
00-411-0000-5610 SEWER PERMITS	(2,071)	(3,015)	(2,112)	(5,994)	(3,137)	(4,050)	(6,236)	99%
00-411-0000-5770 SEWER UTILITY PENALTY	(6,212)	(9,738)	(6,336)	(9,246)	(10,131)	(4,704)	(9,620)	(5%)
00-411-0000-5800 SEWER - INTEREST ON CURRENT ACCOUNTS	(15,530)	(8,438)	(15,840)	(15,152)	(8,779)	0	(15,764)	80%
00-411-0000-5850 REV. OTHER SEWER	0	0	0	(221)	0	0	0	0%
00-411-0000-5870 SEWER - REMINDER NOTICES UTILITY	0	(4,622)	0	(4,522)	(4,809)	(1,232)	(4,705)	(2%)
00-411-0000-7300 REV. SEWER - D.C. EARNED OPERATIONS	(195,481)	(85,444)	(195,481)	(195,481)	(217,982)	0	(195,481)	(10%)
Total Revenus / Revenues	(1,664,488)	(1,706,878)	(1,707,598)	(1,910,969)	(1,981,040)	(1,363,238)	(1,794,852)	(9%)
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues	(1,664,488)	(1,706,878)	(1,707,598)	(1,910,969)	(1,981,040)	(1,363,238)	(1,794,852)	(9%)
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-411-0000-6100 SEWER - SALARIES FULL-TIME	414,461	367,034	395,857	275,550	402,558	242,693	386,712	(4%)
00-411-0000-6110 SEWER - SALARIES PART-TIME	0	0	0	11,715	0	9,326	0	0%
00-411-0000-6180 SEWER - SALARIES OVERTIME	30,349	16,175	30,955	11,780	31,575	9,438	32,048	1%
00-411-0000-6200 SEWER - C.P.P.	13,641	12,480	14,965	13,199	16,294	11,688	15,633	(4%)
00-411-0000-6210 SEWER - E.I.	3,248	4,923	5,599	5,088	6,312	4,362	6,049	(4%)
00-411-0000-6220 SEWER - W.S.I.B.	5,734	6,658	6,052	6,789	11,333	7,224	10,795	(5%)
00-411-0000-6230 SEWER - E.H.T.	8,674	8,541	8,323	7,473	9,046	5,567	8,751	(3%)
00-411-0000-6240 SEWER - GROUP INSURANCE	23,935	22,736	26,019	23,802	30,697	15,448	32,090	5%
00-411-0000-6250 SEWER - R.R.S.P.	0	4,498	0	0	0	0	0	0%
00-411-0000-6260 SEWER - O.M.E.R.S.	44,907	40,939	41,176	34,558	44,984	25,674	43,424	(3%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Total Salaires et bénéfices / Salaries and Benefits	544,949	483,984	528,946	389,954	552,799	331,420	535,502	(3%)
Dépenses non-salariales / Non Salary Expenses								
00-411-0000-6301 SEWER - UTIL., HEATING NAT.GAS / PROPANE	8,000	9,882	8,160	8,968	8,323	5,716	8,700	5%
00-411-0000-6302 SEWER - UTIL. WATER & SEWER	0	724	0	721	0	361	751	0%
00-411-0000-6304 SEWER - UTIL., PROPANE (HEATING)	5,000	2,871	5,000	4,753	4,000	3,073	4,800	20%
00-411-0000-6305 SEWER - UTIL., HYDRO	126,174	111,018	126,174	121,231	125,000	75,256	126,250	1%
00-411-0000-6321 SEWER - OFFICE SUPPLIES & EQPT	3,168	7,427	4,300	5,270	3,296	1,843	3,329	1%
00-411-0000-6322 SEWER - POSTAGE & COURRIER SERVICES	6,120	7,031	6,000	9,523	6,367	2,191	6,431	1%
00-411-0000-6323 SEWER - TELEPHONE & COMMUNICATIONS	3,621	7,095	4,000	9,443	5,000	6,093	7,000	40%
00-411-0000-6324 SEWER - TRAVEL & OTHER RELATED EXPENSES	2,550	1,274	2,550	624	2,550	860	2,000	(22%)
00-411-0000-6325 SEWER - BOOKS,PUBLICATIONS, MAGAZINE	528	468	528	345	450	338	359	(20%)
00-411-0000-6340 SEWER - PA MATERIALS & SUPPLIES	31,680	70,393	35,000	47,300	35,000	30,879	35,350	1%
00-411-0000-6344 SEWER - EQPT, SMALL TOOLS, SUPPLIES	0	1,224	0	53	0	0	55	0%
00-411-0000-6345 SEWER - PA EQPT - VEHICLE SUPPLIES	7,392	2,233	6,653	2,485	7,691	697	2,585	(66%)
00-411-0000-6349 SEWER - CHEMICAL PRODUCTS	98,318	107,456	100,284	171,705	105,000	123,555	178,642	70%
00-411-0000-6355 SEWER - MAINTENANCE SUPPLIES	1,056	749	1,077	1,333	1,099	638	1,387	28%
00-411-0000-6370 SEWER - UNIFORMS, BOOTS	2,640	2,847	2,693	3,503	2,747	282	2,775	1%
00-411-0000-6375 SEWER - PA EQPT - VEHICLE/EQPT FUEL, DIESEL	5,508	11,452	6,610	6,172	5,731	4,200	6,421	12%
00-411-0000-6390 SEWER - INSURANCE PREMIUM	35,000	29,178	20,303	20,178	21,318	15,416	21,582	1%
00-411-0000-6399 SEWER - MISCELLANEOUS EXPENSES	2,112	86	2,112	173	1,500	77	180	(88%)
00-411-0000-6420 SEWER - G.I.L. TAXES COUNTY--CTY- G.I.L. EXP. PORT	15,869	18,623	16,187	18,239	16,510	19,453	18,976	15%
00-411-0000-6430 SEWER - STAFF TRAINING & COURSES	4,080	1,644	4,162	1,023	4,000	1,281	2,000	(50%)
00-411-0000-6440 SEWER - CONVENTIONS & DELEGATIONS	4,080	0	4,162	1,623	4,000	191	1,689	(58%)
00-411-0000-6442 SEWER - MEMBERSHIP FEES	0	436	0	708	100	1,034	737	637%
00-411-0000-6444 SEWER - ADVERTISING	1,056	153	1,056	204	800	0	211	(74%)
00-411-0000-6445 SEWER - PA MACHINE TIME EXPENSES TRF	0	0	0	0	0	0	0	0%
00-411-0000-6446 SEWER - PA EQPT - MACHINE TIME TRF (CONTRA)	0	0	0	0	0	0	0	0%
00-411-0000-6449 SEWER - PA SERVICES & RENTS BY ROADS	132,001	170,847	134,641	208,000	137,334	131,366	216,403	58%
00-411-0000-6450 SEWER - MTCE & REPAIRS OF EQPT OTHER	5,100	470	5,100	31	2,000	0	500	(75%)
00-411-0000-6451 SEWER - PA EQPT - SERVICE AND REPAIRS OF VEHICLE	2,550	1,380	2,550	2,096	2,653	653	2,181	(18%)
00-411-0000-6455 SEWER - MTCE OF PREMISES	11,616	12,415	11,848	13,192	12,085	13,447	12,206	1%
00-411-0000-6464 SEWER - RENTAL, MTCE & REPAIRS IT-COMPUTER EQPT	2,112	6,483	2,112	4,577	2,197	0	4,762	117%
00-411-0000-6465 SEWER - RENTAL OF EQUIPMENT	2,112	171	2,154	157	1,000	0	163	(84%)
00-411-0000-6470 SEWER - SERV. AGREEMENT DIAMOND MUN. SOFTW.	4,266	4,555	3,840	4,793	3,845	9,174	4,987	30%
00-411-0000-6472 SEWER - SERV. AGREEMENT JANITORIAL	5,280	8,291	6,336	10,515	7,000	5,142	8,000	14%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-411-0000-6480 SEWER - PROFESSIONAL FEES - OTHER	21,120	39,083	31,543	35,161	55,000	9,678	20,000	(64%)
00-411-0000-6483 SEWER - PROF. FEES ENGINEERING	25,500	12,322	25,500	3,277	26,530	9,189	10,000	(62%)
00-411-0000-6484 SEWER - PROF. FEES GROWTH MANAGEMENT	21,120	2,331	21,543	2,137	5,000	0	2,223	(56%)
00-411-0000-6485 SEWER - PROF. FEES - LEGAL	26,400	19,679	26,400	42,654	20,000	2,575	30,000	50%
00-411-0000-6486 SEWER - PROF. FEES. LAB TESTING	17,340	10,454	16,470	12,525	12,000	19,229	20,000	67%
00-411-0000-6487 SEWER - PROFESSIONAL FEES DQMS	7,500	0	5,100	0	5,202	0	0	(100%)
00-411-0000-6500 SEWER - LEASE OF EQUIPMENT	1,584	(1,328)	1,616	514	500	238	535	7%
00-411-0000-6522 SEWER - INTEREST ON LATE PAYMENT	0	22	0	0	0	0	0	0%
00-411-0000-6525 SEWER - BANK CHARGES	0	4,211	0	1,694	1,978	1,011	1,762	(11%)
00-411-0000-6545 SEWER - BAD DEBTS EXPENSES	0	375	0	1,619	0	0	1,684	0%
Total Dépenses non-salariales / Non Salary Expenses	649,553	686,025	653,764	778,519	654,806	495,136	767,616	17%
Paiements de dette / Debt Payments								
00-411-0001-6530 SEWER - PRINCIPAL - EMB. SEW STN 3	54,591	54,591	55,995	55,995	57,434	28,535	58,911	3%
00-411-0001-6535 SEWER - INTEREST - EMB SEW STN 3	13,576	13,576	12,173	12,173	10,733	5,549	9,256	(14%)
00-411-0003-6530 SEWER - PRINCIPAL EMB LAGOON EXT. 2016-124	73,348	73,348	75,233	75,233	77,168	38,339	79,152	3%
00-411-0003-6535 SEWER - INTEREST EMB LAGOON EXT. 2016-124	18,241	18,241	16,355	16,355	14,421	7,455	12,437	(14%)
00-411-0004-6530 SEWER - PRINCIPAL ON DEBT STN 8	28,610	28,610	29,346	29,346	30,100	14,955	30,874	3%
00-411-0004-6535 SEWER - INTEREST ON DEBT STN 8	7,115	7,115	6,379	6,379	5,625	2,908	4,851	(14%)
Total Paiements de dette / Debt Payments	195,481	195,481	195,481	195,481	195,481	97,741	195,481	0%
Transferts aux réserves / Transfers to Reserves								
00-411-3205-6710 SEWER - ALLOC TO RESERVE (SURP/DEF)	85,747	293,369	167,417	334,516	411,724	0	129,043	(69%)
00-411-3210-6710 SEWER - ALLOC TO RESERVE (ASSET REPLAC.)	153,758	157,410	161,990	167,706	166,230	0	167,210	1%
00-411-3215-6710 SEWER - ALLOC TO RESERVE (BY-LAW 70-05)	0	647	0	1,116	0	0	0	0%
Total Transferts aux réserves / Transfers to Reserves	239,505	451,426	329,407	503,338	577,954	0	296,253	(49%)
Transferts au capital / Capital Transfers								
00-411-3300-6720 SEWER - SURPLUS ALLOC. TO TCA	35,000	0	0	43,679	0	0	0	0%
Total Transferts au capital / Capital Transfers	35,000	0	0	43,679	0	0	0	0%
Dépenses total / Total Expenses	1,664,488	1,816,916	1,707,598	1,910,971	1,981,040	924,297	1,794,852	(9%)
Contribution municipale / Municipal Contribution		110,038		2		(438,941)		



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Environmental Services / Services environnementaux								
Sanitary Sewers / Égoûts sanitaires								
SAN. SEW. - LIMOGES								
REVENUS / REVENUES								
Revenus / Revenues								
00-412-0000-5420 REV. LIMOGES SEWER LOAN	(17,881)	(17,880)	(17,881)	(17,880)	(17,881)	(17,880)	(13,418)	(25%)
00-412-0000-5595 REV. LIMOGES SEWER NEW CONST USER FEES	(20,000)	(13,879)	(10,000)	(11,517)	(10,000)	(31,264)	(10,000)	0%
00-412-0000-5805 LIM. SEW - ADMIN FEES NATION CUSTOMERS	(1,000)	(648)	(700)	(588)	(700)	(730)	(700)	0%
Total Revenus / Revenues	(38,881)	(32,407)	(28,581)	(29,985)	(28,581)	(49,874)	(24,118)	(16%)
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues	(38,881)	(32,407)	(28,581)	(29,985)	(28,581)	(49,874)	(24,118)	(16%)
DÉPENSES EXPENSES								
Salaires et bénéfiques / Salaries and Benefits								
Dépenses non-salariales / Non Salary Expenses								
00-412-0000-6300 LIM SEW - NATION CAP PORTION - USER FEES COST	20,000	13,879	10,000	0	10,000	25,008	10,000	0%
Total Dépenses non-salariales / Non Salary Expenses	20,000	13,879	10,000	0	10,000	25,008	10,000	0%
Paiements de dette / Debt Payments								
00-412-0001-6530 LIM. SEW - PRINCIPAL- LIMOGES SEWER	15,679	15,679	16,318	16,318	16,983	12,673	13,197	(22%)
00-412-0001-6535 LIM. SEW - INTEREST - LIMOGES SEWER	2,202	2,202	1,563	1,563	898	737	221	(75%)
Total Paiements de dette / Debt Payments	17,881	17,881	17,881	17,881	17,881	13,410	13,418	(25%)
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	37,881	31,760	27,881	17,881	27,881	38,418	23,418	(16%)
Contribution municipale / Municipal Contribution	(1,000)	(647)	(700)	(12,104)	(700)	(11,456)	(700)	



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Environmental Services / Services environnementaux								
Waterworks / Aqueduc								
WATER SYSTEMS								
REVENUS / REVENUES								
Revenus / Revenues								
00-431-0000-5300 WATER - REV. TAX CERTIFICATES	0	(1,679)	0	(1,772)	(1,747)	(1,386)	(1,844)	6%
00-431-0000-5400 REV. WATER - FIXED RATE BILLING	(1,559,932)	(1,700,065)	(1,582,427)	(1,779,605)	(1,826,972)	(1,421,194)	(1,602,700)	(12%)
00-431-0000-5401 REV. WATER - CONSUMPTION BILLING	(2,025,567)	(1,739,999)	(2,193,717)	(2,189,316)	(2,532,875)	(2,054,032)	(2,946,263)	16%
00-431-0000-5402 REV. WATER - CONSUMPTION BILLING - OTHER SOURCE	0	(7,471)	0	(1,274)	0	0	0	0%
00-431-0000-5453 REV. WATER - FIRE PROTECTION BILLING	(239,165)	(235,438)	(243,948)	(243,760)	(114,950)	(261,588)	(121,008)	5%
00-431-0000-5459 REV. WATER - CASTOR ST WATERMAIN 55-2011	0	(3,966)	0	0	(4,126)	0	0	(100%)
00-431-0000-5462 REV. WATER - FORCED ST WATER SERVICING BL-2018-152	0	(2,634)	0	0	(2,740)	0	0	(100%)
00-431-0000-5465 WATER - WATER METERS FEES (*INC. HST)	(48,629)	(61,482)	(49,602)	(129,319)	(63,966)	(86,414)	(134,544)	110%
00-431-0000-5490 REV. WATER - SERV. REQUESTS FEES-REV. BUILD INSP	(21,017)	(14,790)	(21,543)	(23,970)	(15,388)	(18,483)	(24,938)	62%
00-431-0000-5610 WATER PERMITS	(15,762)	(25,875)	(16,157)	(50,325)	(26,920)	(33,625)	(52,358)	94%
00-431-0000-5770 WATER UTILITY PENALTY	(12,610)	(14,607)	(12,926)	(13,869)	(15,197)	(7,056)	(14,429)	(5%)
00-431-0000-5800 WATER - INTEREST ON CURRENT ACCOUNTS	(16,813)	(26,984)	(17,234)	(48,138)	(28,074)	0	(50,083)	78%
00-431-0000-5845 REV. SALE OF EQPT - WATER	0	0	0	0	0	0	0	0%
00-431-0000-5850 REV. OTHER - WATER ENVIRONMENT	(2,412)	(11)	(2,472)	(37,307)	(11)	(1,461)	(1,500)	13,536%
00-431-0000-5860 WATER - REV. XPLOARNET TOWER ACCESS	(54,664)	(56,593)	(56,032)	(62,830)	(58,879)	(58,225)	(65,369)	11%
00-431-0000-5870 WATER - REMINDER NOTICES UTILITY	0	(6,933)	0	(6,778)	(7,213)	(1,848)	(7,052)	(2%)
00-431-0000-7300 REV. WATER - D.C. EARNED OPERATIONS	(994,505)	(994,505)	(994,505)	(994,505)	(1,017,005)	0	(1,017,805)	0%
Total Revenus / Revenues	(4,991,076)	(4,893,032)	(5,190,563)	(5,582,768)	(5,716,063)	(3,945,312)	(6,039,893)	6%
Transferts des réserves / Transfers from reserves								
00-431-3255-7120 WATER - ALLOCATION FM RESERVE (SURP/DEF)	0	(48,078)	0	0	0	0	0	0%
00-431-3260-7120 WATER - ALLOC. FM RESERVE (ASSET REPLACEMENT)	0	(30,738)	0	(21,310)	0	0	0	0%
Total Transferts des réserves / Transfers from reserves	0	(78,816)	0	(21,310)	0	0	0	0%
Revenus total / Total Revenues	(4,991,076)	(4,971,848)	(5,190,563)	(5,604,078)	(5,716,063)	(3,945,312)	(6,039,893)	6%
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-431-0000-6100 WATER - SALARIES FULL-TIME	541,149	501,501	530,862	456,671	540,164	364,659	525,389	(3%)
00-431-0000-6105 WATER - SALARIES FULL-TIME (Fire Hydrants)	0	16,796	0	22,683	0	17,651	0	0%
00-431-0000-6110 WATER - SALARIES PART-TIME	0	2,205	0	11,942	0	9,665	0	0%
00-431-0000-6180 WATER - SALARIES OVERTIME	45,523	35,827	46,433	37,452	47,362	29,994	48,072	1%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-431-0000-6200 WATER - C.P.P.	18,152	16,546	20,324	17,702	21,681	15,612	21,150	(2%)
00-431-0000-6210 WATER - E.I.	4,316	6,524	7,591	6,764	8,374	5,752	8,153	(3%)
00-431-0000-6220 WATER - W.S.I.B.	7,184	8,123	7,659	8,275	15,210	9,626	14,687	(3%)
00-431-0000-6230 WATER - E.H.T.	11,440	11,261	11,257	10,058	12,038	7,390	11,768	(2%)
00-431-0000-6240 WATER - GROUP INSURANCE	31,638	30,420	36,176	33,136	41,590	19,560	43,510	5%
00-431-0000-6250 WATER - R.R.S.P.	0	6,747	0	0	0	0	0	0%
00-431-0000-6260 WATER - O.M.E.R.S.	58,398	53,242	55,073	46,281	59,244	34,583	57,707	(3%)
Total Salaires et bénéfices / Salaries and Benefits	717,800	689,192	715,375	650,964	745,663	514,492	730,436	(2%)
Dépenses non-salariales / Non Salary Expenses								
00-431-0000-6301 WATER - UTIL., HEATING NAT. GAS	6,000	4,681	4,980	3,831	5,000	2,512	5,000	0%
00-431-0000-6304 WATER - UTIL., PROPANE (HEATING)	8,000	3,031	6,960	4,753	4,000	3,073	4,945	24%
00-431-0000-6305 WATER - UTIL., HYDRO	106,269	86,105	98,830	89,813	95,000	55,452	95,000	0%
00-431-0000-6321 WATER - OFFICE SUPPLIES & EQPT	5,280	7,427	5,491	5,298	5,493	3,614	5,512	0%
00-431-0000-6322 WATER - POSTAGE & COURRIER SERVICES	6,336	7,040	6,463	9,531	7,500	3,215	7,500	0%
00-431-0000-6323 WATER - TELEPHONE & COMMUNICATIONS	10,560	10,014	10,771	13,129	10,987	7,890	10,987	0%
00-431-0000-6324 WATER - TRAVEL & OTHER RELATED EXPENSES	5,280	4,445	5,280	3,168	4,800	2,547	3,300	(31%)
00-431-0000-6325 WATER - PUBLICATIONS, BOOKS, MAGAZINE	686	468	686	640	714	338	670	(6%)
00-431-0000-6330 WATER - WATER METERS COSTS	48,629	39,536	49,602	179,534	65,000	19,884	65,000	0%
00-431-0000-6335 WATER - FIRE HYDRANTS MATERIAL & SUPPLIES	9,504	5,801	9,694	2,225	6,000	1,618	2,315	(61%)
00-431-0000-6340 WATER - PA MATERIAL & SUPPLIES	31,680	26,692	32,314	48,490	25,000	29,299	30,000	20%
00-431-0000-6344 WATER - EQPT, SMALL TOOLS, SUPPLIES	1,077	4,024	1,098	305	1,120	0	1,120	0%
00-431-0000-6345 WATER - PA EQPT VEHICLE SUPPLIES	4,224	7,009	4,309	4,568	4,395	823	4,483	2%
00-431-0000-6349 WATER - CHEMICAL PRODUCTS	17,572	43,103	17,924	13,966	18,282	9,548	18,650	2%
00-431-0000-6355 WATER - MAINTENANCE SUPPLIES	765	778	780	1,333	796	638	810	2%
00-431-0000-6370 WATER - UNIFORMS, BOOTS	2,112	2,884	2,154	3,473	2,197	455	2,240	2%
00-431-0000-6375 WATER - PA EQPT - VEHICLE/EQPT FUEL, DIESEL	10,200	19,046	10,404	11,785	10,612	6,309	10,824	2%
00-431-0000-6390 WATER - INSURANCE PREMIUM	35,376	24,348	23,091	22,626	24,246	17,293	24,210	0%
00-431-0000-6399 WATER - M & S CONTINGENCIES	7,920	86	8,078	349	2,000	77	363	(82%)
00-431-0000-6420 WATER - G.I.L. TAXES COUNTY--CTY- G.I.L. EXP. PORT	14,690	14,444	14,984	15,964	15,284	26,296	16,609	9%
00-431-0000-6430 WATER - STAFF TRAINING & COURSES	10,560	7,464	10,771	6,151	8,000	8,043	8,000	0%
00-431-0000-6435 WATER - S&R FIRE HYDRANTS	5,280	1,067	5,386	2,259	5,493	3,094	3,000	(45%)
00-431-0000-6440 WATER - CONVENTIONS & DELEGATIONS	5,100	0	5,202	1,590	4,000	191	2,000	(50%)
00-431-0000-6442 WATER - MEMBERSHIP FEES	1,056	1,720	1,077	1,193	1,099	2,438	2,000	82%
00-431-0000-6444 WATER - ADVERTISING	1,056	153	1,077	204	500	0	212	(58%)
00-431-0000-6445 WATER - PA MACHINE TIME EXPENSES TRF	0	7,807	0	7,677	0	3,305	8,000	0%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-431-0000-6449 WATER - PA SERVICES & RENTS BY ROADS	52,800	47,425	53,856	107,807	60,000	30,969	61,200	2%
00-431-0000-6450 WATER - MTCE & REPAIRS OF EQPT	6,758	30,691	6,894	31	7,031	0	1,500	(79%)
00-431-0000-6451 WATER - PA EQPT SERVICES & REPAIRS OF VEHICLE	4,080	4,219	4,162	4,394	4,245	1,590	4,330	2%
00-431-0000-6455 WATER - MTCE OF PREMISES	13,728	11,700	14,003	12,259	14,283	13,013	12,754	(11%)
00-431-0000-6464 WATER - RENTAL, MTCE & REPAIRS IT-COMPUTER EQPT	2,500	6,483	2,550	4,577	2,601	0	4,762	83%
00-431-0000-6465 WATER - RENTAL OF EQUIPMENT	510	171	520	0	531	0	500	(6%)
00-431-0000-6470 WATER - SERV. AGREEMENT DIAMOND MUN. SOFTW.	4,641	4,568	4,443	4,793	4,532	9,174	4,986	10%
00-431-0000-6472 WATER - SERV. AGREEMENT JANITORIAL	5,280	7,620	5,386	10,515	5,493	5,142	5,713	4%
00-431-0000-6477 WATER - AGREEMENT FOR FEEDER MAIN	30,450	31,377	30,450	33,442	32,000	16,301	33,442	5%
00-431-0000-6478 WATER - OTTAWA WATER FEE	2,025,567	2,073,503	2,193,717	2,418,483	2,532,875	1,453,734	2,946,263	16%
00-431-0000-6480 WATER - PROFESSIONAL FEES - OTHER	10,560	35,000	20,771	101,250	50,000	9,637	15,000	(70%)
00-431-0000-6483 WATER - PROF. FEES ENGINEERING	25,000	5,673	25,000	0	20,000	8,726	20,000	0%
00-431-0000-6484 WATER - PROF. FEES GROWTH MANAGEMENT	25,000	2,331	25,000	2,137	5,000	0	25,000	400%
00-431-0000-6485 WATER - PROF. FEES - LEGAL	25,500	3,409	26,010	8,534	15,000	5,428	25,000	67%
00-431-0000-6486 WATER - PROF. FEES LAB. TESTING	21,120	26,715	21,543	20,708	21,973	15,188	22,412	2%
00-431-0000-6487 WATER - PROFESSIONAL SERVICES DQMS	9,690	7,384	9,884	1,572	9,000	5,495	2,000	(78%)
00-431-0000-6500 WATER - LEASE OF EQUIPMENT	2,112	(1,328)	2,154	514	500	238	534	7%
00-431-0000-6522 WATER - INTEREST ON LATE PAYMENT	0	22	0	15	0	0	15	0%
00-431-0000-6525 WATER - BANK CHARGES	0	4,211	2,154	1,694	2,197	1,011	1,762	(20%)
00-431-0000-6545 WATER - BAD DEBTS EXPENSES	0	17,242	3,555	2,237	3,626	0	2,327	(36%)
Total Dépenses non-salariales / Non Salary Expenses	2,620,508	2,647,589	2,789,458	3,188,817	3,118,405	1,783,598	3,522,250	13%
Paiements de dette / Debt Payments								
00-431-0001-6530 WATER - PRINCIPAL W.T.P.E. OTTAWA WATER	292,494	292,494	306,852	306,852	321,915	321,915	337,717	5%
00-431-0001-6535 WATER - INTEREST W.T.P.E. OTTAWA WATER	598,683	598,683	584,325	584,325	569,262	569,262	553,460	(3%)
00-431-0001-6540 WATER - PRINCIPAL ON INTERNAL DEBT RESERVOIR	0	0	0	0	0	0	293,660	0%
00-431-0001-6543 WATER - INTEREST ON INTERNAL DEBT - RESERVOIR	0	0	0	0	0	0	2,291	0%
00-431-0004-6530 WATER - PRINCIPAL LOAN EMB. RESERVOIR 2015-65	229,517	229,517	235,133	235,133	240,887	139,439	0	(100%)
00-431-0004-6535 WATER - INTERESTLOAN EMB. RESERVOIR 2015-65	43,134	43,134	37,518	37,518	31,764	19,608	0	(100%)
Total Paiements de dette / Debt Payments	1,163,828	1,163,828	1,163,828	1,163,828	1,163,828	1,050,224	1,187,128	2%
Transferts aux réserves / Transfers to Reserves								
00-431-3250-6710 WATER - ALLOCATION TO RESERVE (WFUND)	0	0	0	0	0	0	0	0%
00-431-3255-6710 WATER - ALLOCATION TO RESERVE (SURP/DEF)	5,291	0	67,129	106,893	219,939	0	104,127	(53%)
00-431-3260-6710 WATER -ALLOC. TO RESERVE (ASSET REPLACEMENT)	428,648	447,529	454,773	490,431	468,228	0	495,952	6%
00-431-3280-6710 WATER- ALLOC. TO RESERVE (FORCED RD)	0	2,634	0	0	0	0	0	0%
Total Transferts aux réserves / Transfers to Reserves	433,939	450,163	521,902	597,324	688,167	0	600,079	(13%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Transferts au capital / Capital Transfers								
00-431-3300-6720 WATER - SURPLUS ALLOC. TO TCA	55,000	21,073	0	3,148	0	0	0	0%
Total Transferts au capital / Capital Transfers	55,000	21,073	0	3,148	0	0	0	0%
Dépenses total / Total Expenses	4,991,075	4,971,845	5,190,563	5,604,081	5,716,063	3,348,314	6,039,893	6%
Contribution municipale / Municipal Contribution	(1)	(3)		3		(596,998)		



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021
APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Environmental Services / Services environnementaux								
Waterworks / Aqueduc								
WATER - LIMOGES								
REVENUS / REVENUES								
Revenus / Revenues								
00-432-0000-5465 REV. LIM. WAT - WATER METERS CHARGES	(500)	(1,356)	(500)	(400)	(500)	(2,400)	(500)	0%
00-432-0000-5470 REV. LIMOGES WATER LOAN	(30,318)	(30,318)	(30,318)	(30,318)	(30,318)	(30,318)	(22,752)	(25%)
00-432-0000-5472 REV. LIMOGES WATER LOAN (LEBARON AREA)	0	0	0	0	0	0	0	0%
00-432-0000-5595 REV. LIMOGES WATER NEW CONST USER FEES	(20,000)	0	(20,000)	(7,880)	(20,000)	(30,560)	(20,000)	0%
00-432-0000-5805 LIM. WAT - ADMIN FEE NATION CUSTOMERS	(700)	(648)	(700)	(588)	(700)	(487)	(700)	0%
Total Revenus / Revenues	(51,518)	(32,322)	(51,518)	(39,186)	(51,518)	(63,765)	(43,952)	(15%)
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues	(51,518)	(32,322)	(51,518)	(39,186)	(51,518)	(63,765)	(43,952)	(15%)
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
Dépenses non-salariales / Non Salary Expenses								
00-432-0000-6300 LIM WAT - NATION CAP PORTION - USER FEES COST	20,000	0	20,000	0	20,000	24,448	20,000	0%
00-432-0000-6330 LIM. WAT - WATER METERS COSTS	500	1,200	500	400	500	1,200	500	0%
Total Dépenses non-salariales / Non Salary Expenses	20,500	1,200	20,500	400	20,500	25,648	20,500	0%
Paiements de dette / Debt Payments								
00-432-0001-6530 LIM. WAT - PRINCIPAL - LMOGES WATER	26,585	26,585	27,668	27,668	28,795	21,488	22,377	(22%)
00-432-0001-6535 LIM. WAT - INTEREST - LIMOGES WATER	3,733	3,733	2,650	2,650	1,523	1,250	375	(75%)
Total Paiements de dette / Debt Payments	30,318	30,318	30,318	30,318	30,318	22,738	22,752	(25%)
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	50,818	31,518	50,818	30,718	50,818	48,386	43,252	(15%)
Contribution municipal / Municipal Contribution	(700)	(804)	(700)	(8,468)	(700)	(15,379)	(700)	



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Environmental Services / Services environnementaux								
Storm Sewers / Égoûts pluviaux								
STORM SEWERS								
REVENUS / REVENUES								
Revenus / Revenues								
00-421-0000-5150 REV. FEDERAL GRANT - STORM SEWERS	0	0	0	(113,410)	0	0	0	0%
Total Revenus / Revenues	0	0	0	(113,410)	0	0	0	0%
Transferts des réserves / Transfers from reserves								
00-421-3120-7120 STORM SEW - ALLOC. FM RESERVE (ASSET REPLACEMENT)	0	0	0	(13,738)	0	0	0	0%
Total Transferts des réserves / Transfers from reserves	0	0	0	(13,738)	0	0	0	0%
Revenus total / Total Revenues				(127,148)				
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-421-0000-6100 STORM SEW - SALARIES FULL - TIME	30,420	30,090	35,000	41,957	17,225	38,529	38,174	122%
00-421-0000-6180 STORM SEW - SALARIES OVERTIME	0	218	0	726	0	50	0	0%
00-421-0000-6200 STORM SEW - C.P.P.	1,025	802	1,429	1,295	618	496	1,485	140%
00-421-0000-6210 STORM SEW - E.I.	243	328	527	477	235	179	562	139%
00-421-0000-6220 STORM SEW - W.S.I.B.	838	590	973	972	408	311	937	130%
00-421-0000-6230 STORM SEW - E.H.T.	593	401	682	626	336	239	744	121%
00-421-0000-6240 STORM SEW - GROUP INSURANCE	2,129	1,543	3,052	2,931	1,400	907	3,553	154%
00-421-0000-6260 STORM SEW - O.M.E.R.S.	3,204	2,048	3,439	3,132	1,793	1,278	3,842	114%
Total Salaires et bénéfices / Salaries and Benefits	38,452	36,020	45,102	52,116	22,015	41,989	49,297	124%
Dépenses non-salariales / Non Salary Expenses								
00-421-0000-6320 STORM SEW - PROMOTIONAL MATERIAL	200	0	200	0	204	0	206	1%
00-421-0000-6321 STORM SEWER - OFFICE SUPPLIES & EQPT	0	0	0	1,232	0	1,438	0	0%
00-421-0000-6324 STORM SEW - TRAVEL & OTHER RELATED EXPENSES	0	36	0	1,234	0	160	0	0%
00-421-0000-6340 STORM SEW - M&S MATERIAL & SUPPLIES	0	11,949	5,000	3,457	5,000	17,496	15,000	200%
00-421-0000-6344 STORM SEW - EQPT, SMALL TOOLS, SUPPLIES	3,000	0	3,000	107	2,020	0	1,500	(26%)
00-421-0000-6370 STORM SEW - UNIFORMS, BOOTS	0	140	400	188	404	0	408	1%
00-421-0000-6430 STORM SEW - STAFF TRAINING & COURSES	2,000	203	2,000	1,368	2,040	343	2,060	1%
00-421-0000-6440 STORM SEW - CONVENTIONS & DELEGATIONS	0	0	0	0	0	191	150	0%
00-421-0000-6442 STORM SEW - MEMBERSHIP FEES	0	0	0	0	0	209	250	0%
00-421-0000-6445 STORM SEW - PA MACHINE TIME EXPENSES TRF	0	1,740	0	3,848	2,020	9,377	2,040	1%
00-421-0000-6449 STORM SEW - PA SERVICES & RENTS BY ROADS	0	19,629	12,000	31,188	12,000	38,647	26,060	117%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-421-0000-6470 STORM SEWER - SERV. AGREEMENT SOFTWARE	0	0	0	2,079	0	1,095	0	0%
00-421-0000-6480 STORM SEW - PROFESSIONAL FEES OTHER	5,000	433	3,500	247,343	5,101	5,023	8,000	57%
00-421-0000-6500 STORM SEW - LEASE OFFICE EQUIPMENT	0	87	100	0	101	0	102	1%
Total Dépenses non-salariales / Non Salary Expenses	10,200	34,217	26,200	292,044	28,890	73,979	55,776	93%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-421-3120-6710 STORM SEW - ALLOC. TO RESERVE (ASSET REPLACEMENT)	0	0	0	0	48,482	0	87,554	81%
Total Transferts aux réserves / Transfers to Reserves	0	0	0	0	48,482	0	87,554	81%
Transferts au capital / Capital Transfers								
00-421-3300-6720 STORM SEW - SURPLUS ALLOC. TO TCA	200,000	106,902	1,259	(106,902)	0	0	0	0%
Total Transferts au capital / Capital Transfers	200,000	106,902	1,259	(106,902)	0	0	0	0%
Dépenses total / Total Expenses	248,652	177,139	72,561	237,258	99,387	115,968	192,627	94%
Contribution municipale / Municipal Contribution	248,652	177,139	72,561	110,110	99,387	115,968	192,627	94%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Environmental Services / Services environnementaux								
Garbage and Recycling / Ordures et recyclages								
WASTE COLLECTION								
REVENUS / REVENUES								
Revenus / Revenues								
00-440-0000-5350 REV. GARB. COLL - GARBAGE COLLECTION SERVICE FEES	(383,680)	(394,066)	(396,224)	(405,987)	(400,608)	(7,046)	(585,336)	46%
00-440-0000-5830 GARB. COLL. - SALE OF GARBAGE TAGS	(11,000)	(10,122)	(11,502)	(15,693)	(11,675)	(9,223)	(11,850)	1%
Total Revenus / Revenues	(394,680)	(404,188)	(407,726)	(421,680)	(412,283)	(16,269)	(597,186)	45%
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues	(394,680)	(404,188)	(407,726)	(421,680)	(412,283)	(16,269)	(597,186)	45%
DÉPENSES EXPENSES								
Salaires et bénéfiques / Salaries and Benefits								
00-440-0000-6100 GARB. COLL - SALARIES FULL-TIME	20,624	20,521	19,322	18,421	19,905	14,209	20,274	2%
00-440-0000-6180 GARB. COLL - SALARIES OVERTIME	0	340	0	338	0	129	0	0%
00-440-0000-6200 GARB. COLL - C.P.P.	795	808	770	743	786	638	805	2%
00-440-0000-6210 GARB. COLL - E.I.	188	317	284	274	299	232	305	2%
00-440-0000-6220 GARB. COLL - W.S.I.B.	599	656	546	566	489	368	492	1%
00-440-0000-6230 GARB. COLL - E.H.T.	402	408	377	366	388	281	395	2%
00-440-0000-6240 GARB. COLL - GROUP INSURANCE	1,620	1,590	1,646	1,590	1,767	1,173	1,923	9%
00-440-0000-6260 GARB. COLL - O.M.E.R.S.	2,051	2,063	1,921	1,822	1,988	1,458	2,021	2%
Total Salaires et bénéfiques / Salaries and Benefits	26,279	26,703	24,866	24,120	25,622	18,488	26,215	2%
Dépenses non-salariales / Non Salary Expenses								
00-440-0000-6322 GARB. COLL - POSTAGE & COURRIER SERVICES	1,030	509	1,200	653	1,212	1,279	1,000	(17%)
00-440-0000-6335 GARB. COLL - EQPT MATERIAL & SUPPLIES	2,576	3,170	2,500	2,325	2,525	516	2,550	1%
00-440-0000-6444 GARB. COLL - ADVERTISING	515	342	500	1,669	505	1,082	1,000	98%
00-440-0000-6450 GARB. COLL - MTCE & REPAIRS OF EQPT	400	0	400	0	404	0	0	(100%)
00-440-0000-6466 GARB. COLL - CONTRACTED SERVICES	350,746	356,346	368,052	373,580	365,890	405,929	567,605	55%
00-440-0000-6480 GARB. COLL - PROFESSIONAL FEES, OTHER	0	0	0	180	0	0	0	0%
00-440-0000-6525 GARB COLL. - BANK CHARGES	0	0	0	1,660	0	931	0	0%
Total Dépenses non-salariales / Non Salary Expenses	355,267	360,367	372,652	380,067	370,536	409,737	572,155	54%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	381,546	387,070	397,518	404,187	396,158	428,225	598,370	51%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Contribution municipal / Municipal Contribution	(13,134)	(17,118)	(10,208)	(17,493)	(16,125)	411,956	1,184	(107%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Environmental Services / Services environnementaux								
Garbage and Recycling / Ordures et recyclages								
WASTE DISPOSAL								
REVENUS / REVENUES								
Revenus / Revenues								
00-450-0000-5350 REV. GARB. DISP - GARBAGE DISPOSAL SERVICES FEES	(241,300)	(250,210)	(247,640)	(256,774)	(250,380)	(855,369)	(322,944)	29%
Total Revenus / Revenues	(241,300)	(250,210)	(247,640)	(256,774)	(250,380)	(855,369)	(322,944)	29%
Transferts des réserves / Transfers from reserves								
00-450-3170-7120 GARB. DISP - ALLOC. FM RESERVE (LAND CLOSURE)	0	(33,347)	0	0	(79,911)	0	(23,916)	(70%)
Total Transferts des réserves / Transfers from reserves	0	(33,347)	0	0	(79,911)	0	(23,916)	(70%)
Revenus total / Total Revenues	(241,300)	(283,557)	(247,640)	(256,774)	(330,291)	(855,369)	(346,860)	5%
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-450-0000-6100 GARB. DISP - SALARIES FULL-TIME	10,387	3,378	11,164	3,670	11,377	3,082	9,506	(16%)
00-450-0000-6180 GARB. DISP - SALARIES OVERTIME	0	73	0	63	0	57	0	0%
00-450-0000-6200 GARB. DISP - C.P.P.	103	105	137	118	140	120	144	3%
00-450-0000-6210 GARB. DISP - E.I.	24	41	51	43	53	42	54	2%
00-450-0000-6220 GARB. DISP - W.S.I.B.	77	102	89	104	100	80	101	1%
00-450-0000-6230 GARB. DISP - E.H.T.	66	67	81	73	85	62	88	4%
00-450-0000-6240 GARB. DISP - GROUP INSURANCE	216	201	299	282	322	209	350	9%
00-450-0000-6260 GARB. DISP - O.M.E.R.S.	371	373	447	398	475	343	490	3%
Total Salaires et bénéfices / Salaries and Benefits	11,244	4,340	12,268	4,751	12,552	3,995	10,733	(14%)
Dépenses non-salariales / Non Salary Expenses								
00-450-0000-6324 GARB. DISP - TRAVEL & OTHER RELATED EXPENSES	0	0	0	173	0	0	0	0%
00-450-0000-6355 GARB. DISP - MAINTENANCE SUPPLIES	0	611	0	0	0	0	0	0%
00-450-0000-6390 GARB. DISP - INSURANCE PREMIUM	2,500	2,167	992	964	1,041	687	962	(8%)
00-450-0000-6420 GARB. DISP - G.I.L.TAXES COUNTY--CTY- G.I.L. EXP.	0	6,415	0	0	0	0	0	0%
00-450-0000-6442 GARB. DISP - MEMBERSHIP FEES	390	0	390	407	390	458	460	18%
00-450-0000-6445 GARB. DISP - PA M.TIME EXPENSES TRF	0	0	0	0	0	0	0	0%
00-450-0000-6449 GARB. DISP - SERVICES & RENTS BY ROADS	0	0	0	0	0	0	0	0%
00-450-0000-6466 GARB DISP - S&R - SERVICE CONTRACT LAFLÈCHE	244,640	234,916	262,089	248,073	268,227	181,967	259,335	(3%)
00-450-0000-6480 GARB. DISP - PROFESSIONAL FEES OTHER	45,000	126,776	50,900	36,235	46,818	24,001	47,754	2%
00-450-0000-6525 GARB. DISP - BANK CHARGES	0	0	0	1,660	0	931	0	0%
Total Dépenses non-salariales / Non Salary Expenses	292,530	370,885	314,371	287,512	316,476	208,044	308,511	(3%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-450-3170-6710 GARB. DISP - ALLOC. TO RESERVE (LAND CLOSURE)	0	0	98,994	180,708	0	0	0	0%
Total Transferts aux réserves / Transfers to Reserves	0	0	98,994	180,708	0	0	0	0%
Transferts au capital / Capital Transfers								
00-450-3300-6720 GARB. DISP - SURPLUS ALLOC. TO TCA	32,849	0	0	0	0	0	0	0%
Total Transferts au capital / Capital Transfers	32,849	0	0	0	0	0	0	0%
Dépenses total / Total Expenses	336,623	375,225	425,633	472,971	329,028	212,039	319,244	(3%)
Contribution municipale / Municipal Contribution	95,323	91,668	177,993	216,197	(1,263)	(643,330)	(27,616)	2,087%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Environmental Services / Services environnementaux								
Garbage and Recycling / Ordures et recyclages								
RECYCLING								
REVENUS / REVENUES								
Revenus / Revenues								
00-460-0000-5120 ONT. ENTERPRISES - RECYCLING WASTE D.O.	(216,736)	(241,545)	(275,344)	(275,343)	(287,337)	(131,773)	(353,953)	23%
00-460-0000-5125 PROV. GRANT - RECYCLING - SALES OF MATERIAL	(16,000)	(18,238)	(20,000)	(19,994)	(20,200)	(3)	(40,402)	100%
00-460-0000-5350 REV. GARB. RECYCLING - RECYCLING SERVICE FEES	(523,475)	(537,228)	(542,133)	(547,678)	(490,398)	(408,221)	(436,882)	(11%)
00-460-0000-5835 REV. SALE OF BLUE BOXES	(1,545)	(1,419)	(1,600)	(2,466)	(1,616)	(1,224)	(1,632)	1%
Total Revenus / Revenues	(757,756)	(798,430)	(839,077)	(845,481)	(799,551)	(541,221)	(832,869)	4%
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues	(757,756)	(798,430)	(839,077)	(845,481)	(799,551)	(541,221)	(832,869)	4%
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-460-0000-6100 RECYCLING - SALARIES FULL-TIME	26,211	25,835	25,349	24,221	26,404	18,811	27,068	3%
00-460-0000-6180 RECYCLING - SALARIES OVERTIME	0	430	0	338	0	129	0	0%
00-460-0000-6200 RECYCLING - C.P.P.	949	965	935	909	955	799	978	2%
00-460-0000-6210 RECYCLING - E.I.	225	379	345	335	363	287	370	2%
00-460-0000-6220 RECYCLING - W.S.I.B.	761	830	721	740	636	493	639	0%
00-460-0000-6230 RECYCLING - E.H.T.	511	519	494	480	515	376	528	3%
00-460-0000-6240 RECYCLING - GROUP INSURANCE	1,948	1,909	2,012	1,919	2,162	1,439	2,354	9%
00-460-0000-6260 RECYCLING - O.M.E.R.S.	2,681	2,690	2,608	2,454	2,740	2,029	2,811	3%
Total Salaires et bénéfices / Salaries and Benefits	33,286	33,557	32,464	31,396	33,775	24,363	34,748	3%
Dépenses non-salariales / Non Salary Expenses								
00-460-0000-6335 RECYCLING - EQPT MATERIAL & SUPPLIES	3,000	43,173	8,000	8,576	1,500	9,994	10,000	567%
00-460-0000-6430 RECYCLING - STAFF TRAINING & COURSES	0	76	0	0	0	0	0	0%
00-460-0000-6444 RECYCLING - ADVERTISING	2,700	1,556	2,727	2,193	2,754	1,567	2,782	1%
00-460-0000-6466 RECYCLING - CONTRACTED SERVICES	586,581	595,202	575,817	549,867	602,454	369,931	707,907	18%
00-460-0000-6480 GARB. COLL - PROFESSIONAL FEES OTHER	50,000	50,318	52,284	53,083	51,005	0	103,864	104%
00-460-0000-6525 RECYCLING - BANK CHARGES	0	0	0	1,661	0	931	0	0%
Total Dépenses non-salariales / Non Salary Expenses	642,281	690,325	638,828	615,380	657,713	382,423	824,553	25%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Dépenses total / Total Expenses	675,567	723,882	671,292	646,776	691,488	406,786	859,301	24%
Contribution municipale / Municipal Contribution	(82,189)	(74,548)	(167,785)	(198,705)	(108,063)	(134,435)	26,432	(124%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Environmental Services / Services environnementaux								
Garbage and Recycling / Ordures et recyclages								
ORG WASTE DISPOSAL								
REVENUS / REVENUES								
Revenus / Revenues								
00-470-0000-5350 REV. ORG WASTE DISP - ORG WASTE DISP SERVICES FEES	0	0	0	0	(135,555)	0	0	(100%)
Total Revenus / Revenues	0	0	0	0	(135,555)	0	0	(100%)
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues					(135,555)			(100%)
DÉPENSES EXPENSES								
Salaires et bénéfiques / Salaries and Benefits								
Dépenses non-salariales / Non Salary Expenses								
00-470-0000-6322 ORG WASTE DISP - POSTAGE & COURRIER SERVICES	0	0	0	0	0	0	0	0%
00-470-0000-6323 ORG WASTE DISP - TELEPHONE & COMMUNICATIONS	0	0	0	0	332	0	0	(100%)
00-470-0000-6344 ORG WASTE DISP - EQPT, SMALL TOOLS, SUPPLIES	0	0	0	0	135,000	0	0	(100%)
00-470-0000-6466 ORG WASTE DISP - SERVICE CONTRACTS	0	0	0	0	125,674	0	0	(100%)
Total Dépenses non-salariales / Non Salary Expenses	0	0	0	0	261,006	0	0	(100%)
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses					261,006			(100%)
Contribution municipale / Municipal Contribution					125,451			(100%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021
APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Child Care Services / Services sociaux aux enfants								
Daycare Services / Services de garde								
DAYCARE- BEFORE-AFTER								
REVENUS / REVENUES								
Revenus / Revenues								
00-635-0000-5200 OTH MUN. UCPR (AST PROG) - DAYCARE BEF&AFTER	(65,000)	(53,205)	(93,311)	(33,693)	(66,305)	(11,157)	(88,489)	33%
00-635-0000-5205 REV. OTH MUN UCPR (FGF/OTH)- DAYCARE BEF&AFTER	(102,750)	(116,255)	(116,255)	(122,584)	(118,580)	(88,047)	(118,580)	0%
00-635-0000-5210 REV. OTH MUN UCPR (SUBV SAL) - DAYCARE BEF&AFTER	0	(44,870)	(44,870)	(74,532)	(44,870)	(35,996)	(35,996)	(20%)
00-635-0000-5215 REV. OTH MUN UCPR (ABORDABILITÉ)-DAYCARE BEF&AFTER	0	(29,688)	0	15,107	0	0	0	0%
00-635-0000-5521 REV. DAYCARE BEFORE-AFTER - REGISTRATION FEES-REGI	(580,000)	(588,008)	(631,500)	(677,248)	(670,000)	(197,116)	(690,575)	3%
00-635-0000-5555 REV. DAYCARE BEFORE-AFTER - FOOD SALES	(4,500)	(7,022)	(5,000)	(6,293)	(5,000)	(3,107)	(5,200)	4%
00-635-0000-5570 REV. DAYCARE BEFORE-AFTER - FUNDRAISING	(3,000)	(129)	(1,000)	0	(1,000)	0	0	(100%)
Total Revenus / Revenues	(755,250)	(839,177)	(891,936)	(899,243)	(905,755)	(335,423)	(938,840)	4%
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues	(755,250)	(839,177)	(891,936)	(899,243)	(905,755)	(335,423)	(938,840)	4%
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-635-0000-6100 DAYCARE BEFORE-AFTER - SALARIES FULL - TIME	160,584	167,056	176,746	159,661	201,730	115,199	170,588	(15%)
00-635-0000-6110 DAYCARE BEFORE-AFTER - SALARIES PART - TIME	381,290	343,804	373,995	326,828	381,438	138,519	370,283	(3%)
00-635-0000-6115 DAYCARE BEFORE-AFTER - SALARY WITH GRANTS	0	30,260	44,870	27,480	44,870	1,912	35,996	(20%)
00-635-0000-6180 DAYCARE BEFORE-AFTER - SALARIES OVERTIME	1,549	5,475	1,565	4,865	1,597	1,072	1,620	1%
00-635-0000-6200 DAYCARE BEFORE-AFTER - C.P.P.	19,106	20,973	22,238	20,024	23,754	11,327	21,352	(10%)
00-635-0000-6210 DAYCARE BEFORE-AFTER - E.I.	7,665	11,316	12,149	10,382	13,050	5,117	11,977	(8%)
00-635-0000-6220 DAYCARE BEFORE-AFTER - W.S.I.B.	16,464	17,597	18,729	16,112	16,118	6,710	14,786	(8%)
00-635-0000-6230 DAYCARE BEFORE-AFTER - E.H.T.	10,597	10,681	11,644	10,133	12,277	5,105	11,281	(8%)
00-635-0000-6240 DAYCARE BEFORE-AFTER - GROUP INSURANCE	12,618	13,555	19,219	13,360	20,753	9,586	16,019	(23%)
00-635-0000-6250 DAYCARE BEFORE-AFTER - R.R.S.P.	0	1,211	0	1,245	0	944	0	0%
00-635-0000-6260 DAYCARE BEFORE-AFTER - O.M.E.R.S.	17,564	19,898	17,726	20,699	20,125	14,612	17,289	(14%)
Total Salaires et bénéfices / Salaries and Benefits	627,437	641,826	698,881	610,789	735,712	310,103	671,191	(9%)
Dépenses non-salariales / Non Salary Expenses								
00-635-0000-6320 DAYCARE BEFORE-AFTER - FOOD & PROMO MATERIAL	2,500	7,259	2,525	9,684	5,000	3,299	5,200	4%
00-635-0000-6321 DAYCARE BEFORE-AFTER - OFFICE SUPPLIES & EQPT	5,000	7,614	5,500	4,262	5,101	2,125	4,000	(22%)
00-635-0000-6322 DAYCARE BEFORE-AFTER - POSTAGE & COURRIER SERV	500	56	505	68	200	84	220	10%
00-635-0000-6323 DAYCARE BEFORE-AFTER -TELEPHONE & COMMUNICATIONS	3,500	4,308	3,535	5,607	3,570	3,560	5,000	40%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-635-0000-6344 DAYCARE BEFORE-AFTER - EQPT, SMALL TOOLS, SUPP.	4,500	5,313	4,545	4,717	2,500	1,401	2,700	8%
00-635-0000-6355 DAYCARE BEFORE-AFTER - MAINTENANCE SUPPLIES	0	0	3,000	409	1,000	1,501	1,100	10%
00-635-0000-6359 DAYCARE BEFORE-AFTER - PROG. ACT.ADMISSION FEES	12,000	9,445	11,000	10,397	11,500	0	8,000	(30%)
00-635-0000-6360 DAYCARE BEFORE-AFTER - PROGRAMS,MISCELLANEOUS	5,000	4,492	5,050	4,045	5,101	944	5,152	1%
00-635-0000-6362 DAYCARE BEFORE-AFTER - PROGRAMS, GAMES & SPORTS	4,000	1,110	4,040	234	2,000	1,299	2,100	5%
00-635-0000-6363 DAYCARE BEFORE-AFTER - PROGRAMS, CRAFTS SUPPLIES	5,000	2,718	5,050	2,138	3,000	0	3,200	7%
00-635-0000-6375 DAYCARE BEFORE-AFTER - VEHICLE/EQPT FUEL, DIESEL	600	135	606	295	612	428	618	1%
00-635-0000-6390 DAYCARE BEFORE-AFTER - INSURANCE PREMIUN	0	0	0	0	0	0	507	0%
00-635-0000-6430 DAYCARE BEFORE-AFTER - STAFF TRAINING & COURSES	1,500	20	1,515	654	1,530	78	0	(100%)
00-635-0000-6444 DAYCARE BEFORE-AFTER - ADVERTISING	3,000	1,324	3,030	1,974	2,000	1,099	2,100	5%
00-635-0000-6450 DAYCARE BEFORE-AFTER - MTCE & REPAIRS EQPT	5,000	0	2,500	0	2,000	0	500	(75%)
00-635-0000-6451 DAYCARE- BEFORE & AFTER - MTCE & REPAIRS VEHICLE	1,000	1,445	2,000	920	1,020	804	1,030	1%
00-635-0000-6461 DAYCARE BEFORE-AFTER - PROGRAMS,TRANSPORTATION	7,500	4,946	7,575	5,210	7,651	0	5,000	(35%)
00-635-0000-6464 DAYCARE BEFORE-AFTER - COMPUTER IT SUPPORT UCPR	2,000	535	2,020	634	1,000	0	1,100	10%
00-635-0000-6465 DAYCARE BEFORE-AFTER - RENTAL OF EQPT	1,500	0	1,515	729	500	0	600	20%
00-635-0000-6470 DAYCARE BEFORE-AFTER - S&R SERV. AGREEM CONTRACT	800	380	808	416	816	774	824	1%
00-635-0000-6480 DAYCARE BEFORE-AFTER - PROFESSIONAL FEES OTHERS	0	0	500	147	500	121	520	4%
00-635-0000-6525 DAYCARE BEFORE-AFTER - BANK CHARGES	3,000	4,978	13,000	17,255	13,000	8,757	15,000	15%
Total Dépenses non-salariales / Non Salary Expenses	67,900	56,078	79,819	69,795	69,601	26,274	64,471	(7%)
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-635-3150-6710 DAYCARE BEFORE-AFTER - ALLOC TO RESERV (GEN.SP PR)	59,913	141,273	113,236	218,659	100,443	0	203,177	102%
Total Transferts aux réserves / Transfers to Reserves	59,913	141,273	113,236	218,659	100,443	0	203,177	102%
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	755,250	839,177	891,936	899,243	905,756	336,377	938,839	4%
Contribution municipale / Municipal Contribution					1	954	(1)	(200%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021
APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Child Care Services / Services sociaux aux enfants								
Daycare Services / Services de garde								
DAYCARE PRESCHOOL								
REVENUS / REVENUES								
Revenus / Revenues								
00-640-0000-5100 PROV. GRANT - DAYCARE PRESCHOOL	0	0	0	0	0	0	0	0%
00-640-0000-5150 REV. FEDERAL GRANT - DAYCARE PRESCHOOL	0	0	0	0	0	0	0	0%
00-640-0000-5200 REV OTH MUN UCPR (AST PROG) - DAYCARE PRESCHOOL	0	(37,713)	(39,853)	(16,758)	0	0	0	0%
00-640-0000-5205 REV. OTH MUN UCPR (FGF/ OTHER) - DAYCARE PRESCHOOL	(66,500)	(33,078)	(24,000)	(26,344)	(24,000)	(30,825)	(24,000)	0%
00-640-0000-5210 REV. OTH MUN UCPR (SUBV SAL) - DAYCARE PRESCHOOL	0	(37,907)	(39,000)	(56,280)	(39,000)	(36,626)	(36,626)	(6%)
00-640-0000-5215 REV. OTH MUN UCPR (ABORDABILITÉ)-DAYCARE PRESCHOOL	0	0	0	(1,333)	0	0	0	0%
00-640-0000-5521 REV. DAYCARE PRESCHOOL - REGISTRATION FEES--REGIST	(298,000)	(326,036)	(382,300)	(364,683)	(373,500)	(129,166)	(373,360)	0%
00-640-0000-5525 REV. DAYCARE PRESCHOOL - REGIST FEES (Activity)	0	0	0	0	0	0	0	0%
00-640-0000-5555 REV. DAYCARE PRESCHOOL - FOOD SALES	0	0	0	0	0	0	0	0%
00-640-0000-5570 REV. DAYCARE PRESCHOOL - FUNDRAISING	(1,159)	0	(1,171)	0	(1,182)	0	0	(100%)
00-640-0000-5590 REV. DAYCARE PRESCHOOL- MISCELLANEOUS	0	0	0	(457)	0	0	0	0%
00-640-0000-5810 REV. DAYCARE PRESCHOOL - DONATIONS	0	0	0	0	0	0	0	0%
Total Revenus / Revenues	(365,659)	(434,734)	(486,324)	(465,855)	(437,682)	(196,617)	(433,986)	(1%)
Transferts des réserves / Transfers from reserves								
00-640-3150-7120 DAYCARE PRESCHOOL - ALLOC FM RESERVE (GEN.SP PROJ)	0	(85,752)	(138,714)	(82,510)	(157,673)	0	(184,640)	17%
Total Transferts des réserves / Transfers from reserves	0	(85,752)	(138,714)	(82,510)	(157,673)	0	(184,640)	17%
Revenus total / Total Revenues	(365,659)	(520,486)	(625,038)	(548,365)	(595,355)	(196,617)	(618,626)	4%
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-640-0000-6100 DAYCARE PRESCHOOL - SALARIES FULL - TIME	34,050	240,429	287,526	272,469	302,193	147,665	313,520	4%
00-640-0000-6110 DAYCARE PRESCHOOL - SALARIES PART - TIME	253,861	111,347	136,744	94,256	94,959	23,282	100,279	6%
00-640-0000-6115 DAYCARE PRESCHOOL - SALARY WITH GRANTS	0	28,189	39,000	27,369	39,000	2,543	36,626	(6%)
00-640-0000-6180 DAYCARE PRESCHOOL - SALARIES OVERTIME	0	6,746	0	5,264	0	810	0	0%
00-640-0000-6200 DAYCARE PRESCHOOL - C.P.P.	12,462	16,657	20,465	18,010	19,610	8,166	20,344	4%
00-640-0000-6210 DAYCARE PRESCHOOL - E.I.	4,441	7,955	9,292	8,024	8,863	3,245	9,154	3%
00-640-0000-6220 DAYCARE PRESCHOOL - W.S.I.B.	8,782	12,085	14,593	12,477	11,209	4,456	11,576	3%
00-640-0000-6230 DAYCARE PRESCHOOL - E.H.T.	5,614	7,464	9,034	7,793	8,506	3,381	8,783	3%
00-640-0000-6240 DAYCARE PRESCHOOL - GROUP INSURANCE	2,620	22,539	39,025	31,637	41,882	20,889	49,749	19%
00-640-0000-6250 DAYCARE PRESCHOOL - R.R.S.P.	0	0	0	0	0	0	0	0%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-640-0000-6260 DAYCARE PRESCHOOL - O.M.E.R.S.	3,423	24,077	26,311	25,434	27,639	12,313	28,652	4%
Total Salaires et bénéfices / Salaries and Benefits	325,253	477,488	581,990	502,733	553,861	226,750	578,683	4%
Dépenses non-salariales / Non Salary Expenses								
00-640-0000-6301 DAYCARE PRESCHOOL - UTIL.,NAT.GAS (HEATING)	0	0	0	0	0	0	0	0%
00-640-0000-6302 DAYCARE PRESCHOOL - UTIL., WATER & SEWER	0	0	0	0	0	0	0	0%
00-640-0000-6305 DAYCARE PRESCHOOL - UTIL., HYDRO	0	0	0	0	0	0	0	0%
00-640-0000-6320 DAYCARE PRESCHOOL - FOOD & PROMO MATERIAL	14,500	25,742	23,400	23,521	23,868	6,181	23,968	0%
00-640-0000-6321 DAYCARE PRESCHOOL - OFFICE SUPPLIES & EQPT	1,950	4,579	2,500	3,040	2,000	774	2,100	5%
00-640-0000-6322 DAYCARE PRESCHOOL - POSTAGE & COURRIER SERV	500	0	500	0	200	0	50	(75%)
00-640-0000-6323 DAYCARE PRESCHOOL - TELEPHONE & COMMUNICATIONS	1,800	1,793	1,818	2,117	1,836	1,780	2,500	36%
00-640-0000-6344 DAYCARE PRESCHOOL - EQPT, SMALL TOOLS, SUPP.	800	4,659	1,000	6,932	1,000	502	800	(20%)
00-640-0000-6355 DAYCARE PRESCHOOL - MAINTENANCE SUPPLIES	0	447	1,500	1,863	2,000	806	2,200	10%
00-640-0000-6359 DAYCARE PRESCHOOL - PROG. ACT.ADMISSION FEES	500	0	505	171	510	0	0	(100%)
00-640-0000-6360 DAYCARE PRESCHOOL - PROGRAMS,MISCELLANEOUS	1,000	1,320	1,500	758	1,020	73	1,030	1%
00-640-0000-6362 DAYCARE PRESCHOOL - PROGRAMS, GAMES & SPORTS	500	309	505	406	510	0	515	1%
00-640-0000-6363 DAYCARE PRESCHOOL - PROGRAMS, CRAFTS SUPPLIES	2,000	577	1,500	363	800	62	500	(38%)
00-640-0000-6375 DAYCARE PRESCHOOL - VEHICLE/EQPT FUEL, DIESEL	0	0	0	0	0	0	0	0%
00-640-0000-6430 DAYCARE PRESCHOOL - STAFF TRAINING & COURSES	500	40	505	57	510	0	0	(100%)
00-640-0000-6444 DAYCARE PRESCHOOL - ADVERTISING	1,000	254	500	628	500	0	510	2%
00-640-0000-6450 DAYCARE PRESCHOOL - MTCE & REPAIRS EQPT	1,000	153	1,010	87	1,020	0	500	(51%)
00-640-0000-6451 DAYCARE PRESCHOOL - MTCE & REPAIRS VEHICLE	500	0	500	0	510	34	0	(100%)
00-640-0000-6455 DAYCARE PRESCHOOL - MTCE OF PREMISES	0	276	500	0	0	0	0	0%
00-640-0000-6461 DAYCARE PRESCHOOL - PROGRAMS,TRANSPORTATION	500	0	505	0	510	0	0	(100%)
00-640-0000-6464 DAYCARE PRESCHOOL - COMPUTER IT SUPPORT UCPR	1,000	535	800	635	500	0	650	30%
00-640-0000-6465 DAYCARE PRESCHOOL - RENTAL OF EQPT	0	0	0	762	0	1,211	0	0%
00-640-0000-6466 DAYCARE PRESCHOOL - PROGRAM CONTRACTS	0	0	0	0	0	0	0	0%
00-640-0000-6470 DAYCARE PRESCHOOL - S&R SERV. AGREEM CONTRACT	0	380	500	416	500	774	500	0%
00-640-0000-6480 DAYCARE PRESCHOOL - PROFESSIONAL FEES OTHER	0	0	0	147	200	121	220	10%
00-640-0000-6522 DAYCARE PRESCHOOL - INTEREST ON LATE PAYMENT	0	0	0	2	0	0	0	0%
00-640-0000-6525 DAYCARE PRESCHOOL - BANK CHARGES	1,000	0	2,000	2,279	2,000	1,716	2,400	20%
00-640-0000-6610 DAYCARE PRESCHOOL - RENT OF PREMISES	0	1,931	1,500	1,448	1,500	965	1,500	0%
Total Dépenses non-salariales / Non Salary Expenses	29,050	42,995	43,048	45,632	41,494	14,999	39,943	(4%)
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-640-3150-6710 DAYCARE PRESCHOOL - ALLOC TO RESERV (GEN.SP PR)	11,356	0	0	0	0	0	0	0%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Total Transferts aux réserves / Transfers to Reserves	11,356	0	0	0	0	0	0	0%
Transferts au capital / Capital Transfers								
00-640-3300-6720 DAYCARE PRESCHOOL - SURPLUS ALLOC. TO TCA	0	0	0	0	0	0	0	0%
Total Transferts au capital / Capital Transfers	0	0	0	0	0	0	0	0%
Dépenses total / Total Expenses	365,659	520,483	625,038	548,365	595,355	241,749	618,626	4%
Contribution municipale / Municipal Contribution		(3)				45,132		



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Recreational and Cultural Services / Services récréatifs et culturels								
Parcs et loisirs / Parks and Recreation								
RECREATION - ADMINISTRATION								
REVENUS / REVENUES								
Revenus / Revenues								
00-710-0000-5855 REV. REC. ADMIN - CANCELLATION FEES REVENUES	0	(2,143)	0	(3,032)	(2,250)	(2,408)	(2,700)	20%
00-710-0000-7639 DEF. REV. SUBDIV. REC. LEVY TBTRF 00-710-7639-2660	0	0	0	0	0	0	0	0%
Total Revenus / Revenues	0	(2,143)	0	(3,032)	(2,250)	(2,408)	(2,700)	20%
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues		(2,143)		(3,032)	(2,250)	(2,408)	(2,700)	20%
DÉPENSES EXPENSES								
Salaires et bénéfiques / Salaries and Benefits								
00-710-0000-6100 REC. ADM.- SALARIES FULL-TIME	121,068	118,705	124,827	127,074	135,627	91,619	142,166	5%
00-710-0000-6180 REC. ADM.- SALARIES OVERTIME	330	1,580	336	1,254	343	786	348	1%
00-710-0000-6200 REC. ADM.- C.P.P.	3,374	3,440	3,670	3,767	4,015	3,303	4,174	4%
00-710-0000-6210 REC. ADM.- E.I.	825	1,387	1,400	1,422	1,638	1,160	1,695	3%
00-710-0000-6220 REC. ADM.- W.S.I.B.	3,195	3,417	3,479	3,482	3,133	2,612	3,180	2%
00-710-0000-6230 REC. ADM.- E.H.T.	2,367	2,604	2,441	2,709	2,651	2,024	2,779	5%
00-710-0000-6240 REC. ADM.- GROUP INSURANCE	7,760	7,612	8,641	8,432	9,278	5,758	10,129	9%
00-710-0000-6250 REC. ADM.- R.R.S.P.	0	10,896	0	11,201	0	8,496	0	0%
00-710-0000-6260 REC. ADM.- O.M.E.R.S.	13,577	2,726	13,913	2,906	14,934	2,201	15,715	5%
Total Salaires et bénéfiques / Salaries and Benefits	152,496	152,367	158,707	162,247	171,619	117,959	180,186	5%
Dépenses non-salariales / Non Salary Expenses								
00-710-0000-6321 REC. ADM.- OFFICE SUPPLIES & EPQT	1,000	2,172	1,010	2,051	1,020	276	1,030	1%
00-710-0000-6322 REC. ADM.- POSTAGE & COURRIER SERVICES	200	89	202	27	100	5	110	10%
00-710-0000-6323 REC. ADM.- TELEPHONE & COMMUNICATIONS	1,500	1,238	1,515	485	1,000	567	600	(40%)
00-710-0000-6324 REC. ADM.- TRAVEL & OTHER RELATED EXPENSES	800	385	808	545	816	0	824	1%
00-710-0000-6344 REC. ADM.- EQPT, SMALL TOOLS, SUPPLIES	500	130	505	867	250	0	260	4%
00-710-0000-6360 REC. ADM.- PROGRAMS, MISCELLANEOUS	500	91	505	425	510	0	515	1%
00-710-0000-6370 REC. ADM.- UNIFORMS, BOOTS	250	689	400	0	400	41	410	3%
00-710-0000-6399 REC. ADM.- MISCELLANEOUS EXPENSES	225	419	227	670	400	1,043	600	50%
00-710-0000-6430 REC. ADM.- STAFF TRAINING & COURSES	800	711	808	36	816	229	824	1%
00-710-0000-6440 REC. ADM.- CONVENTION & DELEGATIONS	1,500	396	1,515	809	1,530	70	1,545	1%
00-710-0000-6442 REC. ADM.- MEMBERSHIP FEES	800	728	808	748	816	763	824	1%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-710-0000-6444 REC. ADM. - ADVERTISING	1,200	1,425	1,212	393	500	0	510	2%
00-710-0000-6470 REC. ADM.- SERV. AGR. SOFTWARE (ANNUAL)	12,500	12,122	12,625	11,625	12,751	11,915	12,879	1%
00-710-0000-6480 REC. ADM.- PROFESSIONAL FEES OTHER	1,500	10,208	1,515	3,650	1,530	0	1,545	1%
00-710-0000-6485 REC. ADM. - PROF. FEES - LEGAL	0	0	0	621	0	0	650	0%
00-710-0000-6522 REC ADM - INTEREST ON LATE PAYMENT	0	0	0	10	0	1	50	0%
00-710-0000-6525 REC ADM. - BANK CHARGES	0	0	0	131	0	180	150	0%
00-710-0000-6545 REC. ADM.- BAD DEBT EXPENSES	1,000	109	1,010	1,392	1,020	181	1,030	1%
Total Dépenses non-salariales / Non Salary Expenses	24,275	30,912	24,665	24,485	23,459	15,271	24,356	4%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
00-710-3300-6720 REC ADM - SURPLUS ALLOC. TO TCA	20,000	0	0	0	0	0	0	0%
Total Transferts au capital / Capital Transfers	20,000	0	0	0	0	0	0	0%
Dépenses total / Total Expenses	196,771	183,279	183,372	186,732	195,078	133,230	204,542	5%
Contribution municipale / Municipal Contribution	196,771	181,136	183,372	183,700	192,828	130,822	201,842	5%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021
APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Recreational and Cultural Services / Services récréatifs et culturels								
Parcs et loisirs / Parks and Recreation								
PARKS								
REVENUS / REVENUES								
Revenus / Revenues								
00-720-0000-5810 REV. PARKS - DONATIONS	0	(1,300)	0	0	0	0	0	0%
00-720-0808-5515 REV. PARKS EMBRUN AREA - RENTALS	(6,000)	(5,882)	(6,060)	(6,628)	(8,400)	(6,959)	(7,500)	(11%)
00-720-0816-5515 REV. PARK MARIONVILLE - RENTAL B. DIAMOND	(2,800)	(2,611)	(2,828)	(2,371)	(3,600)	(1,919)	(2,500)	(31%)
00-720-0819-5515 REV. PARK RICHELIEU - RENTAL B. DIAMOND	(750)	(915)	(758)	(1,536)	(2,400)	0	(1,800)	(25%)
00-720-0820-5515 REV. PARK R.A. - RENTAL BALL DIAMOND	(5,600)	(5,082)	(5,656)	(4,737)	(6,600)	(2,573)	(6,000)	(9%)
Total Revenus / Revenues	(15,150)	(15,790)	(15,302)	(15,272)	(21,000)	(11,451)	(17,800)	(15%)
Transferts des réserves / Transfers from reserves								
00-720-3150-7120 PARKS - ALLOC FM RESERVE (GEN.SPECIFIC PROJECT)	0	0	0	(15,000)	0	0	0	0%
Total Transferts des réserves / Transfers from reserves	0	0	0	(15,000)	0	0	0	0%
Revenus total / Total Revenues	(15,150)	(15,790)	(15,302)	(30,272)	(21,000)	(11,451)	(17,800)	(15%)
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-720-0000-6100 PARKS GEN - SALARIES FULL-TIME	68,253	46,689	63,941	57,881	66,121	38,859	79,842	21%
00-720-0000-6110 PARKS GEN - SALARIES PART-TIME	47,291	35,312	40,323	45,534	39,563	36,953	39,976	1%
00-720-0000-6180 PARKS GEN - SALARIES OVERTIME	577	1,132	588	335	600	178	609	2%
00-720-0000-6200 PARKS GEN - C.P.P.	3,774	3,002	3,726	4,196	3,745	3,293	4,580	22%
00-720-0000-6210 PARKS GEN - E.I.	1,324	1,536	1,839	1,964	1,891	1,530	2,166	15%
00-720-0000-6220 PARKS GEN - W.S.I.B.	3,237	2,354	3,145	3,127	2,603	1,962	2,838	9%
00-720-0000-6230 PARKS GEN - E.H.T.	2,069	1,520	1,948	1,945	1,975	1,489	2,153	9%
00-720-0000-6240 PARKS GEN - GROUP INSURANCE	4,688	3,328	5,272	3,547	5,659	2,869	6,121	8%
00-720-0000-6250 PARKS GEN - R.R.S.P.	0	288	0	195	0	0	0	0%
00-720-0000-6260 PARKS GEN - O.M.E.R.S.	5,728	3,705	5,716	4,776	5,972	4,085	6,594	10%
Total Salaires et bénéfices / Salaries and Benefits	136,941	98,866	126,498	123,500	128,129	91,218	144,879	13%
Dépenses non-salariales / Non Salary Expenses								
00-720-0000-6321 PARKS GEN - OFFICE SUPPLIES & EQPT	500	873	505	1,097	510	196	515	1%
00-720-0000-6323 PARKS GEN - TELEPHONE & COMMUNICATIONS	500	0	505	0	510	0	515	1%
00-720-0000-6340 PARKS GEN - MATERIALS & SUPPLIES BENCHES	1,000	123	1,010	253	1,020	0	1,030	1%
00-720-0000-6342 PARKS GEN - MATERIALS & SUPPLIES TREES	500	0	505	0	510	0	515	1%
00-720-0000-6344 PARKS GEN - EQPT, SMALL TOOLS, SUPPLIES	3,500	3,863	3,535	5,559	3,570	1,686	9,606	169%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-720-0000-6345 PARKS GEN - VEHICLE SUPPLIES	1,000	658	1,010	511	1,020	0	1,030	1%
00-720-0000-6355 PARKS GEN - MAINTENANCE SUPPLIES	400	43	404	35	408	2,180	1,000	145%
00-720-0000-6370 PARKS GEN - UNIFORMS, BOOTS	0	594	0	494	600	203	650	8%
00-720-0000-6375 PARKS GEN - VEHICLE/EQPT FUEL, DIESEL	200	6,621	202	5,069	204	3,003	206	1%
00-720-0000-6380 PARKS GEN - SAND FOR PARKS	0	0	0	0	10,000	0	10,000	0%
00-720-0000-6390 PARKS GEN - INSURANCE PREMIUM	8,000	11,422	10,814	10,415	9,000	5,830	7,655	(15%)
00-720-0000-6430 PARKS GEN - STAFF TRAINING & COURSES	0	1,268	0	916	2,200	0	2,300	5%
00-720-0000-6444 PARKS GEN - ADVERTISING	400	68	404	195	408	427	412	1%
00-720-0000-6445 PARKS GEN - PA M.TIME EXPENSES TRF	2,000	3,596	2,020	5,375	2,040	170	2,061	1%
00-720-0000-6449 PARKS GEN - PA SERVICES & RENTS BY ROADS	250	0	253	0	255	0	258	1%
00-720-0000-6450 PARKS GEN - MTCE & REPAIRS EQPT	1,000	1,894	1,010	935	1,020	887	1,030	1%
00-720-0000-6451 PARKS GEN - MTCE & REPAIRS OF VEHICLES	0	710	0	1,849	2,000	349	2,200	10%
00-720-0000-6456 PARKS GEN - TREE PLANTING AND MAINTENANCE	26,000	30,572	28,600	15,178	30,000	0	30,600	2%
00-720-0000-6465 PARKS GEN - RENTAL OF EQPT	0	137	1,010	0	1,020	0	1,030	1%
00-720-0000-6466 PARKS GEN - CONTRACTED SERVICES (GENERAL)	1,000	110	69,690	771	0	0	0	0%
00-720-0000-6469 PARKS GEN - MOWING CONTRACT SERVICES	69,000	60,292	0	58,576	70,387	31,224	71,091	1%
00-720-0000-6480 PARKS GEN - PROFESSIONAL FEES OTHER	0	6,885	0	10,160	0	10,250	0	0%
00-720-0801-6455 PARK A. G. BOURDEAU - MTCE PREMISES	500	0	505	0	510	0	515	1%
00-720-0802-6455 PARK BOAT LAUNCH - MTCE OF PREMISES	1,500	1,522	1,515	3,133	1,530	1,018	1,545	1%
00-720-0802-6610 PARK BOAT LAUNCH - LEASE CONTRACT	500	0	505	0	0	0	0	0%
00-720-0803-6455 PARK BOURDEAU - MTCE PREMISES	500	516	505	0	510	0	515	1%
00-720-0804-6455 PARK BOYD - MTCE OF PREMISES	1,000	1,651	1,010	0	1,020	33	1,030	1%
00-720-0805-6455 PARK BURTON - MTCE OF PREMISES	1,200	1,081	1,212	1,062	1,224	0	1,236	1%
00-720-0806-6455 PARK CAMELOT - MTCE OF PREMISES	500	0	505	43	510	0	515	1%
00-720-0807-6305 PARK DUNCANVILLE - HYDRO	260	154	263	157	265	83	268	1%
00-720-0807-6455 PARK DUNCANVILLE - MTCE OF PREMISES	510	228	515	0	520	0	525	1%
00-720-0808-6305 PARKS E.A. - UTIL., HYDRO - J. BELISLE	4,800	2,954	4,848	3,191	4,896	1,130	3,750	(23%)
00-720-0808-6455 PARKS E.A. - MTCE PREMISES YAHOO	10,000	13,615	10,100	13,876	11,000	2,005	11,200	2%
00-720-0809-6455 PARK MÉLANIE - MTCE OF PREMISES	4,000	135	2,000	122	2,000	0	1,000	(50%)
00-720-0810-6455 PARK HANNOVER - MTCE OF PREMISES	1,600	0	500	16	1,000	0	1,200	20%
00-720-0811-6455 PARK J. HENRY TWEED - MTCE OF PREMISES	5,075	4,503	5,126	4,425	5,177	0	5,229	1%
00-720-0812-6455 PARK JG LAPOINTE - MTCE OF PREMISES	100	0	101	0	102	0	103	1%
00-720-0813-6455 PARK LAMADELEINE - MTCE OF PREMISES	500	135	505	0	510	0	515	1%
00-720-0814-6455 PARK PICO - MTCE OF PREMISES	500	1,865	505	0	510	0	515	1%
00-720-0815-6455 PARK MAC DOUGALL - MTCE OF PREMISES	1,525	3,002	1,000	0	1,556	33	500	(68%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021
APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-720-0816-6302 PARK MARIONVILLE - UTIL., WATER & SEWER	500	105	505	269	510	7	515	1%
00-720-0816-6305 PARK MARIONVILLE - UTIL., HYDRO - RESTAURANT	2,500	2,347	2,525	2,025	2,550	960	2,576	1%
00-720-0816-6455 PARK MARIONVILLE - MTCE OF PREMISES	5,000	4,965	5,050	3,593	4,000	402	4,000	0%
00-720-0816-6466 PARK MARIONVILLE - SERV. AGREEMENT ICE RINK	5,075	133	5,126	0	0	0	0	0%
00-720-0817-6305 PARK NY CENT. - UTIL., HYDRO	250	245	253	240	255	111	258	1%
00-720-0817-6455 PARK NY CENT. - MTCE OF PREMISES	1,200	0	1,212	8,257	1,224	336	1,236	1%
00-720-0818-6455 PARK SKATEBOARD - MTCE OF PREMISES	1,000	478	500	0	1,020	0	1,030	1%
00-720-0819-6305 PARK RICHELIEU - UTIL., HYDRO	825	704	833	823	842	370	850	1%
00-720-0819-6455 PARK RICHELIEU - MTCE OF PREMISES	1,200	4,770	1,212	2,507	2,000	330	2,200	10%
00-720-0820-6305 PARK R.A. - UTIL., HYDRO	5,000	2,913	5,050	3,218	5,101	1,207	5,152	1%
00-720-0820-6455 PARK R.A. - MTCE PREMISES - BALL DIAMONDS	4,000	4,534	4,040	8,457	4,080	3,661	4,121	1%
00-720-0821-6455 PARK POOL SITE - MTCE OF PREMISES	500	0	505	29	2,000	0	2,200	10%
00-720-0822-6305 PARK REC. PATH - UTIL., HYDRO	750	546	758	549	765	309	1,546	102%
00-720-0822-6455 PARK REC. PATH - MTCE OF PREMISES	10,000	10,251	12,000	11,222	12,000	8,138	13,200	10%
00-720-0823-6455 PARK STANLEY - MTCE OF PREMISES	800	0	500	0	816	0	824	1%
00-720-0824-6455 PARK STIVER - MTCE OF PREMISES	500	406	505	193	1,500	142	1,000	(33%)
00-720-0825-6455 PARK NOKOMIS - MTCE OF PREMISES	3,500	3,242	3,535	4,705	3,570	33	2,000	(44%)
00-720-0826-6302 PARK-SPLASH PAD - UTIL. WATER & SEWER	19,000	21,148	19,190	17,446	19,382	300	19,576	1%
00-720-0826-6455 PARK SPLASH PAD - MTCE OF PREMISES	0	537	0	997	1,000	407	1,200	20%
00-720-0827-6455 PARK LIBRARY PARK - MTCE OF PREMISES	0	0	0	0	500	0	500	0%
00-720-0828-6455 PARK ROUNDABOUT / VILL. ENTRANCE- MTCE OF PREMISES	0	0	0	0	0	0	2,000	0%
Total Dépenses non-salariales / Non Salary Expenses	211,420	218,414	215,996	207,943	232,637	77,420	239,849	3%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-720-0000-6710 <Generated>	0	0	0	0	0	0	0	0%
00-720-3120-6710 PARKS - ALLOC. TO RESERVE (ASSET REPLACEMENT)	0	0	0	0	39,851	0	53,632	35%
00-720-3150-6710 PARKS - ALLOC TO RESERVE (GEN.SPECIFIC PROJECT)	0	0	9,120	1,000	0	0	0	0%
Total Transferts aux réserves / Transfers to Reserves	0	0	9,120	1,000	39,851	0	53,632	35%
Transferts au capital / Capital Transfers								
00-720-3300-6720 PARKS - SURPLUS ALLOC. TO TCA	277,930	286,169	48,880	48,935	0	0	0	0%
Total Transferts au capital / Capital Transfers	277,930	286,169	48,880	48,935	0	0	0	0%
Dépenses total / Total Expenses	626,291	603,449	400,494	381,378	400,617	168,638	438,360	9%
Contribution municipale / Municipal Contribution	611,141	587,659	385,192	351,106	379,617	157,187	420,560	11%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Recreational and Cultural Services / Services récréatifs et culturels								
Parcs et loisirs / Parks and Recreation								
BEAUTIFICATION								
REVENUS / REVENUES								
Revenus / Revenues								
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues								
DÉPENSES EXPENSES								
Salaires et bénéfiques / Salaries and Benefits								
Dépenses non-salariales / Non Salary Expenses								
00-725-0000-6355 BEAUTIFICATION - MAINTENANCE SUPPLIES	20,000	2,474	20,400	4,016	20,800	3,257	21,200	2%
Total Dépenses non-salariales / Non Salary Expenses	20,000	2,474	20,400	4,016	20,800	3,257	21,200	2%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	20,000	2,474	20,400	4,016	20,800	3,257	21,200	2%
Contribution municipale / Municipal Contribution	20,000	2,474	20,400	4,016	20,800	3,257	21,200	2%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021
APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Recreational and Cultural Services / Services récréatifs et culturels								
Parcs et loisirs / Parks and Recreation								
MUN. PROG. - GEN. ADM.								
REVENUS / REVENUES								
Revenus / Revenues								
00-730-0000-5521 REV. PROG ADM G - REGISTRATION FEES--REGISTRATION	0	(70)	0	0	0	0	0	0%
00-730-0731-7910 PROG. ADM - INT-DEPT TRF FM CHILDREN PROG	0	0	0	0	(19,149)	0	(10,130)	(47%)
00-730-0732-7910 GENERAL OPERAT-MUN. PROG. -TRF'S TO/FM-INT-DEPT FR	0	0	0	0	0	0	0	0%
00-730-0733-7910 PROG. ADM - INT-DEPT TRF FM NEW ADULT PROG	0	0	0	0	(18,627)	0	(17,815)	(4%)
00-730-0735-7910 PROG. ADM - INT-DEPT TRF FM NEW DAY CAMPS PROG	0	0	0	0	(19,340)	0	(21,274)	10%
Total Revenus / Revenues	0	(70)	0	0	(57,116)	0	(49,219)	(14%)
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues		(70)			(57,116)		(49,219)	(14%)
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-730-0000-6100 PROG ADM - SALARIES FULL-TIME	65,412	62,466	70,886	69,444	76,454	52,169	78,835	3%
00-730-0000-6180 PROG ADM - SALARIES OVERTIME	1,015	4,841	1,035	2,167	1,056	1,041	1,072	2%
00-730-0000-6200 PROG ADM - C.P.P.	2,648	2,673	2,860	2,909	2,929	2,719	2,927	0%
00-730-0000-6210 PROG ADM - E.I.	640	1,051	1,078	1,075	1,138	968	1,131	(1%)
00-730-0000-6220 PROG ADM - W.S.I.B.	2,026	2,941	2,265	2,757	1,992	1,396	2,054	3%
00-730-0000-6230 PROG ADM - E.H.T.	1,295	1,282	1,403	1,412	1,511	1,059	1,558	3%
00-730-0000-6240 PROG ADM - GROUP INSURANCE	5,445	5,266	6,163	5,967	6,638	4,169	7,045	6%
00-730-0000-6260 PROG ADM - O.M.E.R.S.	6,350	6,352	7,006	7,154	7,742	5,553	8,098	5%
Total Salaires et bénéfices / Salaries and Benefits	84,831	86,872	92,696	92,885	99,460	69,074	102,720	3%
Dépenses non-salariales / Non Salary Expenses								
00-730-0000-6321 PROG ADM - OFFICE SUPPLIES & EQPT	500	262	505	877	510	447	515	1%
00-730-0000-6322 PROG ADM - POSTAGE & COURRIER SERVICES	2,700	2,895	2,900	3,166	3,000	2,167	3,200	7%
00-730-0000-6323 PROG ADM - TELEPHONE & COMMUNICATIONS	600	413	606	995	612	215	618	1%
00-730-0000-6324 PROG ADM - TRAVEL & OTHER RELATED EXPENSES	400	293	404	96	200	0	220	10%
00-730-0000-6360 PROG ADM - PROGRAMS, MISCELLANEOUS	300	667	303	454	306	0	309	1%
00-730-0000-6365 PROG ADM - PROGRAMS, FLYER & DISTRIBUTION	5,075	6,050	6,000	6,322	6,000	6,439	6,200	3%
00-730-0000-6370 PROG ADM - UNIFORMS, BOOTS	450	665	455	148	459	0	464	1%
00-730-0000-6444 PROG ADM - ADVERTISING	1,000	402	750	1,400	750	595	770	3%
00-730-0000-6500 PROG ADM - LEASE OFFICE EQUIPMENT	500	73	505	0	510	0	515	1%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-730-0000-6525 MUN. PROG.- BANK CHARGES	6,500	9,336	5,000	5,764	5,000	4,599	5,000	0%
00-730-0731-6910 PROG. ADM - INT-DEPT TRF TO CHILDREN PROG	0	0	0	0	0	0	0	0%
00-730-0732-6910 PROG. ADM - INT-DEPT TRF TO NEW FRONTIERS PROG	0	0	0	0	3,175	0	0	(100%)
00-730-0733-6910 PROG. ADM - INT-DEPT TRF TO NEW ADULT PROG	0	0	0	0	0	0	0	0%
00-730-0735-6910 PROG. ADM - INT-DEPT TRF TO NEW DAY CAMPS PROG	0	0	0	0	0	0	0	0%
Total Dépenses non-salariales / Non Salary Expenses	18,025	21,056	17,428	19,222	20,522	14,462	17,811	(13%)
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	102,856	107,928	110,124	112,107	119,982	83,536	120,531	
Contribution municipale / Municipal Contribution	102,856	107,858	110,124	112,107	62,866	83,536	71,312	13%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Recreational and Cultural Services / Services récréatifs et culturels								
Parcs et loisirs / Parks and Recreation								
MUN. PROG. - CHILDREN								
REVENUS / REVENUES								
Revenus / Revenues								
00-731-0000-5521 REV. CHILD PROG - REGISTRATION FEES--REGISTRATION	(30,000)	(36,079)	(33,000)	(31,049)	(33,000)	(19,918)	(24,200)	(27%)
Total Revenus / Revenues	(30,000)	(36,079)	(33,000)	(31,049)	(33,000)	(19,918)	(24,200)	(27%)
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues	(30,000)	(36,079)	(33,000)	(31,049)	(33,000)	(19,918)	(24,200)	(27%)
DÉPENSES EXPENSES								
Salaires et bénéfiques / Salaries and Benefits								
Dépenses non-salariales / Non Salary Expenses								
00-731-0000-6360 CHILD PROG - PROGRAMS, MISCELLANEOUS	500	1,299	505	2,699	510	460	515	1%
00-731-0000-6362 CHILD PROG - PROGRAMS, GAMES & SPORTS	300	527	500	328	306	162	309	1%
00-731-0000-6363 CHILD PROG - PROGRAMS, CRAFTS SUPPLIES	1,015	1,403	1,200	1,145	1,035	138	1,046	1%
00-731-0000-6466 CHILD PROG - PROGRAMS CONTRACTS	15,500	23,432	17,000	14,408	12,000	4,766	12,200	2%
00-731-0730-6910 CHILD PROG - INT-DEPT TRF TO PROG ADM	0	0	0	0	19,149	0	10,130	(47%)
Total Dépenses non-salariales / Non Salary Expenses	17,315	26,661	19,205	18,580	33,000	5,526	24,200	(27%)
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	17,315	26,661	19,205	18,580	33,000	5,526	24,200	(27%)
Contribution municipale / Municipal Contribution	(12,685)	(9,418)	(13,795)	(12,469)		(14,392)		



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Recreational and Cultural Services / Services récréatifs et culturels								
Parcs et loisirs / Parks and Recreation								
NEW FRONTIERS PROG								
REVENUS / REVENUES								
Revenus / Revenues								
00-732-0000-5521 REV.NEW FRONTIERS PROG - REGISTRATION FEES--REGIST	(2,500)	0	(2,525)	0	(2,550)	0	0	(100%)
00-732-0730-7910 NEW FRONTIERS PROG - INT-DEPT TRF FM PROG ADM	0	0	0	0	(3,175)	0	0	(100%)
Total Revenus / Revenues	(2,500)	0	(2,525)	0	(5,725)	0	0	(100%)
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues	(2,500)		(2,525)		(5,725)			(100%)
DÉPENSES EXPENSES								
Salaires et bénéfiques / Salaries and Benefits								
00-732-0000-6110 NEW FRONTIERS PROG - SALARIES PART - TIME	3,051	0	3,112	0	3,115	0	0	(100%)
00-732-0000-6210 NEW FRONTIERS PROG - E.I.	50	0	71	0	72	0	0	(100%)
00-732-0000-6220 NEW FRONTIERS PROG - W.S.I.B.	93	0	98	0	80	0	0	(100%)
00-732-0000-6230 NEW FRONTIERS PROG - E.H.T.	60	0	61	0	61	0	0	(100%)
Total Salaires et bénéfiques / Salaries and Benefits	3,254	0	3,342	0	3,328	0	0	(100%)
Dépenses non-salariales / Non Salary Expenses								
00-732-0000-6321 NEW FRONTIERS PROG - OFFICE SUPPLIES & EQPT	200	0	202	0	204	0	0	(100%)
00-732-0000-6359 NEW FRONTIERS PROG - PROG. ACTIVITY ADMISSION FEES	400	0	404	0	408	0	0	(100%)
00-732-0000-6360 NEW FRONTIERS PROG - PROGRAMS, MISCELLANEOUS	250	0	253	0	255	0	0	(100%)
00-732-0000-6362 NEW FRONTIERS PROG - PROGRAMS, GAMES & SPORTS	100	0	101	0	102	0	0	(100%)
00-732-0000-6363 NEW FRONTIERS PROG - PROGRAMS, CRAFTS SUPPLIES	200	97	202	0	204	0	0	(100%)
00-732-0000-6461 NEW FRONTIERS PROG - PROGRAMS, TRANSPORTATION	700	0	707	0	714	0	0	(100%)
00-732-0000-6466 NEW FRONTIERS PROG - PROGRAMS, RENTAL & CONTRACTS	500	0	505	0	510	0	0	(100%)
Total Dépenses non-salariales / Non Salary Expenses	2,350	97	2,374	0	2,397	0	0	(100%)
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	5,604	97	5,716		5,725			(100%)
Contribution municipale / Municipal Contribution	3,104	97	3,191					



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Recreational and Cultural Services / Services récréatifs et culturels								
Parcs et loisirs / Parks and Recreation								
MUN. PROG. - ADULTS								
REVENUS / REVENUES								
Revenus / Revenues								
00-733-0000-5521 REV. ADULT PROG - REGISTRATION FEES--REGISTRATION	(13,000)	(28,958)	(25,000)	(9,272)	(25,000)	(29,148)	(25,000)	0%
Total Revenus / Revenues	(13,000)	(28,958)	(25,000)	(9,272)	(25,000)	(29,148)	(25,000)	0%
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues	(13,000)	(28,958)	(25,000)	(9,272)	(25,000)	(29,148)	(25,000)	
DÉPENSES EXPENSES								
Salaires et bénéfiques / Salaries and Benefits								
Dépenses non-salariales / Non Salary Expenses								
00-733-0000-6360 ADULT PROG - PROGRAMS, MISCELLANEOUS	300	528	500	163	306	0	309	1%
00-733-0000-6362 ADULT PROG - PROGRAMS, GAMES & SPORTS	350	228	500	288	357	38	361	1%
00-733-0000-6363 ADULT PROG - PROGRAMS, CRAFTS SUPPLIES	500	694	505	0	510	194	515	1%
00-733-0000-6466 ADULT PROG - PROGRAMS CONTRACTS	8,500	11,770	8,585	3,810	5,200	4,940	6,000	15%
00-733-0730-6910 ADULT PROG - INT-DEPT TRF TO PROG ADM	0	0	0	0	18,627	0	17,815	(4%)
Total Dépenses non-salariales / Non Salary Expenses	9,650	13,220	10,090	4,261	25,000	5,172	25,000	0%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	9,650	13,220	10,090	4,261	25,000	5,172	25,000	
Contribution municipale / Municipal Contribution	(3,350)	(15,738)	(14,910)	(5,011)		(23,976)		



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Recreational and Cultural Services / Services récréatifs et culturels								
Parcs et loisirs / Parks and Recreation								
MUN. PROG. - DAY CAMPS								
REVENUS / REVENUES								
Revenus / Revenues								
00-735-0000-5100 PROV. GRANT - DAY CAMP	(2,500)	(3,658)	(2,550)	0	(2,805)	0	(3,086)	10%
00-735-0000-5150 REV. FEDERAL GRANT - DAY CAMP	(5,000)	(13,051)	(5,100)	(8,272)	(5,202)	(26,460)	(5,300)	2%
00-735-0000-5521 REV. DAY CAMP - REGISTRATION FEES--REGISTRATION FE	(155,000)	(150,080)	(155,000)	(144,414)	(150,000)	(69,629)	(150,000)	0%
Total Revenus / Revenues	(162,500)	(166,789)	(162,650)	(152,686)	(158,007)	(96,089)	(158,386)	0%
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues	(162,500)	(166,789)	(162,650)	(152,686)	(158,007)	(96,089)	(158,386)	
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-735-0000-6110 DAY CAMP - SALARIES PART-TIME	111,833	90,632	105,010	91,763	99,753	98,965	97,688	(2%)
00-735-0000-6180 DAY CAMP - SALARIES OVERTIME	0	195	0	237	0	0	0	0%
00-735-0000-6200 DAY CAMP - C.P.P.	2,590	2,313	2,499	2,929	2,232	3,622	2,126	(5%)
00-735-0000-6210 DAY CAMP - E.I.	1,824	2,111	2,384	2,087	2,315	2,189	2,267	(2%)
00-735-0000-6220 DAY CAMP - W.S.I.B.	3,410	2,907	3,307	2,898	2,563	2,543	2,510	(2%)
00-735-0000-6230 DAY CAMP - E.H.T.	2,180	1,771	2,048	1,794	1,944	1,930	1,905	(2%)
Total Salaires et bénéfices / Salaries and Benefits	121,837	99,929	115,248	101,708	108,807	109,249	106,496	(2%)
Dépenses non-salariales / Non Salary Expenses								
00-735-0000-6322 DAY CAMP - POSTAGE & COURRIER SERVICES	50	20	51	65	52	12	52	0%
00-735-0000-6323 DAY CAMP - TELEPHONE & COMMUNICATIONS	400	210	406	244	250	0	270	8%
00-735-0000-6324 DAY CAMP - TRAVEL & OTHER RELATED EXPENSES	0	0	0	105	150	328	170	13%
00-735-0000-6348 DAY CAMP - FOOD SUPPLIES	650	803	660	995	670	293	750	12%
00-735-0000-6359 DAY CAMP - PROG. ACTIVITY ADMISSION FEES	12,000	11,422	13,000	10,485	13,200	1,288	13,400	2%
00-735-0000-6360 DAY CAMP - PROGRAMS, MISCELLANEOUS	1,500	926	1,523	1,759	2,000	2,748	2,100	5%
00-735-0000-6362 DAY CAMP - PROGRAMS, GAMES & SPORTS	500	377	550	439	750	156	800	7%
00-735-0000-6363 DAY CAMP - PROGRAMS, CRAFTS SUPPLIES	500	508	550	717	750	721	800	7%
00-735-0000-6370 DAY CAMP - UNIFORMS, BOOTS	760	538	771	738	783	0	795	2%
00-735-0000-6430 DAY CAMP - STAFF TRAINING & COURSES	250	77	150	302	258	0	261	1%
00-735-0000-6440 DAY CAMP - CONVENTIONS & DELEGATIONS	100	0	102	0	103	0	105	2%
00-735-0000-6444 DAY CAMP - ADVERTISING	660	364	550	739	680	73	690	1%
00-735-0000-6461 DAY CAMP - PROGRAMS, TRANSPORTATION	8,120	9,838	9,500	10,739	9,700	656	9,900	2%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-735-0000-6466 DAY CAMP - PROGRAMS CONTRACTS	500	148	508	0	515	0	523	2%
00-735-0730-6910 DAY CAMP - INT-DEPT TRF TO PROG ADM	0	0	0	0	19,340	0	21,274	10%
Total Dépenses non-salariales / Non Salary Expenses	25,990	25,231	28,321	27,327	49,201	6,275	51,890	5%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	147,827	125,160	143,569	129,035	158,008	115,524	158,386	
Contribution municipale / Municipal Contribution	(14,673)	(41,629)	(19,081)	(23,651)	1	19,435		(100%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021
APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Recreational and Cultural Services / Services récréatifs et culturels								
Parcs et loisirs / Parks and Recreation								
EMBRUN ARENA								
REVENUS / REVENUES								
Revenus / Revenues								
00-751-0000-5500 REV. EMB. ARENA - RENTAL ICE	(342,284)	(340,135)	(360,750)	(348,339)	(360,000)	(232,157)	(337,500)	(6%)
00-751-0000-5502 REV. EMB. ARENA - PUBLIC SKATING	(750)	0	(758)	0	(750)	0	(750)	0%
00-751-0000-5510 REV. EMB. ARENA - RENTAL ARENA HALL	(10,000)	(13,237)	(10,100)	(13,231)	(10,201)	(9,797)	(10,303)	1%
00-751-0000-5540 REV. EMB. ARENA - ADVERTISING	(8,000)	(7,650)	(8,830)	(7,425)	(8,000)	(225)	(7,500)	(6%)
00-751-0000-5550 REV. EMB. ARENA - BAR SALES	(12,500)	(12,438)	(12,625)	(11,131)	(8,500)	(5,841)	(8,700)	2%
00-751-0000-5590 REV. EMB. ARENA - MISCELLANEOUS	0	(63)	0	(1,424)	0	0	0	0%
00-751-0000-5875 REV. EMB. ARENA - RECREATION SURCHARGE	0	0	0	(11,568)	(31,875)	(6,646)	(30,375)	(5%)
Total Revenus / Revenues	(373,534)	(373,523)	(393,063)	(393,118)	(419,326)	(254,666)	(395,128)	(6%)
Transferts des réserves / Transfers from reserves								
00-751-3150-7120 EMB. REC. - ALLOC. TO RESERVE (GEN. SPEC. PROJECT)	0	0	0	0	0	0	0	0%
Total Transferts des réserves / Transfers from reserves	0	0	0	0	0	0	0	0%
Revenus total / Total Revenues	(373,534)	(373,523)	(393,063)	(393,118)	(419,326)	(254,666)	(395,128)	(6%)
DÉPENSES EXPENSES								
Salaires et bénéfiques / Salaries and Benefits								
00-751-0000-6100 EMB. ARENA - SALARIES FULL-TIME	134,743	125,517	143,713	139,221	147,207	96,723	154,825	5%
00-751-0000-6110 EMB. ARENA - SALARIES PART-TIME	80,793	72,750	82,796	73,451	75,948	22,276	70,769	(7%)
00-751-0000-6180 EMB. ARENA - SALARIES OVERTIME	407	2,740	0	467	0	1,224	0	0%
00-751-0000-6200 EMB. ARENA - C.P.P.	8,153	7,300	8,757	8,635	8,536	5,620	8,843	4%
00-751-0000-6210 EMB. ARENA - E.I.	2,651	3,734	4,101	4,063	4,099	2,266	4,269	4%
00-751-0000-6220 EMB. ARENA - W.S.I.B.	6,586	6,478	7,135	6,813	5,735	3,148	5,798	1%
00-751-0000-6230 EMB. ARENA - E.H.T.	4,211	3,957	4,416	4,282	4,352	2,389	4,399	1%
00-751-0000-6240 EMB. ARENA - GROUP INSURANCE	10,259	8,844	11,556	10,059	12,397	7,771	13,435	8%
00-751-0000-6250 EMB. ARENA - R.R.S.P.	0	4,619	0	3,123	0	0	0	0%
00-751-0000-6260 EMB. ARENA - O.M.E.R.S.	12,963	8,193	13,943	11,261	14,309	9,774	14,744	3%
Total Salaires et bénéfiques / Salaries and Benefits	260,766	244,132	276,417	261,375	272,583	151,191	277,082	2%
Dépenses non-salariales / Non Salary Expenses								
00-751-0000-6301 EMB. ARENA - UTIL., NATURAL GAS (HEATING)	10,000	9,636	10,100	11,816	10,201	6,472	10,303	1%
00-751-0000-6302 EMB. ARENA - UTIL., WATER & SEWER	11,500	6,482	11,615	11,875	11,731	3,089	11,848	1%
00-751-0000-6305 EMB. ARENA - UTIL., HYDRO	85,000	100,613	85,850	94,457	86,709	33,382	87,576	1%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-751-0000-6321 EMB. ARENA - OFFICE SUPPLIES & EQPT	1,000	617	1,000	1,781	1,020	308	1,030	1%
00-751-0000-6322 EMB. ARENA - POSTAGE & COURRIER SERVICES	0	0	0	13	0	0	0	0%
00-751-0000-6323 EMB. ARENA - TELEPHONE & COMMUNICATIONS	7,500	8,766	7,575	8,397	7,651	5,955	7,650	0%
00-751-0000-6324 EMB. ARENA - TRAVEL & OTHER RELATED EXPENSES	300	28	303	0	306	51	309	1%
00-751-0000-6344 EMB. ARENA - EQPT, SMALL TOOLS, SUPPLIES	10,500	11,769	10,605	7,380	10,711	7,074	10,818	1%
00-751-0000-6345 EMB. ARENA - VEHICLE SUPPLIES	1,000	392	1,010	374	1,000	39	1,100	10%
00-751-0000-6347 EMB. ARENA - BAR SUPPLIES EXPENSES	6,000	8,296	6,060	4,280	4,500	2,765	4,600	2%
00-751-0000-6355 EMB. ARENA - MAINTENANCE SUPPLIES	5,075	4,820	5,126	8,619	5,177	3,468	6,500	26%
00-751-0000-6370 EMB. ARENA - UNIFORMS, BOOTS	1,300	2,057	1,500	1,850	1,500	574	1,500	0%
00-751-0000-6375 EMB. ARENA - VEHICLE/EQPT FUEL, DIESEL	5,000	3,454	3,000	3,725	4,000	782	4,200	5%
00-751-0000-6390 EMB. ARENA - INSURANCE PREMIUM	22,000	24,459	13,592	13,511	12,000	10,327	14,457	20%
00-751-0000-6430 EMB. ARENA - STAFF TRAINING & COURSES	1,025	40	1,035	0	2,000	1,237	500	(75%)
00-751-0000-6440 EMB. ARENA - CONVENTIONS & DELEGATIONS	500	0	505	0	510	0	0	(100%)
00-751-0000-6442 EMB. ARENA - MEMBERSHIP FEES	250	0	253	0	255	0	258	1%
00-751-0000-6444 EMB. ARENA - ADVERTISING	500	0	505	1,288	510	297	515	1%
00-751-0000-6450 EMB. ARENA - MTCE & REPAIRS EQPT	13,000	27,398	13,130	6,473	10,500	5,540	13,394	28%
00-751-0000-6451 EMB. ARENA - MTCE & REPAIRS VEHICLE	2,000	697	2,020	5,943	2,040	231	2,061	1%
00-751-0000-6455 EMB. ARENA - MTCE OF PREMISES	12,500	15,286	12,625	17,600	12,751	11,408	12,879	1%
00-751-0000-6465 EMB. ARENA - RENTAL OF EQPT	0	1,416	1,500	906	1,500	0	1,600	7%
00-751-0000-6466 EMB. ARENA - CONTRACTED SERVICES	8,000	11,149	8,080	20,073	10,000	11,150	10,200	2%
00-751-0000-6480 EMB. ARENA - PROFESSIONAL FEES OTHER	1,000	1,815	1,010	252	1,020	0	1,030	1%
00-751-0000-6500 EMB. ARENA - LEASE OFFICE EQUIPMENT	500	0	505	0	510	0	515	1%
00-751-0000-6525 EMBRUN ARENA-BANK CHARGES	0	0	0	15	0	0	0	0%
Total Dépenses non-salariales / Non Salary Expenses	205,450	239,190	198,504	220,628	198,102	104,149	204,843	3%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-751-3120-6710 EMB ARENA - ALLOC. TO RESERVE (ASSET REPLACEMENT)	0	0	23,510	23,510	40,856	0	54,985	35%
00-751-3150-6710 EMB. REC. - ALLOC. TO RESERVE (GEN. SPEC. PROJECT)	0	0	44,250	33,856	54,875	0	53,375	(3%)
Total Transferts aux réserves / Transfers to Reserves	0	0	67,760	57,366	95,731	0	108,360	13%
Transferts au capital / Capital Transfers								
00-751-3300-6720 EMB ARENA - SURPLUS ALLOC. TO TCA	0	0	26,600	33,795	0	0	0	0%
Total Transferts au capital / Capital Transfers	0	0	26,600	33,795	0	0	0	0%
Dépenses total / Total Expenses	466,216	483,322	569,281	573,164	566,416	255,340	590,285	4%
Contribution municipale / Municipal Contribution	92,682	109,799	176,218	180,046	147,090	674	195,157	33%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Recreational and Cultural Services / Services récréatifs et culturels								
Parcs et loisirs / Parks and Recreation								
CANTEEN EMBRUN								
REVENUS / REVENUES								
Revenus / Revenues								
00-752-0000-5510 REV. CANTEEN EMB - RENTAL OF PREMISES	0	0	0	(1,050)	(1,800)	0	(1,800)	0%
00-752-0000-5555 REV. CANTEEN EMB. - CANTEEN SALES	(45,000)	(30,203)	(38,000)	(15,438)	0	(120)	0	0%
Total Revenus / Revenues	(45,000)	(30,203)	(38,000)	(16,488)	(1,800)	(120)	(1,800)	0%
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues	(45,000)	(30,203)	(38,000)	(16,488)	(1,800)	(120)	(1,800)	
DÉPENSES EXPENSES								
Salaires et bénéfiques / Salaries and Benefits								
00-752-0000-6110 CANTEEN EMB. - SALARIES PART-TIME	22,700	19,083	20,003	11,274	0	0	0	0%
00-752-0000-6180 CANTEEN EMB. - SALARIES OVERTIME	0	310	0	0	0	0	0	0%
00-752-0000-6200 CANTEEN EMB. - C.P.P.	431	160	350	93	0	0	0	0%
00-752-0000-6210 CANTEEN EMB. - E.I.	370	451	454	256	0	0	0	0%
00-752-0000-6220 CANTEEN EMB. - W.S.I.B.	693	620	630	355	0	0	0	0%
00-752-0000-6230 CANTEEN EMB. - E.H.T.	443	378	390	220	0	0	0	0%
Total Salaires et bénéfiques / Salaries and Benefits	24,637	21,002	21,827	12,198	0	0	0	0%
Dépenses non-salariales / Non Salary Expenses								
00-752-0000-6344 CANTEEN EMB. - EQPT, SMALL TOOLS, SUPPLIES	500	205	500	20	0	0	0	0%
00-752-0000-6348 CANTEEN EMB. - CANTEEN SUPPLIES EXPENSES	20,000	23,822	20,000	10,693	0	0	0	0%
Total Dépenses non-salariales / Non Salary Expenses	20,500	24,027	20,500	10,713	0	0	0	0%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	45,137	45,029	42,327	22,911				
Contribution municipal / Municipal Contribution	137	14,826	4,327	6,423	(1,800)	(120)	(1,800)	



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Recreational and Cultural Services / Services récréatifs et culturels								
Parcs et loisirs / Parks and Recreation								
C.COM. C. PICHÉ								
REVENUS / REVENUES								
Revenus / Revenues								
00-753-0000-5510 REV. C.COM. C. PICHÉ - RENTAL HALL	(18,000)	(23,973)	(20,000)	(26,091)	(20,000)	(24,762)	(20,200)	1%
00-753-0000-5550 REV. C.COM. C. PICHÉ - BAR SALES	(25,000)	(40,516)	(27,000)	(33,584)	(25,000)	(3,335)	(25,200)	1%
00-753-0000-5590 REV. C.COM. C. PICHÉ - MISCELLANEOUS	0	(23)	0	0	0	0	0	0%
Total Revenus / Revenues	(43,000)	(64,512)	(47,000)	(59,675)	(45,000)	(28,097)	(45,400)	1%
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues	(43,000)	(64,512)	(47,000)	(59,675)	(45,000)	(28,097)	(45,400)	1%
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-753-0000-6100 C.COM. C. PICHÉ - SALARIES FULL-TIME	14,501	16,122	18,665	17,683	19,135	12,173	18,045	(6%)
00-753-0000-6110 C.COM. C. PICHÉ - SALARIES P-TIME	19,931	8,117	9,461	5,842	4,828	865	5,086	5%
00-753-0000-6180 C.COM. C. PICHÉ - SALARIES OVERTIME	170	465	173	50	176	184	179	2%
00-753-0000-6200 C.COM. C. PICHÉ - C.P.P.	902	832	841	989	819	633	804	(2%)
00-753-0000-6210 C.COM. C. PICHÉ - E.I.	479	458	514	460	426	245	437	3%
00-753-0000-6220 C.COM. C. PICHÉ - W.S.I.B.	1,056	813	892	845	620	347	599	(3%)
00-753-0000-6230 C.COM. C. PICHÉ - E.H.T.	675	488	551	485	471	264	455	(3%)
00-753-0000-6240 C.COM. C. PICHÉ - GROUP INSURANCE	1,286	1,281	1,705	1,444	1,828	1,217	1,979	8%
00-753-0000-6250 C.COM. C. PICHÉ - R.R.S.P.	0	866	0	586	0	0	0	0%
00-753-0000-6260 C.COM. C. PICHÉ - O.M.E.R.S.	1,352	638	1,788	1,178	1,838	1,198	1,695	(8%)
Total Salaires et bénéfices / Salaries and Benefits	40,352	30,080	34,590	29,562	30,141	17,126	29,279	(3%)
Dépenses non-salariales / Non Salary Expenses								
00-753-0000-6301 C.COM. C. PICHÉ - UTIL., NATURAL GAS (HEATING)	0	0	0	402	0	1,352	0	0%
00-753-0000-6302 C.COM. C. PICHÉ - UTIL., WATER & SEWER	4,500	2,161	4,545	3,958	2,500	1,030	2,520	1%
00-753-0000-6305 C.COM. C. PICHÉ - UTIL., HYDRO	35,000	36,719	35,350	33,852	35,704	16,137	36,061	1%
00-753-0000-6321 C.COM. C. PICHÉ - OFFICE SUPPLIES & EQPT	300	6	303	0	306	0	309	1%
00-753-0000-6323 C.COM. C. PICHÉ - TELEPHONE & COMMUNICATIONS	1,500	871	1,515	863	900	647	1,000	11%
00-753-0000-6344 C.COM. C. PICHÉ - EQPT, SMALL TOOLS, SUPPLIES	3,000	9,120	3,030	1,549	3,060	2,758	3,091	1%
00-753-0000-6347 C.COM. C. PICHÉ - BAR SUPPLIES EXPENSES	10,000	19,023	12,000	16,196	10,000	1,659	10,200	2%
00-753-0000-6355 C.COM. C. PICHÉ - MAINTENANCE SUPPLIES	1,200	1,508	1,212	2,008	1,224	2,556	1,236	1%
00-753-0000-6390 C.COM. C. PICHÉ - INSURANCE PREMIUM	6,400	7,134	3,172	3,128	3,331	2,335	3,269	(2%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-753-0000-6444 C.COM. C. PICHÉ - ADVERTISING	450	0	455	364	459	212	464	1%
00-753-0000-6450 C.COM. C. PICHÉ - MTCE & REPAIRS EQPT	4,000	300	4,040	1,137	4,080	413	3,000	(26%)
00-753-0000-6455 C.COM. C. PICHÉ - MTCE OF PREMISES	4,600	4,894	4,646	5,266	4,692	4,303	4,739	1%
00-753-0000-6465 C.COM. C. PICHÉ - RENTAL OF EQPT	0	0	0	97	150	89	170	13%
00-753-0000-6466 C.COM. C. PICHÉ - CONTRACTED SERVICES	2,600	3,785	2,628	3,044	4,700	2,318	3,500	(26%)
00-753-0000-6469 C.COM. C. PICHÉ - CONTRACTED SERVICES	2,100	1,103	2,121	0	0	0	0	0%
Total Dépenses non-salariales / Non Salary Expenses	75,650	86,624	75,017	71,864	71,106	35,809	69,559	(2%)
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-753-3120-6710 C.COM. C. PICHÉ - ALLOC. TO RESERVE (ASSET REPLAC)	0	0	0	0	36,408	0	48,999	35%
Total Transferts aux réserves / Transfers to Reserves	0	0	0	0	36,408	0	48,999	35%
Transferts au capital / Capital Transfers								
00-753-3300-6720 C.COM. C. PICHÉ - SURPLUS ALLOC. TO TCA	6,000	0	2,600	3,763	0	0	0	0%
Total Transferts au capital / Capital Transfers	6,000	0	2,600	3,763	0	0	0	0%
Dépenses total / Total Expenses	122,002	116,704	112,207	105,189	137,655	52,935	147,837	7%
Contribution municipale / Municipal Contribution	79,002	52,192	65,207	45,514	92,655	24,838	102,437	11%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Recreational and Cultural Services / Services récréatifs et culturels								
Parcs et loisirs / Parks and Recreation								
BOWLING								
REVENUS / REVENUES								
Revenus / Revenues								
00-754-0000-5540 REV. BOWLING - ADVERTISING	0	(869)	0	(25)	0	0	0	0%
00-754-0000-5550 REV. BOWLING - BAR SALES	(21,500)	(23,985)	(23,000)	(22,462)	(24,000)	(8,384)	(17,000)	(29%)
00-754-0000-5555 REV. BOWLING - CANTEEN SALES	(15,000)	(14,286)	(15,150)	(10,757)	(15,302)	(3,156)	(9,000)	(41%)
00-754-0000-5560 REV. BOWLING - LEAGUES GAMES	(52,780)	(44,563)	(53,308)	(45,340)	(50,200)	(15,519)	(25,500)	(49%)
00-754-0000-5561 REV. BOWLING - PUBLIC GAMES	(26,500)	(33,035)	(27,500)	(29,664)	(35,000)	(10,936)	(17,500)	(50%)
00-754-0000-5562 REV. BOWLING - RENTAL OF SHOES	(4,500)	(6,975)	(5,000)	(8,581)	(6,800)	(3,267)	(4,500)	(34%)
00-754-0000-5590 REV. BOWLING - MISCELLANEOUS	(1,500)	(1,147)	(1,515)	(572)	(1,530)	(293)	(500)	(67%)
Total Revenus / Revenues	(121,780)	(124,860)	(125,473)	(117,401)	(132,832)	(41,555)	(74,000)	(44%)
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues	(121,780)	(124,860)	(125,473)	(117,401)	(132,832)	(41,555)	(74,000)	(44%)
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-754-0000-6100 BOWLING - SALARIES FULL-TIME	0	362	3,293	2,954	3,359	2,494	3,334	(1%)
00-754-0000-6110 BOWLING - SALARIES PART-TIME	59,061	47,857	61,931	49,992	64,735	16,688	45,823	(29%)
00-754-0000-6180 BOWLING - SALARIES OVERTIME	0	4,777	0	2,597	0	8	0	0%
00-754-0000-6200 BOWLING - C.P.P.	2,058	2,252	2,381	2,257	2,526	816	1,564	(38%)
00-754-0000-6210 BOWLING - E.I.	962	1,229	1,448	1,233	1,547	408	1,109	(28%)
00-754-0000-6220 BOWLING - W.S.I.B.	1,801	1,739	2,055	1,975	1,750	492	1,264	(28%)
00-754-0000-6230 BOWLING - E.H.T.	1,152	1,033	1,272	1,084	1,328	373	958	(28%)
00-754-0000-6240 BOWLING - GROUP INSURANCE	0	0	248	181	265	168	288	9%
00-754-0000-6260 BOWLING - O.M.E.R.S.	3,303	2,689	3,868	423	4,126	306	2,626	(36%)
Total Salaires et bénéfices / Salaries and Benefits	68,337	61,938	76,496	62,696	79,636	21,753	56,966	(28%)
Dépenses non-salariales / Non Salary Expenses								
00-754-0000-6305 BOWLING - UTIL., HYDRO	17,800	15,737	17,978	14,508	16,500	6,916	5,500	(67%)
00-754-0000-6321 BOWLING - OFFICE SUPPLIES & EQPT	550	526	556	899	800	84	800	0%
00-754-0000-6322 BOWLING - POSTAGE & COURRIER SERVICES	75	8	76	37	77	0	75	(3%)
00-754-0000-6323 BOWLING - TELEPHONE & COMMUNICATIONS	2,000	2,271	2,020	1,971	2,040	1,480	2,060	1%
00-754-0000-6344 BOWLING - EQPT, SMALL TOOLS, SUPPLIES	1,500	2,533	1,515	2,648	1,530	92	1,000	(35%)
00-754-0000-6347 BOWLING - BAR SUPPLIES EXPENSES	8,500	9,577	8,585	10,434	8,671	3,057	4,000	(54%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-754-0000-6348 BOWLING - CANTEEN SUPPLIES EXPENSES	10,000	11,120	10,100	5,881	8,000	1,820	3,600	(55%)
00-754-0000-6355 BOWLING - MAINTENANCE SUPPLIES	1,400	3,935	1,414	3,304	1,428	883	3,000	110%
00-754-0000-6360 BOWLING - PROGRAMS, MISCELLANEOUS	0	12	0	0	200	247	210	5%
00-754-0000-6370 BOWLING-UNIFORMS, BOOTS	0	495	0	618	500	0	500	0%
00-754-0000-6385 BOWLING - SUPPLIES FOR RESALE	900	1,225	909	336	918	347	450	(51%)
00-754-0000-6430 BOWLING - STAFF TRAINING & COURSES	300	70	303	0	306	0	300	(2%)
00-754-0000-6444 BOWLING - ADVERTISING	400	750	404	680	408	100	400	(2%)
00-754-0000-6450 BOWLING - MTCE & REPAIRS OF EQPT	1,025	2,370	1,035	12,760	2,500	401	1,200	(52%)
00-754-0000-6455 BOWLING - MTCE OF PREMISES	6,500	4,642	6,565	2,961	5,000	1,192	2,500	(50%)
00-754-0000-6465 BOWLING - RENTAL OF EQPT	250	0	253	1,046	255	0	250	(2%)
00-754-0000-6466 BOWLING - CONTRACTED SERVICES	1,025	3,005	2,000	1,150	1,046	810	800	(24%)
00-754-0000-6480 BOWLING - PROFESSIONAL FEES OTHER	0	7,510	0	5,905	1,000	0	200	(80%)
00-754-0000-6525 BOWLING - BANK CHARGES	0	0	0	1,605	1,000	1,103	800	(20%)
Total Dépenses non-salariales / Non Salary Expenses	52,225	65,786	53,713	66,743	52,179	18,532	27,645	(47%)
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
00-754-3300-6720 BOWLING - SURPLUS ALLOC. TO TCA	0	0	42,055	61,372	0	0	0	0%
Total Transferts au capital / Capital Transfers	0	0	42,055	61,372	0	0	0	0%
Dépenses total / Total Expenses	120,562	127,724	172,264	190,811	131,815	40,285	84,611	(36%)
Contribution municipal / Municipal Contribution	(1,218)	2,864	46,791	73,410	(1,017)	(1,270)	10,611	(1,143%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Recreational and Cultural Services / Services récréatifs et culturels								
Parcs et loisirs / Parks and Recreation								
RUSSELL ARENA								
REVENUS / REVENUES								
Revenus / Revenues								
00-755-0000-5500 REV. RUS. ARENA - RENTAL ICE	(307,416)	(288,467)	(322,750)	(290,693)	(323,000)	(196,213)	(295,000)	(9%)
00-755-0000-5502 REV. RUS. ARENA - PUBLIC SKATING	(750)	0	(758)	0	(750)	0	(750)	0%
00-755-0000-5510 REV. RUS. ARENA - RENTAL ARENA HALL	(10,200)	(14,818)	(10,302)	(22,681)	(12,000)	(8,825)	(12,200)	2%
00-755-0000-5540 REV. RUS. ARENA - ADVERTISING	(6,075)	(5,400)	(5,400)	(5,175)	(6,000)	0	(6,000)	0%
00-755-0000-5590 REV. RUS. ARENA - MISCELLANEOUS	0	0	0	0	0	(685)	0	0%
00-755-0000-5875 REV. RUS. ARENA - RECREATION SURCHARGE	0	0	0	(8,924)	(28,125)	(6,316)	(26,550)	(6%)
Total Revenus / Revenues	(324,441)	(308,685)	(339,210)	(327,473)	(369,875)	(212,039)	(340,500)	(8%)
Transferts des réserves / Transfers from reserves								
00-755-3150-7120 RUS ARENA- ALLOC. FM RESERVE (GEN. SPECIFIC PROJ)	0	0	0	0	0	0	0	0%
Total Transferts des réserves / Transfers from reserves	0	0	0	0	0	0	0	0%
Revenus total / Total Revenues	(324,441)	(308,685)	(339,210)	(327,473)	(369,875)	(212,039)	(340,500)	(8%)
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-755-0000-6100 RUS. ARENA - SALARIES FULL-TIME	124,574	106,487	125,260	113,929	130,389	82,665	136,372	5%
00-755-0000-6110 RUS. ARENA - SALARIES PART-TIME	66,695	69,570	68,015	63,418	66,980	21,958	61,826	(8%)
00-755-0000-6180 RUS. ARENA - SALARIES OVERTIME	407	3,297	415	780	423	378	430	2%
00-755-0000-6200 RUS. ARENA - C.P.P.	6,691	6,654	7,160	7,171	7,230	4,986	7,544	4%
00-755-0000-6210 RUS. ARENA - E..I.	2,263	3,402	3,509	3,446	3,622	2,039	3,836	6%
00-755-0000-6220 RUS. ARENA - W.S.I.B.	5,846	5,699	6,101	5,584	5,083	2,729	5,105	0%
00-755-0000-6230 RUS. ARENA - E.H.T.	3,738	3,476	3,777	3,492	3,857	2,071	3,873	0%
00-755-0000-6240 RUS. ARENA - GROUP INSURANCE	8,998	7,534	10,061	6,280	10,809	4,179	12,011	11%
00-755-0000-6260 RUS. ARENA - O.M.E.R.S	13,156	11,006	12,913	10,390	13,542	6,712	13,570	0%
Total Salaires et bénéfices / Salaries and Benefits	232,368	217,125	237,211	214,490	241,935	127,717	244,567	1%
Dépenses non-salariales / Non Salary Expenses								
00-755-0000-6301 RUS. ARENA - UTIL., NATURAL GAS (HEATING)	13,500	17,344	13,635	17,489	18,500	10,153	18,750	1%
00-755-0000-6302 RUS. ARENA - UTIL., WATER & SEWER	8,800	4,803	8,888	10,282	6,500	3,718	6,515	0%
00-755-0000-6305 RUS. ARENA - UTIL., HYDRO	70,000	72,727	59,700	74,015	60,407	29,750	75,000	24%
00-755-0000-6321 RUS. ARENA - OFFICE SUPPLIES & EQPT	750	821	800	547	800	334	800	0%
00-755-0000-6322 RUS. ARENA - POSTAGE & COURRIER SERVICES	0	13	0	6	50	0	60	20%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-755-0000-6323 RUS. ARENA - TELEPHONE & COMMUNICATIONS	4,000	8,571	7,500	8,283	7,650	5,297	7,650	0%
00-755-0000-6324 RUS. ARENA - TRAVEL & OTHER RELATED EXPENSES	500	354	505	14	510	51	515	1%
00-755-0000-6344 RUS. ARENA - EQPT, SMALL TOOLS, SUPPLIES	7,000	12,763	7,070	11,153	7,141	6,546	7,212	1%
00-755-0000-6345 RUS. ARENA - VEHICLE SUPPLIES	2,600	564	2,626	2,185	2,652	3	2,679	1%
00-755-0000-6355 RUS. ARENA - MAINTENANCE SUPPLIES	5,000	8,442	5,050	13,801	5,101	4,637	5,152	1%
00-755-0000-6370 RUS. ARENA - UNIFORMS, BOOTS	1,020	1,972	1,500	1,511	1,500	583	1,500	0%
00-755-0000-6375 RUS. ARENA - VEHICLE/EQPT FUEL, DIESEL	4,200	2,275	4,242	3,291	3,000	1,415	3,200	7%
00-755-0000-6390 RUS. ARENA - INSURANCE PREMIUM	18,000	20,661	14,623	14,484	15,355	10,955	15,337	0%
00-755-0000-6430 RUS. ARENA - STAFF TRAINING & COURSES	750	3,185	758	1,091	2,000	1,721	2,200	10%
00-755-0000-6442 RUS. ARENA - MEMBERSHIP FEES	200	0	202	0	204	0	206	1%
00-755-0000-6444 RUS. ARENA - ADVERTISING	400	0	404	528	408	365	412	1%
00-755-0000-6450 RUS. ARENA - MTCE & REPAIRS OF EQPT	8,000	12,330	8,080	16,658	8,161	3,711	8,242	1%
00-755-0000-6451 RUS. ARENA - MTCE & REPAIRS VEHICLE	2,000	1,405	2,020	6,206	2,040	331	2,061	1%
00-755-0000-6455 RUS. ARENA - MTCE OF PREMISES	18,000	21,541	18,180	21,197	18,362	12,681	18,545	1%
00-755-0000-6465 RUS. ARENA - RENTAL OF EQPT	0	1,011	0	990	0	0	1,000	0%
00-755-0000-6466 RUS. ARENA - CONTRACTED SERVICES	10,500	13,755	10,605	13,800	10,711	14,622	10,818	1%
00-755-0000-6480 RUS. ARENA - PROFESSIONAL FEES OTHER	500	2,005	505	0	510	619	515	1%
00-755-0000-6500 RUSSELL ARENA - LEASE OFFICE EQUIPMENT	0	530	0	528	600	396	620	3%
00-755-0000-6522 RUSSELL ARENA - INTEREST ON LATE PAYMENT	0	0	0	5	0	0	0	0%
00-755-0000-6525 RUSSELL ARENA - BANK CHARGES	0	0	0	15	0	0	0	0%
Total Dépenses non-salariales / Non Salary Expenses	175,720	207,072	166,893	218,079	172,162	107,888	188,989	10%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-755-3120-6710 RUS ARENA - ALLOC. TO RESERVE (ASSET REPLACEMENT)	0	0	12,398	12,398	60,088	0	80,867	35%
00-755-3150-6710 RUS ARENA- ALLOC. TO RESERVE (GEN. SPECIFIC PROJ)	0	0	29,750	20,636	39,125	0	37,550	(4%)
Total Transferts aux réserves / Transfers to Reserves	0	0	42,148	33,034	99,213	0	118,417	19%
Transferts au capital / Capital Transfers								
00-755-3300-6720 RUS ARENA - SURPLUS ALLOC. TO TCA	6,000	6,119	61,300	62,154	0	0	0	0%
Total Transferts au capital / Capital Transfers	6,000	6,119	61,300	62,154	0	0	0	0%
Dépenses total / Total Expenses	414,088	430,316	507,552	527,757	513,310	235,605	551,973	8%
Contribution municipale / Municipal Contribution	89,647	121,631	168,342	200,284	143,435	23,566	211,473	47%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Recreational and Cultural Services / Services récréatifs et culturels								
Parcs et loisirs / Parks and Recreation								
CANTEEN RUSSELL								
REVENUS / REVENUES								
Revenus / Revenues								
00-756-0000-5510 REV. CANTEEN RUS - RENTAL OF PREMISES	0	0	0	(1,050)	(1,800)	0	(1,800)	0%
00-756-0000-5555 REV. RUS. CANTEEN - CANTEEN SALES	(40,000)	(32,980)	(35,000)	(19,083)	0	(82)	0	0%
Total Revenus / Revenues	(40,000)	(32,980)	(35,000)	(20,133)	(1,800)	(82)	(1,800)	0%
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues	(40,000)	(32,980)	(35,000)	(20,133)	(1,800)	(82)	(1,800)	
DÉPENSES EXPENSES								
Salaires et bénéfiques / Salaries and Benefits								
00-756-0000-6110 RUS. CANTEEN - SALARIES PART-TIME	24,828	21,724	19,997	7,947	0	0	0	0%
00-756-0000-6180 RUS. CANTEEN - SALARIES OVERTIME	0	287	0	0	0	0	0	0%
00-756-0000-6200 RUS. CANTEEN - C.P.P.	190	399	128	141	0	0	0	0%
00-756-0000-6210 RUS. CANTEEN - E.I.	405	512	454	180	0	0	0	0%
00-756-0000-6220 RUS. CANTEEN - W.S.I.B.	757	704	630	250	0	0	0	0%
00-756-0000-6230 RUS. CANTEEN - E.H.T.	485	429	390	155	0	0	0	0%
Total Salaires et bénéfiques / Salaries and Benefits	26,665	24,055	21,599	8,673	0	0	0	0%
Dépenses non-salariales / Non Salary Expenses								
00-756-0000-6344 RUS. CANTEEN - EQPT, SMALL TOOLS, SUPPLIES	1,000	77	1,000	912	0	266	0	0%
00-756-0000-6348 RUS. CANTEEN - CANTEEN EXPENSES	25,000	25,977	22,000	12,807	0	0	0	0%
Total Dépenses non-salariales / Non Salary Expenses	26,000	26,054	23,000	13,719	0	266	0	0%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	52,665	50,109	44,599	22,392		266		
Contribution municipal / Municipal Contribution	12,665	17,129	9,599	2,259	(1,800)	184	(1,800)	



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Recreational and Cultural Services / Services récréatifs et culturels								
Parcs et loisirs / Parks and Recreation								
MARIONVILLE COMMUNITY HALL								
REVENUS / REVENUES								
Revenus / Revenues								
00-757-0000-5510 REV. MAR. COM. HALL - RENTAL HALL	(5,500)	(5,671)	(5,555)	(6,618)	(5,000)	(4,300)	(5,200)	4%
00-757-0000-5550 REV. MAR. COM. HALL - BAR SALES	(9,000)	(10,136)	(9,840)	(14,946)	(10,500)	(3,752)	(8,000)	(24%)
Total Revenus / Revenues	(14,500)	(15,807)	(15,395)	(21,564)	(15,500)	(8,052)	(13,200)	(15%)
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues	(14,500)	(15,807)	(15,395)	(21,564)	(15,500)	(8,052)	(13,200)	(15%)
DÉPENSES EXPENSES								
Salaires et bénéfiques / Salaries and Benefits								
00-757-0000-6100 MAR. COM. HALL - SALARIES FULL-TIME	6,088	6,481	9,275	8,004	9,650	6,043	8,896	(8%)
00-757-0000-6110 MAR. COM. HALL - SALARIES PART-TIME	8,861	3,479	4,341	4,689	4,378	1,640	4,436	1%
00-757-0000-6180 MAR. COM. HALL - SALARIES OVERTIME	170	120	173	59	176	19	179	2%
00-757-0000-6200 MAR. COM. HALL - C.P.P.	347	371	389	462	398	316	385	(3%)
00-757-0000-6210 MAR. COM. HALL - E.I.	207	190	246	251	256	147	259	1%
00-757-0000-6220 MAR. COM. HALL - W.S.I.B.	461	386	434	470	365	199	347	(5%)
00-757-0000-6230 MAR. COM. HALL - E.H.T.	295	194	269	253	277	151	264	(5%)
00-757-0000-6240 MAR. COM. HALL - GROUP INSURANCE	517	512	829	513	890	617	962	8%
00-757-0000-6260 MAR. COM. HALL - O.M.E.R.S.	579	617	900	700	945	461	848	(10%)
Total Salaires et bénéfiques / Salaries and Benefits	17,525	12,350	16,856	15,401	17,335	9,593	16,576	(4%)
Dépenses non-salariales / Non Salary Expenses								
00-757-0000-6302 MAR. COM. HALL - UTIL., WATER & SEWER	3,000	211	3,030	786	1,500	13	1,000	(33%)
00-757-0000-6304 MAR. COM. HALL - UTIL., PROPANE (HEATING)	4,000	971	4,040	2,778	2,000	2,985	2,020	1%
00-757-0000-6305 MAR. COM. HALL - UTIL., HYDRO	15,000	16,018	15,150	13,907	16,000	7,256	16,030	0%
00-757-0000-6323 MAR. COM. HALL - TELEPHONE & COMMUNICATIONS	500	389	505	400	510	307	515	1%
00-757-0000-6344 MAR. COM. HALL - EQPT, SMALL TOOLS, SUPPLIES	3,100	1,615	3,131	2,434	3,162	0	2,500	(21%)
00-757-0000-6347 MAR. COM. HALL - BAR SUPPLIES EXPENSES	3,500	5,656	3,535	9,309	3,570	1,616	3,606	1%
00-757-0000-6355 MAR. COM. HALL - MAINTENANCE SUPPLIES	500	1,645	505	1,496	510	1,140	1,500	194%
00-757-0000-6375 MAR. COM. HALL - VEHICLE/EQPT FUEL, DIESEL	500	1,586	505	288	510	0	0	(100%)
00-757-0000-6390 MAR. COM. HALL - INSURANCE PREMIUM	2,700	3,018	1,340	1,331	1,407	1,015	1,421	1%
00-757-0000-6444 MAR. COM. HALL - ADVERTISING	400	0	404	130	408	212	412	1%
00-757-0000-6450 MAR. COM. HALL - MTCE & REPAIRS EQPT	5,000	0	5,050	3,415	5,101	1,071	5,152	1%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-757-0000-6455 MAR. COM. HALL - MTCE OF PREMISES	5,075	13,365	5,126	15,196	5,177	3,330	5,200	0%
00-757-0000-6465 MAR. COM. HALL - RENTAL OF EQPT	520	323	525	85	530	0	536	1%
00-757-0000-6466 MAR. COM. HALL - CONTRACTED SERVICES	2,500	8,479	2,525	6,422	10,000	3,859	5,000	(50%)
00-757-0000-6480 MAR. COM. HALL - PROFESSIONAL FEES OTHER	0	0	0	0	0	4,131	0	0%
Total Dépenses non-salariales / Non Salary Expenses	46,295	53,276	45,371	57,977	50,385	26,935	44,892	(11%)
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-757-3120-6710 MAR REC - ALLOC. TO RESERVE (ASSET REPLACEMENT)	0	0	0	0	3,910	0	5,262	35%
Total Transferts aux réserves / Transfers to Reserves	0	0	0	0	3,910	0	5,262	35%
Transferts au capital / Capital Transfers								
00-757-3300-6720 MAR. COM HALL - SURPLUS ALLOC. TO TCA	10,000	11,495	4,797	12,697	0	0	0	0%
Total Transferts au capital / Capital Transfers	10,000	11,495	4,797	12,697	0	0	0	0%
Dépenses total / Total Expenses	73,820	77,121	67,024	86,075	71,630	36,528	66,730	(7%)
Contribution municipale / Municipal Contribution	59,320	61,314	51,629	64,511	56,130	28,476	53,530	(5%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Recreational and Cultural Services / Services récréatifs et culturels								
Parcs et loisirs / Parks and Recreation								
R.S.Y.C.								
REVENUS / REVENUES								
Revenus / Revenues								
00-758-0000-5510 REV. RSYC - RENTAL OF PREMISES	(6,500)	(4,768)	(6,000)	(9,794)	(6,631)	(2,916)	(5,000)	(25%)
00-758-0000-5590 REV. RSYC - MISCELLANEOUS	0	(1,000)	0	(1,000)	(1,000)	0	(1,000)	0%
Total Revenus / Revenues	(6,500)	(5,768)	(6,000)	(10,794)	(7,631)	(2,916)	(6,000)	(21%)
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues	(6,500)	(5,768)	(6,000)	(10,794)	(7,631)	(2,916)	(6,000)	(21%)
DÉPENSES EXPENSES								
Salaires et bénéfiques / Salaries and Benefits								
00-758-0000-6100 RSYC - SALARIES FULL-TIME	3,044	3,375	3,074	1,617	3,155	0	0	(100%)
00-758-0000-6110 RSYC - SALARIES PART-TIME	2,690	0	2,743	0	887	0	890	0%
00-758-0000-6180 RSYC - SALARIES OVERTIME	0	40	0	4	0	0	0	0%
00-758-0000-6200 RSYC - C.P.P.	128	130	137	78	140	0	0	(100%)
00-758-0000-6210 RSYC - E.I.	74	51	113	31	74	0	21	(72%)
00-758-0000-6220 RSYC - W.S.I.B.	175	109	183	51	104	0	23	(78%)
00-758-0000-6230 RSYC - E.H.T.	112	66	114	31	79	0	17	(78%)
00-758-0000-6240 RSYC - GROUP INSURANCE	259	258	291	143	313	19	0	(100%)
00-758-0000-6260 RSYC - O.M.E.R.S.	290	338	288	161	297	0	0	(100%)
Total Salaires et bénéfiques / Salaries and Benefits	6,772	4,367	6,943	2,116	5,049	19	951	(81%)
Dépenses non-salariales / Non Salary Expenses								
00-758-0000-6304 RSYC - UTIL., PROPANE (HEATING)	2,000	148	2,020	1,879	2,040	882	2,061	1%
00-758-0000-6305 RSYC - UTIL., HYDRO	5,600	3,196	5,656	3,094	3,500	1,309	3,550	1%
00-758-0000-6323 RSYC - TELEPHONE & COMMUNICATIONS	1,700	1,867	1,717	1,939	1,734	1,348	1,752	1%
00-758-0000-6344 RSYC - EQPT, SMALL TOOLS & SUPPLIES	550	55	556	734	561	959	567	1%
00-758-0000-6355 RSYC - MAINTENANCE SUPPLIES	1,000	165	600	460	1,020	565	1,030	1%
00-758-0000-6375 RSYC - VEHICLE/DEPT FUEL, DIESEL	750	2,478	758	595	765	0	0	(100%)
00-758-0000-6390 RSYC - INSURANCE PREMIUM	1,800	1,967	718	742	754	629	880	17%
00-758-0000-6450 RSYC - MTCE & REPAIRS OF EQPT	500	0	505	1,655	510	503	515	1%
00-758-0000-6455 RSYC - MTCE OF PREMISES	4,000	915	4,040	3,798	4,080	1,303	4,121	1%
00-758-0000-6465 RSYC - RENTAL OF EQPT	400	88	404	31	100	0	120	20%
Total Dépenses non-salariales / Non Salary Expenses	18,300	10,879	16,974	14,927	15,064	7,498	14,596	(3%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-758-3120-6710 RSYC - ALLOC. TO RESERVE (WFUND)	0	0	4,706	4,706	3,838	0	5,165	35%
Total Transferts aux réserves / Transfers to Reserves	0	0	4,706	4,706	3,838	0	5,165	35%
Transferts au capital / Capital Transfers								
00-758-3300-6720 RSYC - SURPLUS ALLOC. TO TCA	0	0	0	0	0	0	0	0%
Total Transferts au capital / Capital Transfers	0	0	0	0	0	0	0	0%
Dépenses total / Total Expenses	25,072	15,246	28,623	21,749	23,951	7,517	20,712	(14%)
Contribution municipale / Municipal Contribution	18,572	9,478	22,623	10,955	16,320	4,601	14,712	(10%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Recreational and Cultural Services / Services récréatifs et culturels								
Parcs et loisirs / Parks and Recreation								
POOL								
REVENUS / REVENUES								
Revenus / Revenues								
00-759-0000-5100 PROV. GRANT - POOL	(5,000)	0	(5,050)	0	(3,000)	0	(3,000)	0%
00-759-0000-5150 REV. FEDERAL GRANT - POOL	(5,000)	(5,040)	(5,050)	(8,637)	(5,500)	0	(5,700)	4%
00-759-0000-5200 OTHER MUNICIPALITIES - POOL	(5,000)	(5,000)	(5,000)	(5,000)	(5,000)	(10,000)	(5,000)	0%
00-759-0000-5580 REV. POOL - PUBLIC SWIM & PROGRAMS	(9,500)	(9,023)	(9,595)	(8,779)	(9,691)	(4,127)	(9,700)	0%
00-759-0000-5581 REV. POOL - SWIMMING LESSONS	(28,000)	(30,506)	(28,280)	(30,163)	(30,500)	(23,789)	(29,000)	(5%)
00-759-0000-5582 REV. POOL - SWIMMING, SWIM TEAM	(10,000)	(9,550)	(10,100)	(8,904)	(9,500)	(6,285)	(9,000)	(5%)
00-759-0000-5590 POOL - REV. MISCELLANEOUS	(900)	0	(909)	(817)	(1,500)	0	(850)	(43%)
00-759-0000-5875 REV. POOL - RECREATION SURCHARGE	0	0	0	(503)	(6,000)	0	(570)	(91%)
Total Revenus / Revenues	(63,400)	(59,119)	(63,984)	(62,803)	(70,691)	(44,201)	(62,820)	(11%)
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues	(63,400)	(59,119)	(63,984)	(62,803)	(70,691)	(44,201)	(62,820)	(11%)
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-759-0000-6100 POOL - SALARIES FULL-TIME	0	0	0	0	0	0	0	0%
00-759-0000-6110 POOL - SALARIES PART-TIME	55,126	55,017	63,606	54,541	62,058	31,916	64,510	4%
00-759-0000-6180 POOL - SALARIES OVERTIME	0	27	0	36	0	0	0	0%
00-759-0000-6200 POOL - C.P.P.	840	1,793	1,103	1,598	1,022	1,288	1,148	12%
00-759-0000-6210 POOL - E.I.	898	1,279	1,444	1,238	1,440	706	1,496	4%
00-759-0000-6220 POOL - W.S.I.B.	1,682	1,851	2,003	1,719	1,595	820	1,657	4%
00-759-0000-6230 POOL - E.H.T.	1,076	1,073	1,240	1,064	1,210	622	1,259	4%
00-759-0000-6260 POOL - O.M.E.R.S.	0	808	0	713	0	0	0	0%
Total Salaires et bénéfices / Salaries and Benefits	59,622	61,848	69,396	60,909	67,325	35,352	70,070	4%
Dépenses non-salariales / Non Salary Expenses								
00-759-0000-6301 POOL - UTIL., NATURAL GAS (HEATING)	1,600	1,462	1,616	1,697	1,632	1,155	1,648	1%
00-759-0000-6302 POOL - UTIL., WATER & SEWER	1,600	2,268	1,616	2,903	2,000	17	2,040	2%
00-759-0000-6305 POOL - UTIL., HYDRO	2,100	1,284	2,121	1,363	1,800	672	1,840	2%
00-759-0000-6321 POOL - OFFICE SUPPLIES & EQPT	200	0	202	671	204	226	206	1%
00-759-0000-6323 POOL - TELEPHONE & COMMUNICATIONS	600	228	606	0	612	957	618	1%
00-759-0000-6324 POOL - TRAVEL & OTHER RELATED EXPENSES	200	158	202	240	204	0	206	1%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-759-0000-6344 POOL - EQPT, SMALL TOOLS, SUPPLIES	4,500	3,523	4,545	1,865	4,590	98	4,636	1%
00-759-0000-6348 POOL - CANTEEN SUPPLIES EXPENSES	450	532	455	609	100	0	500	400%
00-759-0000-6349 POOL - CHEMICAL PRODUCTS	2,100	1,808	2,121	1,975	2,142	1,124	2,164	1%
00-759-0000-6355 POOL - MAINTENANCE SUPPLIES	2,000	131	1,500	284	1,000	307	1,200	20%
00-759-0000-6360 POOL - PROGRAMS, MISCELLANEOUS	1,000	2,780	1,010	386	1,020	73	1,030	1%
00-759-0000-6370 POOL - UNIFORMS, BOOTS	400	538	404	0	408	0	412	1%
00-759-0000-6390 POOL - INSURANCE PREMIUM	1,700	1,960	1,343	1,328	1,410	1,000	1,399	(1%)
00-759-0000-6399 POOL - MISCELLANEOUS EXPENSES	0	0	0	171	0	112	0	0%
00-759-0000-6430 POOL - STAFF TRAINING & COURSES	350	0	354	302	357	0	361	1%
00-759-0000-6442 POOL - MEMBERSHIP FEES	300	243	303	246	306	246	309	1%
00-759-0000-6444 POOL - ADVERTISING	650	364	657	935	663	0	670	1%
00-759-0000-6450 POOL - MTCE & REPAIRS OF EQPT	1,020	630	1,030	1,350	1,041	514	1,051	1%
00-759-0000-6455 POOL - MTCE OF PREMISES	2,500	1,120	3,000	2,066	2,550	2,580	2,576	1%
00-759-0000-6465 POOL - RENTAL OF EQPT	250	27	253	192	255	0	258	1%
00-759-0000-6466 POOL - PROGRAMS CONTRACTS	800	1,720	1,200	972	816	959	824	1%
Total Dépenses non-salariales / Non Salary Expenses	24,320	20,776	24,538	19,555	23,110	10,040	23,948	4%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-759-3120-6710 POOL - ALLOC. TO RESERVE (ASSET REPLACEMENT)	0	0	9,864	9,864	19,456	0	26,184	35%
00-759-3150-6710 POOL - ALLOC. TO RESERVE (GEN. SPECIFIC PROJ)	0	0	0	503	6,000	0	6,570	10%
Total Transferts aux réserves / Transfers to Reserves	0	0	9,864	10,367	25,456	0	32,754	29%
Transferts au capital / Capital Transfers								
00-759-3300-6720 POOL - SURPLUS ALLOC. TO TCA	0	0	14,000	13,081	0	0	0	0%
Total Transferts au capital / Capital Transfers	0	0	14,000	13,081	0	0	0	0%
Dépenses total / Total Expenses	83,942	82,624	117,798	103,912	115,891	45,392	126,772	9%
Contribution municipale / Municipal Contribution	20,542	23,505	53,814	41,109	45,200	1,191	63,952	41%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Recreational and Cultural Services / Services récréatifs et culturels								
Parcs et loisirs / Parks and Recreation								
SPORTS DOME								
REVENUS / REVENUES								
Revenus / Revenues								
00-765-0000-5150 REV. FEDERAL GRANT - SPORTS DOME	0	(9,075)	0	(1,960)	(1,611)	(3,658)	(1,500)	(7%)
00-765-0000-5200 OTHER MUNICIPALITIES - SPORTS DOME	0	(5,000)	0	0	0	0	0	0%
00-765-0000-5303 SPORTS DOME-OPERATING REVENUES	0	(8,689)	(7,800)	(3,900)	0	0	0	0%
00-765-0000-5500 SPORTS DOME-FIELD & COURT RENTAL	0	(128,978)	(115,000)	(185,658)	(160,000)	(59,100)	(160,000)	0%
00-765-0000-5510 REV. SPORTS DOME - RENTAL HALL	(24,000)	(2,643)	(2,200)	(3,917)	(2,000)	(1,068)	(2,000)	0%
00-765-0000-5521 REV. SPORTS DOME - REGISTRATION FEES	(437,750)	(12,266)	(12,000)	(30,615)	(25,000)	(1,313)	0	(100%)
00-765-0000-5525 SPORTS DOME - MEMBERSHIP FEES	0	(229,801)	(240,000)	(277,810)	(240,000)	(143,219)	(240,000)	0%
00-765-0000-5530 REV. SPORTS DOME - SPONSORSHIP	(50,000)	0	0	0	0	0	0	0%
00-765-0000-5540 REV. SPORTS DOME - ADVERTISING	(33,750)	(1,983)	(25,000)	(5,833)	(25,000)	(10,783)	(16,000)	(36%)
00-765-0000-5850 REV. OTHER SPORTS DOME	0	(8,874)	0	0	0	0	0	0%
Total Revenus / Revenues	(545,500)	(407,309)	(402,000)	(509,693)	(453,611)	(219,141)	(419,500)	(8%)
Transferts des réserves / Transfers from reserves								
00-765-3150-7120 SPORT DOME - ALLOC FM RESERVE (GEN SPEC. PROJECT)	0	0	0	0	0	0	0	0%
Total Transferts des réserves / Transfers from reserves	0	0	0	0	0	0	0	0%
Revenus total / Total Revenues	(545,500)	(407,309)	(402,000)	(509,693)	(453,611)	(219,141)	(419,500)	(8%)
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-765-0000-6100 SPORTS DOME - SALARIES FULL - TIME	42,390	22,650	34,686	34,202	35,380	25,491	48,491	37%
00-765-0000-6110 SPORTS DOME - SALARIES PART - TIME	121,990	108,890	127,785	123,254	129,997	46,560	147,857	14%
00-765-0000-6180 SPORTS DOME - SALARIES OVERTIME	0	1,303	0	476	0	298	0	0%
00-765-0000-6200 SPORTS DOME - C.P.P.	7,006	5,370	6,875	5,615	7,015	2,776	8,208	17%
00-765-0000-6210 SPORTS DOME - E.I.	2,340	2,905	3,363	3,268	3,502	1,455	4,178	19%
00-765-0000-6220 SPORTS DOME - W.S.I.B.	5,014	4,280	5,118	5,208	4,250	1,859	5,046	19%
00-765-0000-6230 SPORTS DOME - E.H.T.	3,206	2,610	3,168	3,081	3,225	1,411	3,829	19%
00-765-0000-6240 SPORTS DOME - GROUP INSURANCE	2,016	628	1,464	1,242	1,575	804	1,709	9%
00-765-0000-6260 SPORTS DOME - O.M.E.R.S.	4,393	5,775	3,602	6,673	3,673	2,811	4,836	32%
Total Salaires et bénéfices / Salaries and Benefits	188,355	154,411	186,061	183,019	188,617	83,465	224,154	19%
Dépenses non-salariales / Non Salary Expenses								
00-765-0000-6301 SPORTS DOME - UTIL., NATURAL GAS, (HEATING)	12,000	54,239	35,000	40,737	48,000	29,832	45,000	(6%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-765-0000-6302 SPORTS DOME - UTIL., WATER & SEWER	7,500	2,989	3,500	3,394	3,500	1,545	3,500	0%
00-765-0000-6305 SPORTS DOME - UTIL., HYDRO	80,000	77,397	70,000	71,822	75,000	30,211	75,000	0%
00-765-0000-6321 SPORTS DOME - OFFICE SUPPLIES & EQPT	500	4,516	3,000	6,005	4,000	5,741	5,550	39%
00-765-0000-6322 SPORTS DOME - POSTAGE & COURRIER SERVICES	100	82	100	0	100	0	100	0%
00-765-0000-6323 SPORTS DOME - TELEPHONE & COMMUNICATIONS	8,000	6,880	8,000	6,969	8,000	5,197	7,000	(13%)
00-765-0000-6324 SPORTS DOME - TRAVEL & OTHER RELATED EXPENSES	120	602	120	0	120	491	100	(17%)
00-765-0000-6344 SPORTS DOME - EQPT, SMALL TOOLS, SUPPLIES	4,000	20,805	4,000	3,076	4,000	1,344	4,000	0%
00-765-0000-6347 SPORTS DOME- BAR SUPPLIES EXPENSES	0	1,155	0	0	0	0	0	0%
00-765-0000-6355 SPORTS DOME - MAINTENANCE SUPPLIES	2,000	5,995	2,500	7,167	6,000	3,706	10,000	67%
00-765-0000-6370 SPORTS DOME - UNIFORMS, BOOTS	500	2,551	800	796	800	256	1,000	25%
00-765-0000-6375 SPORTS DOME - VEHICLE/EQPT FUEL, DIESEL	1,200	0	1,000	0	1,224	0	1,200	(2%)
00-765-0000-6389 SPORTS DOME - M&S PROG EQUIPMENTS	0	0	0	0	0	0	0	0%
00-765-0000-6390 SPORTS DOME - INSURANCE PREMIUM	20,000	17,156	17,370	978	18,239	2,935	4,110	(77%)
00-765-0000-6420 SPORTS DOME - REALTY TAXES--CTY- G.I.L. EXP. PORTI	0	0	0	3,099	0	(600)	0	0%
00-765-0000-6430 SPORTS DOME - STAFF TRAINING & COURSES	0	0	0	0	0	1,496	500	0%
00-765-0000-6440 SPORTS DOME - CONVENTIONS & DELEGATIONS	400	400	400	0	408	0	0	(100%)
00-765-0000-6442 SPORTS DOME - MEMBERSHIP FEES	100	58	100	180	102	120	100	(2%)
00-765-0000-6444 SPORTS DOME - ADVERTISING	5,000	3,336	5,000	2,960	2,000	1,825	2,000	0%
00-765-0000-6450 SPORTS DOME - MTCE & REPAIRS OF EQPT	7,000	1,731	4,800	16,496	4,800	3,950	4,800	0%
00-765-0000-6455 SPORTS DOME - MTCE OF PREMISES	7,000	22,351	7,000	8,416	7,000	1,718	7,000	0%
00-765-0000-6465 SPORTS DOME - RENTAL OF EQPT	0	5,908	0	7,302	0	3,119	2,500	0%
00-765-0000-6466 SPORTS DOME - CONTRACTED SERVICES	10,000	9,458	10,000	20,087	10,201	4,619	7,000	(31%)
00-765-0000-6473 SPORTS DOME - S&R PROG INSTRUCTORS CONSTRUCTS	0	0	0	0	0	0	0	0%
00-765-0000-6474 SPORTS DOME - S&R PROG SPECIALTY RENTAL	0	0	0	0	0	0	0	0%
00-765-0000-6480 SPORTS DOME - PROFESSIONAL FEES OTHER	10,000	1,456	5,000	150	5,000	0	1,500	(70%)
00-765-0000-6485 SPORTS DOME - PROF. FEES - LEGAL	0	0	0	610	0	0	1,000	0%
00-765-0000-6500 SPORTS DOME - LEASE OFFICE EQUIPMENT	0	1,410	0	1,404	1,500	1,053	1,500	0%
00-765-0000-6525 SPORTS DOME - BANK CHARGES	0	5,578	0	6,859	5,000	2,445	5,000	0%
00-765-0000-6545 SPORTS DOME - BAD DEBTS EXPENSES	0	0	0	5,334	0	0	0	0%
Total Dépenses non-salariales / Non Salary Expenses	175,420	246,053	177,690	213,841	204,994	101,003	189,460	(8%)
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-765-3120-6710 SPORTS DOME - ALLOC. TO RESERVE (ASSET REPLACEM.)	60,000	0	0	38,249	60,000	0	80,749	35%
00-765-3150-6710 SPORTS DOME - ALLOC TO RESERVE (GEN SPEC. PROJECT)	121,725	0	188,249	661,761	300,000	0	0	(100%)
Total Transferts aux réserves / Transfers to Reserves	181,725	0	188,249	700,010	360,000	0	80,749	(78%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Transferts au capital / Capital Transfers								
00-765-3300-6720 SPORTS DOME - SURPLUS ALLOC. TO TCA	300,000	392,538	0	0	0	0	0	0%
Total Transferts au capital / Capital Transfers	300,000	392,538	0	0	0	0	0	0%
Dépenses total / Total Expenses	845,500	793,002	552,000	1,096,870	753,611	184,468	494,363	(34%)
Contribution municipal / Municipal Contribution	300,000	385,693	150,000	587,177	300,000	(34,673)	74,863	(75%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Recreational and Cultural Services / Services récréatifs et culturels								
Parcs et loisirs / Parks and Recreation								
RECREATION COMPLEX								
REVENUS / REVENUES								
Revenus / Revenues								
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues								
DÉPENSES EXPENSES								
Salaires et bénéfiques / Salaries and Benefits								
Dépenses non-salariales / Non Salary Expenses								
00-780-0000-6480 REC COMPLEX - PROFESSIONAL FEES OTHER	0	0	0	0	0	0	0	0%
Total Dépenses non-salariales / Non Salary Expenses	0	0	0	0	0	0	0	0%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-780-3150-6710 REC COMPLEX - ALLOC TO RESERVE (GEN SPEC. PROJECT)	0	0	0	0	120,805	0	703,785	483%
Total Transferts aux réserves / Transfers to Reserves	0	0	0	0	120,805	0	703,785	483%
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses					120,805		703,785	483%
Contribution municipal / Municipal Contribution					120,805		703,785	483%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Recreational and Cultural Services / Services récréatifs et culturels								
Parcs et loisirs / Parks and Recreation								
KEITH BOYD MUSEUM								
REVENUS / REVENUES								
Revenus / Revenues								
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues								
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
Dépenses non-salariales / Non Salary Expenses								
00-781-0000-6301 MUSEUM - UTIL., NATURAL GAS (HEATING)	2,000	1,528	2,020	1,566	2,040	1,029	2,061	1%
00-781-0000-6302 MUSEUM - UTIL., WATER & SEWER	200	11	202	11	204	9	100	(51%)
00-781-0000-6305 MUSEUM - UTIL., HYDRO	5,900	5,086	5,959	5,118	6,019	2,875	6,079	1%
00-781-0000-6323 MUSEUM - TELEPHONE & COMMUNICATIONS	2,200	2,783	2,222	2,988	2,244	2,143	3,000	34%
00-781-0000-6344 MUSEUM - EQPT, SMALL TOOLS, SUPPLIES	200	11	202	0	204	22	100	(51%)
00-781-0000-6390 MUSEUM - INSURANCE PREMIUM	1,000	2,240	733	2,041	769	1,929	2,252	193%
00-781-0000-6450 MUSEUM - MTCE & REPAIRS OF EQPT	1,025	145	1,035	1,192	1,046	33	1,056	1%
00-781-0000-6455 MUSEUM - MTCE OF PREMISES	5,000	3,949	4,000	2,539	4,000	1,797	3,000	(25%)
00-781-0000-6465 MUSEUM - RENTAL OF EQPT	750	351	758	54	765	0	300	(61%)
Total Dépenses non-salariales / Non Salary Expenses	18,275	16,104	17,131	15,509	17,291	9,837	17,948	4%
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-781-3120-6710 MUSEUM - ALLOC. TO RESERVE (ASSET REPLACEMENT)	0	0	0	0	1,724	0	2,320	35%
Total Transferts aux réserves / Transfers to Reserves	0	0	0	0	1,724	0	2,320	35%
Transferts au capital / Capital Transfers								
00-781-3300-6720 MUSEUM - SURPLUS ALLOC. TO TCA	40,000	40,000	2,114	5,851	0	0	0	0%
Total Transferts au capital / Capital Transfers	40,000	40,000	2,114	5,851	0	0	0	0%
Dépenses total / Total Expenses	58,275	56,104	19,245	21,360	19,015	9,837	20,268	7%
Contribution municipale / Municipal Contribution	58,275	56,104	19,245	21,360	19,015	9,837	20,268	7%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Recreational and Cultural Services / Services récréatifs et culturels								
Library / Bibliothèque								
LIBRARY								
REVENUS / REVENUES								
Revenus / Revenues								
06-790-0000-4190 LIB. - TAX LEVY PORTION	(651,317)	(651,317)	(667,815)	(667,815)	(694,415)	0	(732,108)	5%
06-790-0000-5100 PROV. GRANT - LIBRARY CULTURAL	(19,700)	(23,371)	(19,700)	(20,343)	(19,200)	(15,726)	(19,200)	0%
06-790-0000-5150 REV.FEDERAL GRANT - LIBRARY CULTURAL	(4,500)	(9,183)	(4,500)	(12,719)	(4,500)	(5,318)	(4,500)	0%
06-790-0000-5320 LIB. - EXT. TRAINING & OTHER	0	0	0	0	0	0	0	0%
06-790-0000-5520 LIB. - USER FEES	(15,000)	(14,994)	(15,000)	(14,092)	(15,000)	(4,185)	(15,000)	0%
06-790-0000-5570 LIB. - FUNDRAISING REVENUES	(5,000)	(7,239)	(5,000)	(7,753)	(5,000)	(818)	(5,000)	0%
06-790-0000-5800 LIB. - INTERESTS REVENUES	0	(971)	0	(1,647)	0	0	0	0%
06-790-0000-5810 LIB. - DONATIONS	(900)	(2,827)	(1,000)	(2,614)	(1,000)	(1,670)	(1,000)	0%
06-790-0000-5845 LIB. - SALE OF EQUIPMENT	0	0	0	(475)	0	(100)	0	0%
06-790-0000-5850 REV. OTHER LIBRARY	0	0	0	(77)	0	0	0	0%
06-790-0000-7300 REV. LIBRARY - D.C. EARNED OPERATIONS	(15,000)	(15,000)	(16,650)	(15,481)	(17,550)	0	(17,550)	0%
Total Revenus / Revenues	(711,417)	(724,902)	(729,665)	(743,016)	(756,665)	(27,817)	(794,358)	5%
Transferts des réserves / Transfers from reserves								
06-790-3290-7120 LIBRARY - ALLOCATION FM RESERVE (SPECIFIC)	(31,050)	(33,472)	0	0	0	0	0	0%
Total Transferts des réserves / Transfers from reserves	(31,050)	(33,472)	0	0	0	0	0	0%
Revenus total / Total Revenues	(742,467)	(758,374)	(729,665)	(743,016)	(756,665)	(27,817)	(794,358)	5%
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
06-790-0000-6100 LIB. - SALARIES FULL-TIME	315,392	314,882	305,870	308,113	320,324	235,408	327,785	2%
06-790-0000-6110 LIB. - SALARIES PART-TIME	134,855	137,941	142,948	136,673	144,437	83,986	149,360	3%
06-790-0000-6180 LIB. - SALARIES OVERTIME	0	0	0	0	0	0	0	0%
06-790-0000-6200 LIB. - C.P.P.	15,999	18,139	16,739	16,585	17,050	13,521	17,159	1%
06-790-0000-6210 LIB. - E.I.	4,822	8,130	7,607	7,221	7,936	5,785	7,823	(1%)
06-790-0000-6220 LIB. - W.S.I.B.	1,565	1,749	1,302	1,853	11,906	8,320	12,012	1%
06-790-0000-6230 LIB. - E.H.T.	8,780	9,295	8,752	8,955	9,063	6,313	9,304	3%
06-790-0000-6240 LIB. - GROUP INSURANCE	23,190	26,684	29,233	25,426	25,501	15,255	27,770	9%
06-790-0000-6250 LIB. - R.R.S.P.	0	17,954	0	9,223	0	5,770	0	0%
06-790-0000-6260 LIB. - O.M.E.R.S.	38,794	23,376	34,428	28,706	34,988	15,501	38,608	10%
Total Salaires et bénéfices / Salaries and Benefits	543,397	558,150	546,879	542,755	571,205	389,859	589,821	3%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Dépenses non-salariales / Non Salary Expenses								
06-790-0000-6301 LIB. - UTIL., NATURAL GAS (HEATING)	6,000	3,457	6,000	3,558	5,000	1,726	5,000	0%
06-790-0000-6302 LIB. - UTIL. WATER & SEWER	500	116	500	172	400	54	400	0%
06-790-0000-6305 LIB. - UTIL., HYDRO	15,500	11,311	15,500	10,867	15,000	5,523	13,000	(13%)
06-790-0000-6320 LIB. - FOOD, OTHER, PROMOTIONAL MATERIAL	1,400	1,239	1,500	1,157	1,500	0	1,500	0%
06-790-0000-6321 LIB. - OFFICE SUPPLIES & EQPT	10,200	11,912	11,000	11,977	11,000	4,909	11,000	0%
06-790-0000-6322 LIB. - POSTAGE & COURRIER SERVICES	800	529	800	1,564	1,000	285	1,000	0%
06-790-0000-6323 LIB. - TELEPHONE & COMMUNICATIONS	7,500	6,543	7,500	6,938	7,500	6,064	7,500	0%
06-790-0000-6324 LIB. - TRAVEL & OTHER RELATED EXPENSES	5,000	3,648	5,000	3,908	5,000	1,390	2,500	(50%)
06-790-0000-6325 LIB. - DOCUMENTS (BOOKS, MAGAZINES, FILMS, ETC)	18,500	20,305	18,500	17,201	19,500	14,521	19,500	0%
06-790-0000-6355 LIB. - MAINTENANCE SUPPLIES	1,000	804	1,000	1,209	1,000	1,569	1,020	2%
06-790-0000-6390 LIB. - INSURANCE PREMIUM	3,000	2,180	2,049	1,990	2,152	1,416	1,982	(8%)
06-790-0000-6430 LIB. - STAFF TRAINING & COURSES	2,000	818	2,000	1,881	2,000	1,021	1,000	(50%)
06-790-0000-6442 LIB. - MEMBERSHIP FEES	1,100	995	1,100	1,143	1,100	1,151	1,100	0%
06-790-0000-6444 LIB. - ADVERTISING	900	1,033	900	1,046	1,000	407	1,000	0%
06-790-0000-6450 LIB. - MTCE & REPAIRS OF OFFICE EQPT	1,000	1,647	1,000	576	1,000	240	1,000	0%
06-790-0000-6455 LIB. - MTCE OF PREMISES	8,000	4,411	8,000	10,493	8,000	3,028	8,000	0%
06-790-0000-6461 LIB. - MIN. CULT & SERV. PROJECT	0	0	0	0	0	0	0	0%
06-790-0000-6462 LIB. - SPECIAL PROJECTS	6,000	7,677	6,000	6,150	6,000	2,905	6,000	0%
06-790-0000-6470 LIB. - SERV. AGREEMENT SOFTWARE	0	0	0	961	1,500	665	1,500	0%
06-790-0000-6472 LIB. - SERV. AGREEMENT JANITORIAL, RUSSELL BR.	11,200	11,050	12,600	11,858	12,600	2,944	12,852	2%
06-790-0000-6475 LIB.- SPECIALTY SOFTWARE	0	0	0	0	0	0	16,000	0%
06-790-0000-6480 LIB. - PROFESSIONAL FEES OTHER	19,000	20,567	20,000	20,158	20,000	14,627	8,000	(60%)
06-790-0000-6487 LIB. - PROFESSIONAL FEES AUDIT	3,500	2,035	3,500	4,070	3,500	3,236	3,500	0%
06-790-0000-6525 LIB. - BANK CHARGES	800	681	800	547	800	698	800	0%
06-790-0000-6610 LIB. - RENTAL OF PREMISES (RUSSELL LIB)	20,000	20,000	20,000	20,000	20,000	607	20,000	0%
06-790-0000-6611 LIB. - RENTAL OF PREMISES (EMBRUN LIB)	11,500	10,613	11,500	10,749	11,500	7,861	11,500	0%
06-790-0000-6850 LIB. - PUBLIC RELATIONS, GRANTS TO COM.	1,900	2,058	1,900	2,062	2,000	280	2,000	0%
Total Dépenses non-salariales / Non Salary Expenses	156,300	145,629	158,649	152,235	160,052	77,127	158,654	(1%)
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
06-790-3125-6710 LIBRARY - ALLOCATION TO RESERVE (A.M.)	0	260	9,087	9,087	25,408	0	45,883	81%
06-790-3290-6710 LIBRARY - ALLOCATION TO RESERVE (SPECIFIC)	0	18,207	0	26,208	0	0	0	0%
Total Transferts aux réserves / Transfers to Reserves	0	18,467	9,087	35,295	25,408	0	45,883	81%
Transferts au capital / Capital Transfers								



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
06-790-3300-6720 LIBRARY - SURPLUS ALLOC. TO TCA	42,770	36,127	15,050	12,731	0	0	0	0%
Total Transferts au capital / Capital Transfers	42,770	36,127	15,050	12,731	0	0	0	0%
Dépenses total / Total Expenses	742,467	758,373	729,665	743,016	756,665	466,986	794,358	5%
Contribution municipal / Municipal Contribution		(1)				439,169		



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Planning and Development / Urbanisme et aménagement								
Planning and Development / Urbanisme et aménagement								
PLANNING & ZONING								
REVENUS / REVENUES								
Revenus / Revenues								
00-810-0000-5100 PROV. GRANT - PLANNING, ZONING	0	0	0	(2,020)	0	0	0	0%
00-810-0000-5300 REV. ZONE CERTIFICATE	(2,000)	(2,175)	(2,500)	(2,335)	(2,500)	(3,570)	(3,000)	20%
00-810-0000-5351 REV. AMENDMENTS TO ZONING AND OP PLAN	(20,000)	(21,750)	(25,000)	(39,785)	(35,000)	(27,800)	(30,000)	(14%)
00-810-0000-5352 REV. PLANNING AND SEVERANCE	(5,000)	(9,100)	(8,000)	(7,800)	(8,000)	(3,250)	(8,000)	0%
00-810-0000-5353 REV. SITE PLAN OR SUBDIVISION	(30,000)	(23,507)	(25,000)	(42,180)	(25,000)	(35,660)	(25,000)	0%
00-810-0000-5354 REV. PLAN. FEES - ALLOCATION OF SERVICES	0	(500)	0	0	0	0	0	0%
00-810-0000-5360 REV. PLANNING - AFFIDAVITS, OATHS	(1,000)	(810)	(1,000)	(1,050)	(600)	(300)	(600)	0%
00-810-0000-5399 REV. PLANNING - OTHER MISC REVENUES	0	0	0	0	0	0	0	0%
00-810-0000-5670 REV PLANNING - SERVICE FEES BY PROJECT	(35,000)	(1,000)	(47,000)	(48,516)	(60,578)	(1,000)	(64,809)	7%
00-810-0000-5820 REV. PLANNING SIGNS	(6,000)	(3,685)	(4,000)	(6,765)	(4,000)	(5,390)	(4,000)	0%
00-810-0000-7300 REV. PLAN DEV. DC EARNED (OPERATIONS)	(4,500)	(24,953)	0	0	0	0	0	0%
Total Revenus / Revenues	(103,500)	(87,480)	(112,500)	(150,451)	(135,678)	(76,970)	(135,409)	0%
Transferts des réserves / Transfers from reserves								
00-810-3150-7120 PLAN. DEV - ALLOC FM RESERVE (GEN. SPEC. PROJECT)	(60,726)	(54,495)	(92,422)	(18,481)	(55,000)	0	(90,000)	64%
Total Transferts des réserves / Transfers from reserves	(60,726)	(54,495)	(92,422)	(18,481)	(55,000)	0	(90,000)	64%
Revenus total / Total Revenues	(164,226)	(141,975)	(204,922)	(168,932)	(190,678)	(76,970)	(225,409)	18%
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-810-0000-6100 PLAN. DEV - SALARIES FULL-TIME	182,630	173,802	195,328	197,058	221,787	160,654	237,181	7%
00-810-0000-6155 PLAN. DEV - SAL. PLANNING BOARD COMMITTEE	4,134	3,180	4,134	2,438	4,134	1,378	4,134	0%
00-810-0000-6180 PLAN. DEV - SALARIES OVERTIME	812	2,727	828	2,722	845	1,172	857	1%
00-810-0000-6200 PLAN. DEV - C.P.P.	6,485	6,488	7,427	7,566	8,677	7,238	8,896	3%
00-810-0000-6210 PLAN. DEV - E.I.	1,604	2,633	2,838	2,842	3,406	2,651	3,478	2%
00-810-0000-6220 PLAN. DEV - W.S.I.B.	5,395	5,441	5,998	5,990	5,758	4,124	5,913	3%
00-810-0000-6230 PLAN. DEV - E.H.T.	3,658	3,522	3,906	3,949	4,556	3,153	4,722	4%
00-810-0000-6240 PLAN. DEV - GROUPE INSURANCE	13,293	12,813	15,884	13,668	19,562	10,453	21,329	9%
00-810-0000-6260 PLAN. DEV - O.M.E.R.S.	18,871	17,674	19,873	20,028	23,288	16,431	24,291	4%
Total Salaires et bénéfices / Salaries and Benefits	236,882	228,280	256,216	256,261	292,013	207,254	310,801	6%
Dépenses non-salariales / Non Salary Expenses								



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-810-0000-6301 PLAN. DEV - UTIL., NATURAL GAS (HEATING)	700	481	700	662	500	231	500	0%
00-810-0000-6302 PLAN. DEV - UTIL., WATER & SEWER	200	285	200	334	200	147	200	0%
00-810-0000-6305 PLAN. DEV - UTIL., HYDRO	2,600	2,685	2,600	2,453	2,800	1,660	2,800	0%
00-810-0000-6320 PLAN. DEV - FOOD & PROMOTIONAL MATERIAL	250	665	500	608	500	85	400	(20%)
00-810-0000-6321 PLAN. DEV - OFFICE SUPPLIES & EQPT	3,000	2,309	3,000	2,381	3,000	810	5,000	67%
00-810-0000-6322 PLAN. DEV - POSTAGE & COURRIER SERVICES	815	817	800	1,861	1,200	733	800	(33%)
00-810-0000-6323 PLAN. DEV - TELEPHONE & COMMUNICATIONS	2,600	3,747	2,800	2,653	2,800	2,904	3,500	25%
00-810-0000-6324 PLAN. DEV - TRAVEL & OTHER RELATED EXPENSES	2,000	2,866	2,600	4,318	4,000	974	1,500	(63%)
00-810-0000-6325 PLAN. DEV - PUBLICATIONS, BOOKS, MAGAZINE	300	681	600	1,329	600	507	500	(17%)
00-810-0000-6344 PLAN. DEV - EQPT, SMAL TOOLS, SUPPLIES	3,000	2,717	3,000	5,555	3,060	2,982	3,000	(2%)
00-810-0000-6345 PLAN. DEV - VEHICLE SUPPLIES	100	0	150	0	150	0	130	(13%)
00-810-0000-6355 PLAN. DEV - MAINTENANCE SUPPLIES	400	507	500	359	550	265	600	9%
00-810-0000-6370 PLAN. DEV - UNIFORMS, BOOTS	400	0	500	0	550	0	600	9%
00-810-0000-6375 PLAN. DEV - VEHICLE/DEPT FUEL, DIESEL	200	340	350	0	500	0	500	0%
00-810-0000-6390 PLAN. DEV - INSURANCE PREMIUM	6,500	6,756	7,000	7,196	7,500	5,718	8,006	7%
00-810-0000-6430 PLAN. DEV - STAFF TRAINING & COURSES	2,000	80	1,500	1,442	2,500	0	1,500	(40%)
00-810-0000-6440 PLAN. DEV - CONVENTIONS & DELEGATIONS	3,000	786	3,000	2,406	3,000	1,115	1,500	(50%)
00-810-0000-6442 PLAN. DEV - MEMBERSHIP FEES	2,400	565	2,000	30	2,500	180	2,500	0%
00-810-0000-6444 PLAN. DEV - ADVERTISING	2,000	1,145	2,200	407	1,000	0	1,000	0%
00-810-0000-6451 PLAN. DEV - MTCE & REPAIRS VEHICLE	500	0	500	0	500	0	500	0%
00-810-0000-6455 PLAN. DEV - MTCE OF PREMISES	900	2,127	1,600	1,882	1,600	1,303	1,500	(6%)
00-810-0000-6470 PLAN. DEV - SERV. AGR. SOFTWARES	0	570	3,500	2,066	5,000	1,425	5,000	0%
00-810-0000-6480 PLAN. DEV - PROFESSIONAL FEES OTHER	130,000	97,140	80,000	31,058	100,000	2,981	60,000	(40%)
00-810-0000-6495 PLAN. DEV - COMMUNITY IMPROVEMENT PLAN	70,000	28,769	70,000	18,481	60,000	4,760	90,000	50%
00-810-0000-6500 PLAN. DEV - LEASE OFFICE EQPT	500	963	1,000	963	1,000	723	700	(30%)
00-810-0000-6522 PLAN. DEV - INTEREST ON LATE PAYMENT	0	0	0	0	0	0	0	0%
00-810-0000-6525 PLAN. DEV. - BANK CHARGES	0	0	0	17	0	60	0	0%
Total Dépenses non-salariales / Non Salary Expenses	234,365	157,001	190,600	88,461	205,010	29,563	192,236	(6%)
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-810-3150-6710 PLAN. DEV - ALLOC TO RESERVE (GEN. SPEC. PROJECT)	0	43,964	0	27,709	0	0	0	0%
Total Transferts aux réserves / Transfers to Reserves	0	43,964	0	27,709	0	0	0	0%
Transferts au capital / Capital Transfers								
00-810-3300-6720 PLAN. DEV - SURPLUS ALLOC. TO TCA	0	0	0	1,680	0	0	0	0%
Total Transferts au capital / Capital Transfers	0	0	0	1,680	0	0	0	0%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Dépenses total / Total Expenses	471,247	429,245	446,816	374,111	497,023	236,817	503,037	1%
Contribution municipale / Municipal Contribution	307,021	287,270	241,894	205,179	306,345	159,847	277,628	(9%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Planning and Development / Urbanisme et aménagement								
Planning and Development / Urbanisme et aménagement								
417 INDUSTRIAL PARK								
REVENUS / REVENUES								
Revenus / Revenues								
00-821-0000-5305 REV. VARS IND. PARK - RENTAL INCOME	0	0	0	0	0	0	0	0%
00-821-0000-5399 REV. IND. PARK 417 - MISC. REVENUES	0	(37,365)	(5,100)	(47,220)	0	(3,856)	0	0%
00-821-0000-5540 REV. 417 COMMERCIAL PARK - ADVERTISING PYLON	0	0	0	(2,583)	(14,000)	(14,517)	(17,100)	22%
00-821-0000-5880 EMB. IND. PARK - SALE OF LAND	(750,000)	(145,250)	(859,000)	(427,000)	(450,000)	(153,000)	(1,580,700)	251%
Total Revenus / Revenues	(750,000)	(182,615)	(864,100)	(476,803)	(464,000)	(171,373)	(1,597,800)	244%
Transferts des réserves / Transfers from reserves								
00-821-3120-7120 IND PARK - ALLOC. FM RESERVE (ASSET REPLACEMENT)	0	0	0	0	0	0	0	0%
00-821-3150-7120 IND PARK 417 - ALLOC FM RESERVE (GEN. SP. PROJECT)	0	(157,285)	0	(200,770)	(133,850)	0	(141,661)	6%
Total Transferts des réserves / Transfers from reserves	0	(157,285)	0	(200,770)	(133,850)	0	(141,661)	6%
Revenus total / Total Revenues	(750,000)	(339,900)	(864,100)	(677,573)	(597,850)	(171,373)	(1,739,461)	191%
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-821-0000-6100 VARS IND PARK - SALARIES FULL - TIME	35,287	34,953	37,207	37,200	38,767	28,038	41,197	6%
00-821-0000-6110 VARS IND PARK - SALARIES PART - TIME	0	0	0	0	0	0	0	0%
00-821-0000-6180 VARS IND PARK - SALARIES OVERTIME	0	526	0	481	0	220	0	0%
00-821-0000-6200 VARS IND PARK - C.P.P.	1,077	1,098	1,155	1,180	1,180	1,065	1,208	2%
00-821-0000-6210 VARS IND PARK - E.I.	255	431	426	434	448	379	458	2%
00-821-0000-6220 VARS IND PARK - W.S.I.B.	935	1,014	1,039	1,044	891	729	921	3%
00-821-0000-6230 VARS IND PARK - E.H.T.	688	705	726	740	756	553	803	6%
00-821-0000-6240 VARS IND PARK - GROUP INSURANCE	2,263	1,988	2,526	1,653	2,715	1,385	2,968	9%
00-821-0000-6260 VARS IND PARK - O.M.E.R.S.	3,851	3,735	4,082	3,959	4,282	3,181	4,606	8%
Total Salaires et bénéfices / Salaries and Benefits	44,356	44,450	47,161	46,691	49,039	35,550	52,161	6%
Dépenses non-salariales / Non Salary Expenses								
00-821-0000-6305 417 IND. PARK SIGN - -UTIL., HYDR	0	0	0	0	0	1,609	0	0%
00-821-0000-6444 IND PARK EMB - ADVERTISING	2,500	4,052	5,000	3,053	1,000	1,995	3,500	250%
00-821-0000-6455 IND PARK EMB - MTCE OF PREMISES	500	0	550	0	1,000	0	1,000	0%
00-821-0000-6480 IND PARK EMB - PROFESSIONAL FEES OTHER	25,000	142,104	35,000	150,213	35,000	62,537	35,000	0%
00-821-0000-6495 IND PARK EMB - COM IMPROVEMENT PLAN	0	0	0	0	50,000	0	50,000	0%
Total Dépenses non-salariales / Non Salary Expenses	28,000	146,156	40,550	153,266	87,000	66,141	89,500	3%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Paiements de dette / Debt Payments								
00-821-0001-6530 IIND PARK EMB - DEBT PRINCIPAL	0	0	52,661	0	29,315	0	0	(100%)
00-821-0001-6535 IND PARK EMB - DEBT INTEREST	0	0	53,550	0	18,300	0	0	(100%)
Total Paiements de dette / Debt Payments	0	0	106,211	0	47,615	0	0	(100%)
Transferts aux réserves / Transfers to Reserves								
00-821-3120-6710 IND PARK - ALLOC. TO RESERVE (ASSET REPLACEMENT)	677,644	0	0	0	0	0	0	0%
00-821-3150-6710 IND PARK 417 - ALLOC TO RESERVE (GEN. SP. PROJECT)	0	154,475	670,178	477,616	450,000	153,000	1,580,700	251%
Total Transferts aux réserves / Transfers to Reserves	677,644	154,475	670,178	477,616	450,000	153,000	1,580,700	251%
Transferts au capital / Capital Transfers								
00-821-3300-6720 EMB IND PARK - SURPLUS ALLOC. TO TCA	0	0	0	0	14,000	0	17,100	22%
Total Transferts au capital / Capital Transfers	0	0	0	0	14,000	0	17,100	22%
Dépenses total / Total Expenses	750,000	345,081	864,100	677,573	647,654	254,691	1,739,461	169%
Contribution municipale / Municipal Contribution		5,181			49,804	83,318		(100%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Planning and Development / Urbanisme et aménagement								
Planning and Development / Urbanisme et aménagement								
ECONOMIC DEVELOPMENT								
REVENUS / REVENUES								
Revenus / Revenues								
00-823-0000-5100 PROV. GRANT - ECON. DEVELOPMENT	0	(9,897)	0	(1,810)	0	(1,371)	0	0%
00-823-0000-5150 REV. FEDERAL GRANT - ECON. DEV	(8,500)	0	(1,320)	0	(1,320)	0	0	(100%)
00-823-0000-5200 OTHER MUNICIPALITIES - ECONOMIC DEVELOPMENT	0	0	0	(3,395)	0	0	0	0%
00-823-0000-5399 REV. DEV ECON. - MISC. REVENUES	0	(3,586)	(3,000)	(994)	(3,000)	(100)	(3,000)	0%
00-823-0000-5530 ECON DEV - REVENUES SPONSORSHIP	(2,500)	(4,912)	(4,000)	(7,965)	(5,000)	0	(5,000)	0%
00-823-0000-7300 REV. ECO DEV (DC EARNED (OPERATIONS))	0	0	0	0	0	0	0	0%
Total Revenus / Revenues	(11,000)	(18,395)	(8,320)	(14,164)	(9,320)	(1,471)	(8,000)	(14%)
Transferts des réserves / Transfers from reserves								
00-823-3150-7120 ECON DEV - ALLOC. FM RESERVE (GEN. SPEC. PROJECT)	(25,000)	0	0	0	(15,000)	0	0	(100%)
Total Transferts des réserves / Transfers from reserves	(25,000)	0	0	0	(15,000)	0	0	(100%)
Revenus total / Total Revenues	(36,000)	(18,395)	(8,320)	(14,164)	(24,320)	(1,471)	(8,000)	(67%)
DÉPENSES EXPENSES								
Salaires et bénéfices / Salaries and Benefits								
00-823-0000-6100 ECON. DEV - SALARIES FULL-TIME	79,521	88,155	92,082	91,923	96,487	67,963	101,836	6%
00-823-0000-6180 ECON. DEV - SALARIES OVERTIME	0	1,358	0	1,260	0	402	0	0%
00-823-0000-6200 ECON. DEV - C.P.P.	2,909	3,269	3,436	3,496	3,511	3,041	3,595	2%
00-823-0000-6210 ECON. DEV - E.I.	689	1,284	1,268	1,288	1,334	1,106	1,362	2%
00-823-0000-6220 ECON. DEV - W.S.I.B.	2,245	2,650	2,728	2,747	2,343	1,767	2,444	4%
00-823-0000-6230 ECON. DEV - E.H.T.	1,551	1,729	1,796	1,830	1,882	1,353	1,986	6%
00-823-0000-6240 ECON. DEV - GROUP INSURANCE	5,966	5,748	7,390	4,552	7,943	3,629	8,674	9%
00-823-0000-6260 ECON. DEV - O.M.E.R.S.	8,096	8,791	9,426	9,418	9,987	7,276	10,675	7%
Total Salaires et bénéfices / Salaries and Benefits	100,977	112,984	118,126	116,514	123,487	86,537	130,572	6%
Dépenses non-salariales / Non Salary Expenses								
00-823-0000-6320 ECON. DEV - FOOD, PROMOTIONAL MATERIAL	18,000	12,715	15,000	7,208	19,000	5,000	11,000	(42%)
00-823-0000-6321 ECON. DEV - OFFICE SUPPLIES & EQPT	1,000	773	1,000	543	1,000	262	1,000	0%
00-823-0000-6322 ECON. DEV - POSTAGE & COURRIER SERVICES	1,000	73	700	38	1,000	1	1,000	0%
00-823-0000-6323 ECON. DEV - TELEPHONE & COMMUNICATIONS	1,260	494	1,300	442	1,300	290	1,300	0%
00-823-0000-6324 ECON. DEV - TRAVEL & OTHER RELATED EXPENSES	2,500	787	2,000	2,748	2,000	3,132	0	(100%)
00-823-0000-6325 ECON. DEV - PUBLICATIONS, BOOKS, MAGAZINE	1,000	610	1,000	926	1,000	253	1,000	0%



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
00-823-0000-6430 ECON. DEV - STAFF TRAINING & COURSES	4,000	81	2,000	2,214	3,000	206	1,500	(50%)
00-823-0000-6440 ECON. DEV - CONVENTIONS & DELEGATIONS	2,000	731	1,500	1,706	2,000	1,099	1,500	(25%)
00-823-0000-6442 ECON. DEV - MEMBERSHIP FEES	2,295	967	2,000	3,910	2,400	2,682	3,900	63%
00-823-0000-6444 ECON. DEV - ADVERTISING	2,200	611	2,200	1,241	2,500	564	2,500	0%
00-823-0000-6466 ECON. DEV - PROGRAMS CONTRACTS	0	0	0	0	0	0	0	0%
00-823-0000-6470 ECO DEV - SERV. AGREEMENT ALL SOFTWARES	205	0	0	0	250	0	250	0%
00-823-0000-6480 ECON. DEV - PROFESSIONAL FEES OTHER	43,500	30,365	30,000	26,895	40,000	7,441	5,000	(88%)
00-823-0000-6525 ECO DEV - BANK CHARGES	0	0	0	0	0	60	0	0%
Total Dépenses non-salariales / Non Salary Expenses	78,960	48,207	58,700	47,871	75,450	20,990	29,950	(60%)
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
00-823-3150-6710 ECON DEV - ALLOC. TO RESERVE (GEN. SPEC. PROJECT)	0	0	10,833	10,833	10,833	0	0	(100%)
Total Transferts aux réserves / Transfers to Reserves	0	0	10,833	10,833	10,833	0	0	(100%)
Transferts au capital / Capital Transfers								
00-823-3300-6720 ECO DEV - SURPLUS ALLOC. TO TCA	0	0	0	0	0	0	0	0%
Total Transferts au capital / Capital Transfers	0	0	0	0	0	0	0	0%
Dépenses total / Total Expenses	179,937	161,191	187,659	175,218	209,770	107,527	160,522	(23%)
Contribution municipale / Municipal Contribution	143,937	142,796	179,339	161,054	185,450	106,056	152,522	(18%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Planning and Development / Urbanisme et aménagement								
Tile and Municipal Drains / Drains Mun. et Agri.								
MUNICIPAL DRAINS								
REVENUS / REVENUES								
Revenus / Revenues								
00-840-0000-5100 PROV. GRANT - MUNICIPAL DRAIN (SHARE & SUPERINT.)	(50,555)	(67,247)	(62,916)	(36,528)	(64,341)	(234)	(55,800)	(13%)
00-840-0000-5200 OTHER MUNICIPALITIES - M/D MTCE	(10,000)	(18,106)	(18,000)	(40,543)	(10,000)	(3,847)	(10,000)	0%
00-840-0000-5399 REV. MUNICIPAL DRAINS MAINTENANCE- MISC REVENUES	(65,500)	(55,436)	(75,500)	(71,104)	(75,500)	(20,872)	(75,500)	0%
Total Revenus / Revenues	(126,055)	(140,789)	(156,416)	(148,175)	(149,841)	(24,953)	(141,300)	(6%)
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues	(126,055)	(140,789)	(156,416)	(148,175)	(149,841)	(24,953)	(141,300)	(6%)
DÉPENSES EXPENSES								
Salaires et bénéfiques / Salaries and Benefits								
Dépenses non-salariales / Non Salary Expenses								
00-840-0000-6321 AGR. & REF. - OFFICE SUPPLIES & EQPT	0	0	0	104	0	0	0	0%
00-840-0000-6453 AGR. & REF. - MUN DRAIN MTCE CONTRACTOR	100,000	112,509	126,800	123,664	115,000	25,404	115,300	0%
00-840-0000-6482 AGR. & REF. - PROF. FEES CONSULTING	64,109	66,815	71,232	54,778	74,000	31,260	64,000	(14%)
Total Dépenses non-salariales / Non Salary Expenses	164,109	179,324	198,032	178,546	189,000	56,664	179,300	(5%)
Paiements de dette / Debt Payments								
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	164,109	179,324	198,032	178,546	189,000	56,664	179,300	(5%)
Contribution municipale / Municipal Contribution	38,054	38,535	41,616	30,371	39,159	31,711	38,000	(3%)



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget Opérationnel / Operational Budget
2021

APPROVED / APPROUVÉ

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Budget Approved	Variance from previous year's Budget
Planning and Development / Urbanisme et aménagement								
Tile and Municipal Drains / Drains Mun. et Agri.								
TILE DRAINAGE - DEBT RE-PMT								
REVENUS / REVENUES								
Revenus / Revenues								
00-850-0000-5399 REV. TILE DRAINAGE LOANS (INT. PORTION ONLY)/MISC	(19,674)	(3,729)	(10,666)	(1,934)	(9,389)	(1,480)	(7,105)	(24%)
Total Revenus / Revenues	(19,674)	(3,729)	(10,666)	(1,934)	(9,389)	(1,480)	(7,105)	(24%)
Transferts des réserves / Transfers from reserves								
Revenus total / Total Revenues	(19,674)	(3,729)	(10,666)	(1,934)	(9,389)	(1,480)	(7,105)	(24%)
DÉPENSES EXPENSES								
Salaires et bénéfiques / Salaries and Benefits								
Dépenses non-salariales / Non Salary Expenses								
Paiements de dette / Debt Payments								
00-850-0001-6580 TILE DRAINAGE - PRINCIPAL	14,731	0	8,443	0	7,673	6,418	5,850	(24%)
00-850-0001-6585 TILE DRAINAGE - INTEREST ON DEBT	4,943	4,688	2,223	2,223	1,716	851	1,255	(27%)
00-850-0001-6590 TILE DRAIN - ACCRUED INTERESTS	0	(959)	0	(289)	0	(236)	0	0%
Total Paiements de dette / Debt Payments	19,674	3,729	10,666	1,934	9,389	7,033	7,105	(24%)
Transferts aux réserves / Transfers to Reserves								
Transferts au capital / Capital Transfers								
Dépenses total / Total Expenses	19,674	3,729	10,666	1,934	9,389	7,033	7,105	(24%)
Contribution municipale / Municipal Contribution						5,553		



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget d'infrastructures / Infrastructure Budget
Général / General
2021
APPROUVÉ / APPROVED

Projets capitaux Capital Projects	Projets non-financés Unfinanced Projects	Dépenses d'infrastructures Infrastructure Expenses	Total Réerves / Reserves	Réserves / Reserves Remplacement d'actifs Asset Replacement	Réserves / Reserves Spécifique Specific	Réserves / Reserves Frais de redevance d'aménagement Development Charge	Réserves / Reserves Parcs et stationnement Parkland and Parking	Total Octrois / Grants	Octrois / Grants Automatic Allocation Automatique FOIC / OCIF	Octrois / Grants Automatic Allocation Automatique Taxe sur l'essence / Gas Tax	Octrois / Grants Sur base d'application Application Based	Emprunts Loans	Frais aux usagers User charges Autres / Other	Fond d'infrastructure Infrastructure Fund	Non-financé Unfinanced
2021	2020	2021	Total	Asset Replacement	Specific	Development Charge	Parkland and Parking	Totals	FOIC / OCIF	Taxe sur l'essence / Gas Tax	Application Based	Loans	Autres / Other	Infrastructure Fund	Unfinanced
Taxation général / General Taxation															
General Government															
115 CAO															
C0115-21085 PM Insight Software	0	60,000	-60,000	0	-60,000	0	0	0	0	0	0	0	0	0	0
Total 115 CAO	0	60,000	-60,000	0	-60,000	0	0	0	0	0	0	0	0	0	0
120 Finances															
C0120-21048 HR and Payroll Module	0	35,000	-35,000	0	-35,000	0	0	0	0	0	0	0	0	0	0
C0120-21074 Financial System - Great Plains Update	0	10,000	-10,000	-10,000	0	0	0	0	0	0	0	0	0	0	0
Total 120 Finances	0	45,000	-45,000	-10,000	-35,000	0	0	0	0	0	0	0	0	0	0
125 Townhall Mtce															
C0125-21018 Townhall Windows North/West side	0	50,000	-50,000	-50,000	0	0	0	0	0	0	0	0	0	0	0
Total 125 Townhall Mtce	0	50,000	-50,000	-50,000	0	0	0	0	0	0	0	0	0	0	0
135 Communications															
C0135-19092 Historical Site Plaques	0	10,525	-10,525	-10,525	0	0	0	0	0	0	0	0	0	0	0
Total 135 Communications	0	10,525	-10,525	-10,525	0	0	0	0	0	0	0	0	0	0	0
140 I.T.															
C0140-19093 Computer Fleet Replacement and Network	0	30,000	-30,000	-30,000	0	0	0	0	0	0	0	0	0	0	0
Total 140 I.T.	0	30,000	-30,000	-30,000	0	0	0	0	0	0	0	0	0	0	0
Total General Government		195,525	-195,525	-100,525	-95,000										
Protection services															
211 Embrun Fire															
C0211-18093 Message Board	0	55,000	-40,000	-40,000	0	0	0	0	0	0	0	0	-15,000	0	0
Total 211 Embrun Fire	0	55,000	-40,000	-40,000	0	0	0	0	0	0	0	0	-15,000	0	0
212 Russell Fire															
C0212-20021 Update present message board	0	21,848	-15,848	-15,848	0	0	0	0	0	0	0	0	-6,000	0	0
C0212-21021 Replacement of 2000 GMC Tanker (T200)	0	450,000	-390,000	-257,400	-132,600	0	0	0	0	0	0	0	-60,000	0	0
C0212-21080 Asphalt Replacement - Parking Lot	0	5,088	-5,088	-5,088	0	0	0	0	0	0	0	0	0	0	0
Total 212 Russell Fire	0	476,936	-410,936	-278,336	-132,600	0	0	0	0	0	0	0	-66,000	0	0
240 By-law Enforcement															
C0240-19004 Security Cameras	0	30,000	-30,000	-30,000	0	0	0	0	0	0	0	0	0	0	0
C0240-21003 Replace SUV Vehicle	0	40,000	-36,500	-36,500	0	0	0	0	0	0	0	0	-3,500	0	0
Total 240 By-law Enforcement	0	70,000	-66,500	-66,500	0	0	0	0	0	0	0	0	-3,500	0	0
245 Animal Control															
C0245-21041 Pave path at dog park	0	10,000	-10,000	-10,000	0	0	0	0	0	0	0	0	0	0	0
Total 245 Animal Control	0	10,000	-10,000	-10,000	0	0	0	0	0	0	0	0	0	0	0
Total Protection services		611,936	-527,436	-394,836	-132,600								-84,500		
Transportation services															
301 Roads Dept (Equipment)															
C0301-21012 Truck Replacement (F450)	0	75,000	-75,000	-75,000	0	0	0	0	0	0	0	0	0	0	0
C0301-21034 Speed radar	0	15,000	-15,000	-15,000	0	0	0	0	0	0	0	0	0	0	0
Total 301 Roads Dept (Equipment)	0	90,000	-90,000	-90,000	0	0	0	0	0	0	0	0	0	0	0
340 Roads Systems projects															
C0340-19021 Sidewalk Major Repair (330m of 700m)	0	100,000	-100,000	-100,000	0	0	0	0	0	0	0	0	0	0	0
C0340-20060 Crack sealing	0	80,000	-80,000	-80,000	0	0	0	0	0	0	0	0	0	0	0
C0340-20067 Paving Church St	0	144,199	-49,265	-49,265	0	0	0	-94,934	0	-94,934	0	0	0	0	0
C0340-20068 Paving Richelieu St	0	50,000	-50,000	-50,000	0	0	0	0	0	0	0	0	0	0	0
C0340-20069 Paving Heritage St	0	46,000	-46,000	-46,000	0	0	0	0	0	0	0	0	0	0	0
C0340-21004 Small St-Joseph Bridge	0	895,000	-2,924	-2,924	0	0	0	0	0	0	0	-892,076	0	0	0
C0340-21026 Route 200, North Russell to Eadie Rd	0	136,000	-52,433	-52,433	0	0	0	0	0	0	0	0	-83,567	0	0
C0340-21028 Route 200, Hamilton Rd to North Russell	0	173,000	-150,000	-150,000	0	0	0	-23,000	0	-23,000	0	0	0	0	0
C0340-21029 Route 200, 1.4 km east of Eadie Rd	0	140,000	0	0	0	0	0	0	0	0	0	0	-140,000	0	0
C0340-21030 Route 400, South Russell to MacDonald	0	150,000	0	0	0	0	0	0	0	0	0	0	-150,000	0	0
C0340-21031 Eadie, castor to Route 200	0	256,000	0	0	0	0	0	-256,000	0	-256,000	0	0	0	0	0
C0340-21032 Route 400, St-Jacques à St-Joseph	0	127,000	-127,000	-127,000	0	0	0	0	0	0	0	0	0	0	0
C0340-21033 North Russell, Route 200 to Campbell Cr	0	159,000	-149,532	-149,532	0	0	0	0	0	0	0	0	-9,468	0	0
C0340-21088 Road Paving - segments to be determined	0	132,980	-132,980	-132,980	0	0	0	0	0	0	0	0	0	0	0
C0340-22006 Route 400 Bridge	0	35,000	-35,000	-35,000	0	0	0	0	0	0	0	0	0	0	0
Total 340 Roads Systems projects	0	2,624,179	-975,134	-975,134	0	0	0	-373,934	0	-373,934	0	-892,076	-383,035	0	0
380 Street Lighting															
C0380-21036 streetlight at St-Thomas/ Notre-Dame	0	5,000	-5,000	-5,000	0	0	0	0	0	0	0	0	0	0	0
Total 380 Street Lighting	0	5,000	-5,000	-5,000	0	0	0	0	0	0	0	0	0	0	0
421 Storm sewer															
C0421-19022 Storm Sewer Repair	0	150,000	-150,000	-150,000	0	0	0	0	0	0	0	0	0	0	0
C0421-20035 Craig Street Storm replacement	0	1,500,000	-116,483	-116,483	0	0	0	-633,517	-633,517	0	0	0	-750,000	0	0



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget d'infrastructures / Infrastructure Budget
Général / General
2021
APPROUVÉ / APPROVED

Projets capitaux Capital Projects	Projets non-financés Unfinanced Projects	Dépenses d'infrastructures Infrastructure Expenses	Total Réerves / Reserves	Réserves / Reserves Remplacement d'actifs Asset Replacement	Réserves / Reserves Spécifique Specific	Réserves / Reserves Frais de redevance d'aménagement Development Charge	Réserves / Reserves Parcs et stationnement Parkland and Parking	Total Octrois / Grants	Octrois / Grants Automatic Allocation Automatique FOIC / OCIF	Octrois / Grants Automatic Allocation Automatique Taxe sur l'essence / Gas Tax	Octrois / Grants Sur base d'application Application Based	Emprunts Loans	Frais aux usagers User charges Autres / Other	Fond d'infrastructure Infrastructure Fund	Non-financé Unfinanced
2021	2020	2021	Total	Asset Replacement	Specific	Development Charge	Parkland and Parking	Totals	FOIC / OCIF	Gas Tax	Application Based	Loans	User charges Autres / Other	Infrastructure Fund	Unfinanced
C0421-20036 Storm upgrade on Richelieu/ Heritage St	0	30,500	-30,500	-30,500	0	0	0	0	0	0	0	0	0	0	0
C0421-20037 Pond assessment and clean up	0	50,000	-50,000	-50,000	0	0	0	0	0	0	0	0	0	0	0
Total 421 Storm sewer	0	1,730,500	-346,983	-346,983	0	0	0	-633,517	-633,517	0	0	0	-750,000	0	0
Total Transportation services		4,449,679	-1,417,117	-1,417,117				-1,007,451	-633,517	-373,934		-892,076	-1,133,035		
Social and family services															
635 Daycare (St-Jean / Croisée)															
C0635-21082 Admin Vehicle	0	40,000	-40,000	0	-40,000	0	0	0	0	0	0	0	0	0	0
Total 635 Daycare (St-Jean / Croisée)	0	40,000	-40,000	0	-40,000	0	0	0	0	0	0	0	0	0	0
Total Social and family services		40,000	-40,000		-40,000										
Recreational and cultural services															
720 Parks															
C0720-21055 Bike Trail Safety Crossings	0	20,000	-20,000	-20,000	0	0	0	0	0	0	0	0	0	0	0
C0720-21058 Russell tennis court resurfacing	0	44,495	-44,495	-44,495	0	0	0	0	0	0	0	0	0	0	0
C0720-21063 Outdoor rink rebuild	0	10,000	-10,000	-10,000	0	0	0	0	0	0	0	0	0	0	0
C0720-21070 Gazebo Installation near Train Station	0	19,000	-19,000	-19,000	0	0	0	0	0	0	0	0	0	0	0
C0720-21077 Playstructure 2021	0	100,000	-100,000	-10,000	0	-90,000	0	0	0	0	0	0	0	0	0
C0720-21081 Skatepark Structure	0	50,000	-50,000	-50,000	0	0	0	0	0	0	0	0	0	0	0
Total 720 Parks	0	243,495	-243,495	-153,495	0	-90,000	0	0	0	0	0	0	0	0	0
751 Embrun Arena															
C0751-21054 Hall Restoration	0	50,000	-50,000	-50,000	0	0	0	0	0	0	0	0	0	0	0
C0751-21066 Storage Shed/Container	0	9,000	-9,000	-9,000	0	0	0	0	0	0	0	0	0	0	0
Total 751 Embrun Arena	0	59,000	-59,000	-59,000	0	0	0	0	0	0	0	0	0	0	0
753 C. Com. C. Piché															
C0753-21069 LED Replacement Fixtures	0	20,000	-20,000	0	-20,000	0	0	0	0	0	0	0	0	0	0
Total 753 C. Com. C. Piché	0	20,000	-20,000	0	-20,000	0	0	0	0	0	0	0	0	0	0
755 Russell Arena															
C0755-21061 Ford F-150 Replacement	0	28,495	-28,495	-28,495	0	0	0	0	0	0	0	0	0	0	0
C0755-21064 Olympia/Zamboni Ice Resurfacers	0	91,584	0	0	0	0	0	-91,584	0	-91,584	0	0	0	0	0
C0755-21065 Compressor Change 1 & 2	0	46,000	-46,000	-46,000	0	0	0	0	0	0	0	0	0	0	0
C0755-21067 Flooring in Lobby washrooms and dressing rooms	0	36,272	-36,272	-36,272	0	0	0	0	0	0	0	0	0	0	0
C0755-21068 Storm drain and paving North side of Arena	0	30,000	-30,000	-30,000	0	0	0	0	0	0	0	0	0	0	0
C0755-21079 Safety Exhaust Louvers/CO Sensors	0	20,764	-20,764	-20,764	0	0	0	0	0	0	0	0	0	0	0
Total 755 Russell Arena	0	253,115	-161,531	-161,531	0	0	0	-91,584	0	-91,584	0	0	0	0	0
757 Marionville Community Hall															
C0757-21071 Paving Parking lot	0	70,000	-11,584	-11,584	0	0	0	-58,416	0	-58,416	0	0	0	0	0
Total 757 Marionville Community Hall	0	70,000	-11,584	-11,584	0	0	0	-58,416	0	-58,416	0	0	0	0	0
758 Sports and Youth Centre															
C0758-21060 Front Door Entrance Replacement	0	9,500	-9,500	-9,500	0	0	0	0	0	0	0	0	0	0	0
Total 758 Sports and Youth Centre	0	9,500	-9,500	-9,500	0	0	0	0	0	0	0	0	0	0	0
759 Pool															
C0759-21059 Interior Pool Painting	0	18,019	-18,019	-18,019	0	0	0	0	0	0	0	0	0	0	0
Total 759 Pool	0	18,019	-18,019	-18,019	0	0	0	0	0	0	0	0	0	0	0
780 Rec Complex															
C0780-21086 Recreation Complex - Site Development	0	660,000	-660,000	0	-132,980	-527,020	0	0	0	0	0	0	0	0	0
Total 780 Rec Complex	0	660,000	-660,000	0	-132,980	-527,020	0	0	0	0	0	0	0	0	0
790 Library															
C6790-21050 Books and DVD's	0	48,500	-48,500	-4,850	0	-43,650	0	0	0	0	0	0	0	0	0
C6790-21051 Equipment and Furniture	0	5,000	-5,000	-5,000	0	0	0	0	0	0	0	0	0	0	0
C6790-21052 Computer Hardware	0	5,000	-5,000	-5,000	0	0	0	0	0	0	0	0	0	0	0
C6790-21053 Computer Software	0	6,000	-6,000	-6,000	0	0	0	0	0	0	0	0	0	0	0
Total 790 Library	0	64,500	-64,500	-20,850	0	-43,650	0	0	0	0	0	0	0	0	0
Total Recreational and cultural services		1,397,629	-1,247,629	-433,979	-152,980	-660,670		-150,000		-150,000					
Planning and development															
821 Industrial Park 417															
C0821-19052 Construction of new road	0	400,000	-400,000	0	-400,000	0	0	0	0	0	0	0	0	0	0
Total 821 Industrial Park 417	0	400,000	-400,000	0	-400,000	0	0	0	0	0	0	0	0	0	0
823 Economic Development															
C0823-20057 revitalisation de la rue principal	0	475,000	0	0	0	0	0	-475,000	0	0	-475,000	0	0	0	0
Total 823 Economic Development	0	475,000	0	0	0	0	0	-475,000	0	0	-475,000	0	0	0	0
Total Planning and development		875,000	-400,000		-400,000			-475,000			-475,000				
TOTAL - Taxation général / General Taxation	0	7,569,769	-3,827,707	-2,346,457	-820,580	-660,670	0	-1,632,451	-633,517	-523,934	-475,000	-892,076	-1,217,535	0	0
GRAND TOTAL: Tous les projets capitaux / All Capital Projects	0	7,569,769	-3,827,707	-2,346,457	-820,580	-660,670	0	-1,632,451	-633,517	-523,934	-475,000	-892,076	-1,217,535	0	0



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget d'infrastructures / Infrastructure Budget
Environnement / Environment
2021
APPROUVÉ / APPROVED

Projets capitaux Capital Projects	Projets non-financés Unfinanced Projects	Dépenses d'infrastructures Infrastructure Expenses	Total Réerves / Reserves	Réerves / Reserves Remplacement d'actifs	Réerves / Reserves Spécifique	Réerves / Reserves Frais de redevance d'aménagement	Réerves / Reserves Parcs et stationnement	Total Octrois / Grants	Octrois / Grants Automatic Allocation Automatique	Octrois / Grants Automatic Allocation Automatique	Octrois / Grants Sur base d'application	Emprunts Loans	Frais aux usagers User charges	Taux d'égouts Sanitary Sewer Rates	Taux d'eau Water	Taux vidanges Garbage rates	Non-financé Unfinanced
2021	2020	2021	Total	Asset Replacement	Specific	Development Charge	Parkland and Parking	Totals	FOIC / OCIF	Taxe sur l'essence / Gas Tax	Application Based		Autres / Other				
Taux Environnemental / Environmental Rates																	
Environmental services																	
411 Sanitary Sewage System																	
C0411-20020 Embrun Lagoon Sludge Removal - (Cell 3)	0	100,000	-100,000	-100,000	0	0	0	0	0	0	0	0	0	0	0	0	0
C0411-20040 Russell Lagoon Sludge removal	0	85,000	-85,000	-85,000	0	0	0	0	0	0	0	0	0	0	0	0	0
C0411-21038 aeration cell #3 Embrun	0	150,000	-150,000	0	0	-150,000	0	0	0	0	0	0	0	0	0	0	0
C0411-21039 Sewer installation - Alain and Sophie St	0	60,000	0	0	0	0	0	0	0	0	0	0	-60,000	0	0	0	0
C0411-21083 Sewer installation Daze/Pincourt	0	60,000	0	0	0	0	0	0	0	0	0	0	-60,000	0	0	0	0
Total 411 Sanitary Sewage System	0	455,000	-335,000	-185,000	0	-150,000	0	0	0	0	0	0	-120,000	0	0	0	0
431 WaterWorks System																	
C0431-20039 Valve repair/replacement	0	40,000	-40,000	-40,000	0	0	0	0	0	0	0	0	0	0	0	0	0
C0431-21017 Scada Upgrade Embrun Tower	0	35,000	-35,000	-35,000	0	0	0	0	0	0	0	0	0	0	0	0	0
C0431-21035 Water reservoir expansion	0	150,000	-150,000	0	0	-150,000	0	0	0	0	0	0	0	0	0	0	0
C0431-21037 Marionville Booster SCADA upgrade	0	33,000	-33,000	-33,000	0	0	0	0	0	0	0	0	0	0	0	0	0
C0431-21040 Office repair (window replacement)	0	30,000	-30,000	-30,000	0	0	0	0	0	0	0	0	0	0	0	0	0
Total 431 WaterWorks System	0	288,000	-288,000	-138,000	0	-150,000	0	0	0	0	0	0	0	0	0	0	0
Total Environmental services	0	743,000	-623,000	-323,000	0	-300,000	0	0	0	0	0	0	-120,000	0	0	0	0
Total Environmental	0	743,000	-623,000	-323,000	0	-300,000	0	0	0	0	0	0	-120,000	0	0	0	0
GRAND TOTAL: Tous les projets capitaux / All Capital Projects	0	743,000	-623,000	-323,000	0	-300,000	0	0	0	0	0	0	-120,000	0	0	0	0

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0115-21085 PM Insight Software		
Department	CAO		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Purchase and implementation of a Planning and Reporting Software that will incorporate the Township Strategic plans, operational plans, business plans and various reports and action lists that will allow the Administration to monitor, track and provide metrics and key performance indicators.

Study: N/A

Level of Service Impact: This will improve the Administration's planning efficiency.

Annual Requirement Impact: The maintenance and updates to this software will slightly increase the annual requirement.

Sommaire du Projet: L'achat et la mise en oeuvre d'un logiciel de planification et de rapports qui incorporera les plans stratégiques, les plans opérationnels, les plan d'affaires et de divers rapports et de listes d'actions qui permettra à l'administration de surveiller, suivre et fournir des mesures et des indicateurs de performance clés.

Étude: S/O

Impact sur le niveau de service: Ceci améliorera l'efficacité de notre planification.

Impact sur le besoin annuel: L'entretien et les mises à jours de ce logiciel augmentera le besoin annuel.

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials	60,000	60,000						
	60,000	60,000						
Expenditures Total	60,000	60,000						
Funding								
Reserves								
Reserve - Specific Project (General)	60,000	60,000						
	60,000	60,000						
Funding Total	60,000	60,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0120-21048 HR and Payroll Module		
Department	Finances		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: A software which will allow electronic management of time sheets as well as different human resource management functions.

Study: N/A

Level of Service Impact: This will improve the efficiency of our Payroll and Human Resource management

Annual Requirement Impact: The maintenance and updates to this software will slightly increase the annual requirement.

Sommaire du Projet: Un logiciel permettant la gestion électronique des feuilles de temps ainsi que de fonctions de gestion des ressources humaines.

Étude: S/O

Impact sur le niveau de service: Ceci améliorera l'efficacité du service de la paie et de la gestion des ressources humaines.

Impact sur le besoin annuel: L'entretien et les mises à jours de ce logiciel augmentera le besoin annuel.

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Other contracted								
Contracted	35,000	35,000						
	35,000	35,000						
Expenditures Total	35,000	35,000						
Funding								
Reserves								
Reserve - Specific Project (General)	35,000	35,000						
	35,000	35,000						
Funding Total	35,000	35,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0120-21074 Financial System - Great Plains Update		
Department	Finances		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: The update to our Financial System is required to continue receiving support from our supplier Great Plains.

Study: N/A

Level of Service Impact: N/A

Annual Requirement Impact: N/A

Sommaire du Projet: La mise à jour de notre système financier est requise afin de continuer de recevoir du support de la part de notre fournisseur Great Plains.

Étude: S/O

Impact sur le niveau de service: S/O

Impact sur le besoin annuel: S/O

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Other contracted								
Contracted	10,000	10,000						
	10,000	10,000						
Expenditures Total	10,000	10,000						
Funding								
Reserves								
Reserve - Asset Replacement	10,000	10,000						
	10,000	10,000						
Funding Total	10,000	10,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0125-21018 Townhall Windows North/West side		
Department	Townhall Mtce		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Replace windows & insulation due to high condensation/freezing during winter months
Study: 2015 Building Envelope Condition Assesment by Fishburn Sheridan & Associates
Level of Service Impact: N/A
Annual Requirement Impact: N/A

Sommaire du Projet: Remplacement des fenêtres et insulation en raison de la forte condensation/gel pendant les mois d'hiver

Étude: Évaluation de l'état de l'enveloppe du bâtiment par Fishburn Sheridan & Associates (2015)

Impact sur le niveau de service: S/O

Impact sur le besoin annuel: S/O

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials	50,000	50,000						
	50,000	50,000						
Expenditures Total	50,000	50,000						
Funding								
Reserves								
Reserve - Asset Replacement	50,000	50,000						
	50,000	50,000						
Funding Total	50,000	50,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0125-21018 Townhall Windows North/West side		
Department	Townhall Mtce		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Asset Management\Maintenance\Townhall\Windows\Windows - North Side.jpg



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0125-21018 Townhall Windows North/West side		
Department	Townhall Mtce		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Asset Management\Maintenance\Townhall\Windows\Windows - West Side.jpg



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0135-19092 Historical Site Plaques		
Department	Communications		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Addition of 4 historical sites per year throughout the Township until 2023. Staff costs are for installation and site preparation by Public works employees. Due to Covid-19, 2020 plaques will be installed in 2021.

Study: N/A

Level of Service Impact: N/A

Annual Requirement Impact: Approximately \$800/year

Sommaire du Projet: Ajout de 4 plaques historiques par année dans la municipalité jusqu'à la fin 2023. Les coûts de salaire sont pour les frais d'installation par le personnel des Travaux publics. En raison de la Covid-19, les plaques de 2020 seront installées en 2021.

Étude: S/O

Impact sur le niveau de service: S/O

Impact sur le besoin annuel: Approximativement 800\$ par année

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Salaries								
Salaries - FT	3,175	1,025	1,050	1,100				
	3,175	1,025	1,050	1,100				
Material & Supplies								
Materials	29,000	9,500	9,500	10,000				
	29,000	9,500	9,500	10,000				
Expenditures Total	32,175	10,525	10,550	11,100				
Funding								
Reserves								
Reserve - Asset Replacement	32,175	10,525	10,550	11,100				
	32,175	10,525	10,550	11,100				
Funding Total	32,175	10,525	10,550	11,100				

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0135-19092 Historical Site Plaques		
Department	Communications		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Asset Management\Budget\2020\Project reports\Debbie IMG_0037.png



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0140-19093 Computer Fleet Replacement and Network		
Department	I.T.		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Annual replacement of approximately 12 to 15 computers/monitors

Study: N/A

Level of Service Impact: N/A

Annual Requirement Impact: N/A

Sommaire du Projet: Remplacement annuel d'environ 12 à 15 ordinateurs/moniteurs

Étude: S/O

Impact sur le niveau de service: S/O

Impact sur le besoin annuel: S/O

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials	90,000	30,000	30,000	30,000				
	90,000	30,000	30,000	30,000				
Expenditures Total	90,000	30,000	30,000	30,000				
Funding								
Reserves								
Reserve - Asset Replacement	90,000	30,000	30,000	30,000				
	90,000	30,000	30,000	30,000				
Funding Total	90,000	30,000	30,000	30,000				

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0211-18093 Message Board		
Department	Embrun Fire		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Purchase a new electronic message board . Will be able to produce many more messages to the Public.

Study:

Level of Service Impact: Improve

Annual Requirement Impact: \$5,500

Sommaire du Projet: Obtenir un nouveau babillard électronique qui sera en mesure de produire beaucoup plus de messages au public.

Étude:

Impact sur le niveau de service: Amélioration

Impact sur le besoin annuel: 5 500\$

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Professional fees								
Legal	55,000	55,000						
	55,000	55,000						
Expenditures Total	55,000	55,000						
Funding								
Reserves								
Reserve - Asset Replacement	40,000	40,000						
	40,000	40,000						
User fees, Donation / Sales								
Donations	15,000	15,000						
	15,000	15,000						
Funding Total	55,000	55,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0212-20021 Update present message board		
Department	Russell Fire		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Change the manual message board to electronic. Will be able to produce many more messages to the Public. Electricity already in place making it more cost efficient to install a electronic sign.

Study:

Level of Service Impact: Improve

Annual Requirement Impact: Maintain

Sommaire du Projet: Changer le babillard manuel en électronique. Sera en mesure de produire beaucoup plus de messages au public. L'électricité est déjà en place, ce qui rend l'installation d'une enseigne électronique plus rentable.

Étude:

Impact sur le niveau de service: Amélioration

Impact sur le besoin annuel: Maintient

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Other contracted								
Service & Repairs - Equipment	21,848	21,848						
	21,848	21,848						
Expenditures Total	21,848	21,848						
Funding								
Reserves								
Reserve - Asset Replacement	15,848	15,848						
	15,848	15,848						
User fees, Donation / Sales								
Donations	6,000	6,000						
	6,000	6,000						
Funding Total	21,848	21,848						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0212-21021 Replacement of 2000 GMC Tanker (T200)		
Department	Russell Fire		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: The 2000 GMC Tanker has hit critical in its Condition Assessment. Its part of the Fire Dept Fleet replacement program.

Study:

Level of Service Impact: Maintain/Improve

Annual Requirement Impact: Maintain

Sommaire du Projet: Le camion citerne GMC 2000 a atteint un niveau critique selon l'évaluation de l'état. Ce véhicule fait parti du remplacement de la flotte du département des incendies.

Étude:

Impact sur le niveau de service: Maintient/Amélioration

Impact sur le besoin annuel: Maintient

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials	450,000	450,000						
	450,000	450,000						
Expenditures Total	450,000	450,000						
Funding								
Reserves								
Reserve - Asset Replacement	257,400	257,400						
Reserve - Specific Project (General)	132,600	132,600						
	390,000	390,000						
User fees, Donation / Sales								
Sale of Asset	60,000	60,000						
	60,000	60,000						
Funding Total	450,000	450,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0212-21080 Asphalt Replacement - Parking Lot		
Department	Russell Fire		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: After 15 years annual repairs have to be done to maintain parking lot in great condition.

Study:

Level of Service Impact: Maintain

Annual Requirement Impact: Maintain

Sommaire du Projet: Après 15 ans, des réparations annuelles doivent être effectuées pour maintenir le stationnement en bon état.

Étude:

Impact sur le niveau de service: Maintient

Impact sur le besoin annuel: Maintient

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Other contracted								
Contracted	5,088	5,088						
	5,088	5,088						
Expenditures Total	5,088	5,088						
Funding								
Reserves								
Reserve - Asset Replacement	5,088	5,088						
	5,088	5,088						
Funding Total	5,088	5,088						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0240-19004 Security Cameras		
Department	By-law Enforcement		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: replace and add cameras at utilities and PW in buildings and yards

Study: n/a

Level of Service Impact: N/A

Annual Requirement Impact: N/A

Sommaire du Projet : replacer et ajouter des caméras aux édifices de travaux publics, utilité et dans la cour

Étude: n/a

Impact sur le niveau de service: n/a

Impact sur le besoin annuel: n/a

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials	30,000	30,000						
	30,000	30,000						
Expenditures Total	30,000	30,000						
Funding								
Reserves								
Reserve - Asset Replacement	18,000	18,000						
Res Fund - Sewer Asset Replacement	6,000	6,000						
Res Fund - Water Asset Replacement	6,000	6,000						
	30,000	30,000						
Funding Total	30,000	30,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0240-21003 Replace SUV Vehicle		
Department	By-law Enforcement		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: replace SUV for vehicle with larger interior

Study: n/a

Level of Service Impact: n/a

Annual Requirement Impact: n/a

Sommaire du Projet: remplacer le vehicule utilitaire pour un vehicule avec plus d espace interieur

Étude: n/a

Impact sur le niveau de service: n/a

Impact sur le besoin annuel: n/a

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials	40,000	40,000						
	40,000	40,000						
Expenditures Total	40,000	40,000						
Funding								
Reserves								
Reserve - Asset Replacement	36,500	36,500						
	36,500	36,500						
User fees, Donation / Sales								
Sale of Asset	3,500	3,500						
	3,500	3,500						
Funding Total	40,000	40,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0245-21041 Pave path at dog park		
Department	Animal Control		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: pave path from front entrance to gazebo for accessibility

Study: n/a

Level of Service Impact: n/a

Annual Requirement Impact: n/a

Sommaire du Projet: pave le sentier entre l'entree et le pavillion

Étude: n/a

Impact sur le niveau de service: n/a

Impact sur le besoin annuel: n/a

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Other contracted								
Contracted	10,000	10,000						
	10,000	10,000						
Expenditures Total	10,000	10,000						
Funding								
Reserves								
Reserve - Asset Replacement	10,000	10,000						
	10,000	10,000						
Funding Total	10,000	10,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0301-21012 Truck Replacement (F450)		
Department	Roads Dept (Equipment)		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Replacement of F450 - flat bed truck
Study: Fleet policy phase 1
 The truck has reach is useful life for the Public works department
 The truck will be pass on the Park and Rec Dept.
Level of Service Impact: maintain the same level
Annual Requirement Impact: maintain the current requirement

Sommaire du Projet: Remplacement du camion F450
Étude: polique de véhicule phase 1
 Ce camion a atteint sa durée de vie pour le département de Travaux Public
 Ce camion sera transféré à Parc et Récréation
Impact sur le niveau de service: maintient le même niveau de service
Impact sur le besoin annuel: maintient du besoin annuel

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials	75,000	75,000						
	75,000	75,000						
Expenditures Total	75,000	75,000						
Funding								
Reserves								
Reserve - Asset Replacement	75,000	75,000						
	75,000	75,000						
Funding Total	75,000	75,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0301-21034 Speed radar		
Department	Roads Dept (Equipment)		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Purchase of 2 mobile radar sign,
 Purchase of 2 fix speed radar (1- Eadie Rd South Bound and 1- St-Thomas South Bound),
 Purchase of 1 pedestrian counter
Level of service: increase
Annual requirement: increase

Sommaire du Projet : Achat de 2 radar de vitesse mobile
 Achat de 2 radar de vitesse fix (1- Chemin eadie direction Sud et 1- chemin St-Thomas direction sud)
 Achat d'un compteur à piétons
Impact sur le niveau de service: augmente
Impact sur le besoin annuel: augmente

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials	15,000	15,000						
	15,000	15,000						
Expenditures Total	15,000	15,000						
Funding								
Reserves								
Reserve - Asset Replacement	15,000	15,000						
	15,000	15,000						
Funding Total	15,000	15,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0340-19021 Sidewalk Major Repair (330m of 700m)		
Department	Roads Systems projects		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Repair of sidewalk on Notre-Dame St, including addition in front of COOP
Study: Bi-annual condition assessment
Level of Service Impact: increase since two sections will be link
Annual Requirement Impact: minimal increase for the sidewalk addition

Sommaire de projet: Réparation de trottoir le long de Notre-Dame, incluant addition devant la COOP
Étude: inspection de condition bi-annuel
Impact sur le niveau de service: augmentation puisque deux sections seront lié
Impact sur le besoin annuel: légère augmentation pour les nouveau trottoirs

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Other contracted								
Contracted	300,000	100,000	100,000	100,000				
	300,000	100,000	100,000	100,000				
Expenditures Total	300,000	100,000	100,000	100,000				
Funding								
Reserves								
Reserve - Asset Replacement	300,000	100,000	100,000	100,000				
	300,000	100,000	100,000	100,000				
Funding Total	300,000	100,000	100,000	100,000				

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0340-20060 Crack sealing		
Department	Roads Systems projects		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Crack sealing of road segment showing cracks

Study: Identify in the recent road need study 2019

Level of Service Impact: maintain

Annual Requirement Impact: maintain

Sommaire de projet: sceller les rayures dans les segments de chemin qui présente de rayures

Étude: Identifié dans la récente étude sur les besoins routiers 2019

Impact sur le niveau de service: maintient

Impact sur le besoin annuel: maintient

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Other contracted								
Contracted	80,000	80,000						
	80,000	80,000						
Expenditures Total	80,000	80,000						
Funding								
Reserves								
Reserve - Asset Replacement	80,000	80,000						
	80,000	80,000						
Funding Total	80,000	80,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0340-20067 Paving Church St		
Department	Roads Systems projects		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Paving Church St from South Russell to future Subdivision; Twp share from South Russell to Bols St
Study: Sanitary sewer upgrade (By-law 2019-131)
Level of Service Impact: maintain
Annual Requirement Impact: maintain

Sommaire de projet: Pavage de la rue Church de South Russell à la subdivision future; Portion de la municipalité de South Russell à la rue Bols
Étude: Modernisation des égouts sanitaires (Règlement 2019-131)
Impact sur le niveau de service: maintient
Impact sur le besoin annuel: maintient

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Other contracted								
Contracted	144,199	144,199						
	144,199	144,199						
Expenditures Total	144,199	144,199						
Funding								
Reserves								
Reserve - Asset Replacement	49,265	49,265						
	49,265	49,265						
Grants - Federal Gas Tax								
Federal Gas Tax	94,934	94,934						
	94,934	94,934						
Funding Total	144,199	144,199						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0340-20068 Paving Richelieu St		
Department	Roads Systems projects		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Paving from Castlebeau St to dead-end; Twp share half of the paving cost for this segment (completed in 2020)

Study: Sanitary sewer upgrade (By-law 2019-131)

Level of Service Impact: maintain

Annual Requirement Impact: maintain

Sommaire de projet: Pavage de la rue Castlebeau à l'impasse; Moitié des coûts de la municipalité pour le pavage pour ce segment (complété en 2020)

Étude: Modernisation des égouts sanitaire (Règlement 2019-131)

Impact sur le niveau de service: maintient

Impact sur le besoin annuel: maintient

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Other contracted								
Contracted	50,000	50,000						
	50,000	50,000						
Expenditures Total	50,000	50,000						
Funding								
Reserves								
Reserve - Asset Replacement	50,000	50,000						
	50,000	50,000						
Funding Total	50,000	50,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0340-20069 Paving Heritage St		
Department	Roads Systems projects		
Version	Approved Budget	Year	2021

Description

Project Description

Projet Summary: Paving from Richelieu St to Castlebeau; Twp share full cost of the paving of this segment (completed in 2020)

Study: Sanitary sewer upgrade (By-Law 2019-131)

Level of Service Impact: maintain

Annual Requirement Impact: maintain

Sommaire de projet: Pavage de la rue Richelieu à Castlebeau; Portion municipale totale du pavage de ce segment (complété en 2020)

Étude: Modernisation des égouts sanitaires (Règlement 2019-131)

Impact sur le niveau de service: maintient

Impact sur le besoin annuel: maintient

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Other contracted								
Contracted	46,000	46,000						
	46,000	46,000						
Expenditures Total	46,000	46,000						
Funding								
Reserves								
Reserve - Asset Replacement	46,000	46,000						
	46,000	46,000						
Funding Total	46,000	46,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0340-21004 Small St-Joseph Bridge		
Department	Roads Systems projects		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Rehabilitation of the bridge on St-Joseph Rd between Route 400 and Route 500. Currently this bridge has a posted weight limit because of the condition.
Study: OSIM 2019, the bridge is next on the list to be repaired
Level of Service impact: increase, removal of weight restriction
Annual requirement impact: maintain

Sommaire de Projet: Rehabilitation du pont du chemin St-Joseph entre la route 400 et la route 500
 Présentement, ce pont a une limite de charge à cause de sa condition
Étude: OSIM 2019, ce pont est le prochain sur la liste
Impact sur le niveau de service: augmente, retrait de la limite de charge
Impact sur le besoin annual: maintient

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Other contracted								
Contracted	860,000	860,000						
	860,000	860,000						
Professional fees								
Engineering	35,000	35,000						
	35,000	35,000						
Expenditures Total	895,000	895,000						
Funding								
Reserves								
Reserve - Asset Replacement	2,924	2,924						
	2,924	2,924						
Loan								
Loan - Capital Project (no 1)	892,076	892,076						
	892,076	892,076						
Funding Total	895,000	895,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0340-21026 Route 200, North Russell to Eadie Rd		
Department	Roads Systems projects		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Double surface treatment from North Russell Rd to Eadie Rd (\$105/m)

Traffic Count: 659 vehicle/day

Study: Identify in the recent road need study 2019

Level of Service Impact: maintain

Annual Requirement Impact: maintain_

Sommaire du Projet: Traitement de surface double du chemin North Russell au chemin Eadie (\$105/m)

Comptage du trafic; 659 véhicules/jour

Étude: Identifié dans la récente étude sur les besoins routiers 2019

Impact sur le niveau de service: maintient

Impact sur le besoin annuel: maintient

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Construction								
Construction	136,000	136,000						
	136,000	136,000						
Expenditures Total	136,000	136,000						
Funding								
Reserves								
Reserve - Asset Replacement	52,433	52,433						
	52,433	52,433						
Other Municipalities								
Other Municipalities	83,567	83,567						
	83,567	83,567						
Funding Total	136,000	136,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0340-21028 Route 200, Hamilton Rd to North Russell		
Department	Roads Systems projects		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Double surface treatment from North Russell Rd to Hamilton Rd (\$115/m)

Traffic Count: 480 vehicle/day

Study: Identify in the recent road need study 2019

Level of Service Impact: maintain

Annual Requirement Impact: maintain

Sommaire du Projet: Traitement de surface double du chemin Hamilton au chemin North Russell (\$115/m)

Comptage du trafic; 480 véhicules/jour

Étude: Identifié dans la récente étude sur les besoins routiers 2019

Impact sur le niveau de service: maintient

Impact sur le besoin annuel: maintient

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Construction								
Construction	173,000	173,000						
	173,000	173,000						
Expenditures Total	173,000	173,000						
Funding								
Reserves								
Reserve - Asset Replacement	150,000	150,000						
	150,000	150,000						
Grants - Federal Gas Tax								
Federal Gas Tax	23,000	23,000						
	23,000	23,000						
Funding Total	173,000	173,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0340-21029 Route 200, 1.4 km east of Eadie Rd		
Department	Roads Systems projects		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Double surface treatment from Eadie Rd to 1.4 km east (\$100/m)

Traffic Count: 472 vehicle/day

Study: Identify in the recent road need study 2019

Level of Service Impact: maintain

Annual Requirement Impact: maintain

Sommaire du Projet: Traitement de surface double du chemin Eadie à 1.4 km à l'est (\$100/m)

Comptage du trafic; 472 véhicules/ jour

Étude: Identifié dans la récente étude sur les besoins routiers 2019

Impact sur le niveau de service: maintient

Impact sur le besoin annuel: maintient

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Construction								
Construction	140,000	140,000						
	140,000	140,000						
Expenditures Total	140,000	140,000						
Funding								
Other Municipalities								
Other Municipalities	140,000	140,000						
	140,000	140,000						
Funding Total	140,000	140,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0340-21030 Route 400, South Russell to MacDonald		
Department	Roads Systems projects		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Overlay - one lift of asphalt from South Russell Rd to Macdonald Rd (\$90/m)
 Traffic Count: 1609 vehicle/day
Study: Identify in the recent road need study 2019
Level of Service Impact: maintain
Annual Requirement Impact: maintain

Sommaire de projet: recouvrir d'une couche d'asphalte du chemin South Russell au chemin Macdonald (\$90/m)
 Comptage du trafic; 1609 véhicules/jour
Étude: Identifié dans la récente étude sur les besoins routiers 2019
Impact sur le niveau de service: maintient
Impact sur le besoin annuel: maintient

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Construction								
Construction	150,000	150,000						
	150,000	150,000						
Expenditures Total	150,000	150,000						
Funding								
Other Municipalities								
Other Municipalities	150,000	150,000						
	150,000	150,000						
Funding Total	150,000	150,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0340-21031 Eadie, castor to Route 200		
Department	Roads Systems projects		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Overlay - one lift of asphalt from Castor St to Route 200 (\$90/m)
 Traffic Count: 850 to 1600 vehicle/day
Study: Identify in the recent road need study 2019
Level of Service Impact: maintain
Annual Requirement Impact: maintain

Sommaire de projet: recouvrir d'une couche d'asphalte de la rue Castor à la route 200 (\$90/m)
 Comptage du trafic; 850 to 1600 véhicules/jour
Étude: Identifié dans la récente étude sur les besoins routiers 2019
Impact sur le niveau de service: maintient
Impact sur le besoin annuel: maintient

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Construction								
Construction	256,000	256,000						
	256,000	256,000						
Expenditures Total	256,000	256,000						
Funding								
Grants - Federal Gas Tax								
Federal Gas Tax	256,000	256,000						
	256,000	256,000						
Funding Total	256,000	256,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0340-21032 Route 400, St-Jacques à St-Joseph		
Department	Roads Systems projects		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Overlay - one lift of asphalt from St-Jacques Rd to St-Joseph Rd (\$90/m)
 Traffic Count: 1948 vehicle/day
Study: Identify in the recent road need study 2019
Level of Service Impact: maintain
Annual Requirement Impact: maintain

Sommaire du projet : recouvrir d'une couche d'asphalte du chemin St-Jacques au chemin St-Joseph (\$90/m)
 Comptage du trafic; 1948 véhicules/jour
Étude: Identifié dans la récente étude sur les besoins routiers 2019
Impact sur le niveau de service: maintient
Impact sur le besoin annuel: maintient

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Construction								
Construction	127,000	127,000						
	127,000	127,000						
Expenditures Total	127,000	127,000						
Funding								
Reserves								
Reserve - Asset Replacement	127,000	127,000						
	127,000	127,000						
Funding Total	127,000	127,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0340-21033 North Russell, Route 200 to Campbell Cr		
Department	Roads Systems projects		
Version	Approved Budget	Year	2021

Description

Project Description

Projet Summary: Overlay - one lift of asphalt from Route 200 to Campbell Cr (\$90/m)

Traffic Count: N/A vehicle/day

Study: Identify in the recent road need study 2019

Level of Service Impact: maintain

Annual Requirement Impact: maintain

Sommaire de projet: recouvrir d'une couche d'asphalte de la route 200 à la rue Campbell (\$90/m)

Comptage du trafic; S/O véhicules/jour

Étude: Identifié dans la récente étude sur les besoins routiers 2019

Impact sur le niveau de service: maintient

Impact sur le besoin annuel: maintient

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Construction								
Construction	159,000	159,000						
	159,000	159,000						
Expenditures Total	159,000	159,000						
Funding								
Reserves								
Reserve - Asset Replacement	149,532	149,532						
	149,532	149,532						
Other Municipalities								
Other Municipalities	9,468	9,468						
	9,468	9,468						
Funding Total	159,000	159,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0340-21088 Road Paving - segments to be determined		
Department	Roads Systems projects		
Version	Approved Budget	Year	2021

Description

Project Description									

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Other contracted								
Contracted	132,980	132,980						
	132,980	132,980						
Expenditures Total	132,980	132,980						
Funding								
Reserves								
Reserve - Asset Replacement	132,980	132,980						
	132,980	132,980						
Funding Total	132,980	132,980						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0340-22006 Route 400 Bridge		
Department	Roads Systems projects		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: rehabilitation of the Bridge on Route 400 just East of Wade Rd.

2021: perform the detailed design

2022: construction

Study: OSIM 2019

Sommaire du projet: rehabilitation d'un pont sur la Route 400 à l'est de Wade rd.

2021: faire les plans détaillés

2022: construction

Étude: OSIM 2019

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Other contracted								
Contracted	1,200,000		1,200,000					
	1,200,000		1,200,000					
Professional fees								
Engineering	35,000	35,000						
	35,000	35,000						
Expenditures Total	1,235,000	35,000	1,200,000					
Funding								
Reserves								
Reserve - Asset Replacement	1,235,000	35,000	1,200,000					
	1,235,000	35,000	1,200,000					
Funding Total	1,235,000	35,000	1,200,000					

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0380-21036 streetlight at St-Thomas/ Notre-Dame		
Department	Street Lighting		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Installation of a streetlight at the intersection of St-Thomas Rd and Notre-Dame St

Study: N/A

Level of Service Impact: N/A

Annual Requirement Impact: N/A

Sommaire du Projet: Installation d'une lumière de rue à l'intersection du chemin St-Thomas et Notre-Dame

Étude: S/O

Impact sur le niveau de service: S/O

Impact sur le besoin annuel: S/O

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Other contracted								
Contracted	5,000	5,000						
	5,000	5,000						
Expenditures Total	5,000	5,000						
Funding								
Reserves								
Reserve - Asset Replacement	5,000	5,000						
	5,000	5,000						
Funding Total	5,000	5,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0411-20020 Embrun Lagoon Sludge Removal - (Cell 3)		
Department	Sanitary Sewage System		
Version	Approved Budget	Year	2021

Description

Project Description

Asset Management
Operational requirement
Sludge removal using Biotube at Embrun Lagoon
2nd cell to be cleaned out of 6 cell.
 –
Gestion d'actifs
Exigence opérationnelle
Élimination de boue à l'aide de biotube dans la lagune d'Embrun
2ième cellule à nettoyer sur 6 cellules.

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Other contracted								
Contracted	100,000	100,000						
	100,000	100,000						
Expenditures Total	100,000	100,000						
Funding								
Reserves								
Res Fund - Sewer Asset Replacement	100,000	100,000						
	100,000	100,000						
Funding Total	100,000	100,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0411-20040 Russell Lagoon Sludge removal		
Department	Sanitary Sewage System		
Version	Approved Budget	Year	2021

Description

Project Description

Asset Management
Operational requirement
Sludge removal using Biotube at Russell Lagoon
1st cell to be cleaned out of 5 cell.
 –
Gestion d'actifs
Exigence opérationnelle
Élimination de boue à l'aide de biotube dans la lagune de Russell
1ère cellule à nettoyer sur 5 cellules.

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Other contracted								
Contracted	85,000	85,000						
	85,000	85,000						
Expenditures Total	85,000	85,000						
Funding								
Reserves								
Res Fund - Sewer Asset Replacement	85,000	85,000						
	85,000	85,000						
Funding Total	85,000	85,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0411-21038 aeration cell #3 Embrun		
Department	Sanitary Sewage System		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Installation of an aeration system in cell #3 at the Embrun lagoon.

Study: identify in the recent Ammonia removal Study

Sommaire du projet: Installation d'un système d'aération dans la cellule #3 de la lagune à Embrun

Étude: Identifié dans la récente étude d'élimination ammonia

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Other contracted								
Contracted	150,000	150,000						
	150,000	150,000						
Expenditures Total	150,000	150,000						
Funding								
Development Charge								
DC Sewer	150,000	150,000						
	150,000	150,000						
Funding Total	150,000	150,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0411-21039 Sewer installation - Alain and Sophie St		
Department	Sanitary Sewage System		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Design of the sanitary sewer on Alain St and Sophie St.
 This project was initiated by the home owner and approved by Council.
 Construction will occur in 2022 if approved by home owner.

Sommaire du Projet: Conception des égouts sanitaires sur les rues Alain et Sophie
 Ce projet a été initié par les propriétaires et approuvé par le conseil
 La construction sera en 2022 si approuver par les propriétaires.

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Professional fees								
Engineering	60,000	60,000						
	60,000	60,000						
Expenditures Total	60,000	60,000						
Funding								
User fees, Donation / Sales								
User Fees	60,000	60,000						
	60,000	60,000						
Funding Total	60,000	60,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0411-21083 Sewer installation Daze/Pincourt		
Department	Sanitary Sewage System		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Design of the sanitary sewer on Alain St and Sophie St.
 This project was initiated by the home owner and approved by Council.
 Construction will occur in 2022 if approved by home owner.

Sommaire du Projet: Conception des égouts sanitaires sur les rues Alain et Sophie
 Ce projet a été initié par les propriétaires et approuvé par le conseil
 La construction sera en 2022 si approuver par les propriétaires.

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Professional fees								
Engineering	60,000	60,000						
	60,000	60,000						
Expenditures Total	60,000	60,000						
Funding								
User fees, Donation / Sales								
User Fees	60,000	60,000						
	60,000	60,000						
Funding Total	60,000	60,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0421-19022 Storm Sewer Repair		
Department	Storm sewer		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Repair of structure at several locations
Study: 2012 condition assessment and Stormsewer masterplan
Level of Service Impact: maintain
Annual Requirement Impact: maintain

Sommaire de projet: Réparation des structures à diver endroits
Étude: évaluation de condition de 2012 et le plan directeur
Impact sur le niveau de service: maintient
Impact sur le besoin annuel: maintient

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Other contracted								
Contracted	450,000	150,000	150,000	150,000				
	450,000	150,000	150,000	150,000				
Expenditures Total	450,000	150,000	150,000	150,000				
Funding								
Reserves								
Reserve - Asset Replacement	450,000	150,000	150,000	150,000				
	450,000	150,000	150,000	150,000				
Funding Total	450,000	150,000	150,000	150,000				

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0421-20035 Craig Street Storm replacement		
Department	Storm sewer		
Version	Approved Budget	Year	2021

Description

Project Description

Study: Stormwater Management Master Planning Study
 Design of Storm Sewer on Craig Street.
 Cost sharing with UCPR

Étude: Étude de plan directeur sur la planification de gestion des eaux pluviales
 Plan des égouts pluviaux sur le chemin Craig.
 Partage des coûts avec les CUPR

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Construction								
Construction	1,500,000	1,500,000						
	1,500,000	1,500,000						
Expenditures Total	1,500,000	1,500,000						
Funding								
Reserves								
Reserve - Asset Replacement	116,483	116,483						
	116,483	116,483						
Grants - Provincial OCIF								
OCIF Grant	633,517	633,517						
	633,517	633,517						
Other Municipalities								
Other Municipalities	750,000	750,000						
	750,000	750,000						
Funding Total	1,500,000	1,500,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0421-20036 Storm upgrade on Richelieu/ Heritage St		
Department	Storm sewer		
Version	Approved Budget	Year	2021

Description

Project Description

Study: Stormwater Management Master Planning Study

- Work to address the capacity of the storm sewer
- Work to be completed with the sanitary construction.

Étude: Étude de plan directeur sur la planification de gestion des eaux pluviales

- Travailler pour répondre à la capacité de l'égout pluvial
- travaux à compléter avec la construction sanitaire.

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Construction								
Construction	30,500	30,500						
	30,500	30,500						
Expenditures Total	30,500	30,500						
Funding								
Reserves								
Reserve - Asset Replacement	30,500	30,500						
	30,500	30,500						
Funding Total	30,500	30,500						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0421-20037 Pond assessment and clean up		
Department	Storm sewer		
Version	Approved Budget	Year	2021

Description

Project Description

Asset Management
2 ponds inspection and clean-up.
1. Abbey Cr pond
2. Radisson St pond

Gestion d'actifs
Inspection et nettoyage de 2 étangs.
1. Étang du croissant Abbey
2. Étang de la rue Radisson

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Other contracted								
Contracted	50,000	50,000						
	50,000	50,000						
Expenditures Total	50,000	50,000						
Funding								
Reserves								
Reserve - Asset Replacement	50,000	50,000						
	50,000	50,000						
Funding Total	50,000	50,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0431-20039 Valve repair/replacement		
Department	WaterWorks System		
Version	Approved Budget	Year	2021

Description

Project Description

Asset management

- repair or replace water valves
- several location within the Township

Gestion d'actifs

- réparer ou remplacer des valve d'eau
- plusieurs emplacements dans la municipalité

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Other contracted								
Contracted	120,000	40,000	40,000	40,000				
	120,000	40,000	40,000	40,000				
Expenditures Total	120,000	40,000	40,000	40,000				
Funding								
Reserves								
Res Fund - Water Asset Replacement	120,000	40,000	40,000	40,000				
	120,000	40,000	40,000	40,000				
Funding Total	120,000	40,000	40,000	40,000				

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0431-21017 Scada Upgrade Embrun Tower		
Department	WaterWorks System		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary : Asset replacement (outdated Technology)
 SCADA - communication and monitory system of the Embrun water Tower

Sommaire du projet: Remplacement d'actifs (technologie obsolète)
 SCADA - Système de communication et de surveillance pour la tour d'eau d'Embrun

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Other contracted								
Contracted	35,000	35,000						
	35,000	35,000						
Expenditures Total	35,000	35,000						
Funding								
Reserves								
Res Fund - Water Asset Replacement	35,000	35,000						
	35,000	35,000						
Funding Total	35,000	35,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0431-21035 Water reservoir expansion		
Department	WaterWorks System		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Design of the expansion of the water reservoir
 Study: Project already listed in the DC study

Sommaire du projet: Conception de l'agrandissement du réservoir d'eau
 Étude: Ce projet est déjà identifié dans l'étude de FD

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Professional fees								
Engineering	2,150,000	150,000	2,000,000					
	2,150,000	150,000	2,000,000					
Expenditures Total	2,150,000	150,000	2,000,000					
Funding								
Development Charge								
DC Water	2,150,000	150,000	2,000,000					
	2,150,000	150,000	2,000,000					
Funding Total	2,150,000	150,000	2,000,000					

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0431-21037 Marionville Booster SCADA upgrade		
Department	WaterWorks System		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary : Asset replacement (outdated Technology)
 SCADA - communication and monitory system of the Booster station

Sommaire du projet : Remplacement d'actifs (technologie obsolète)
 SCADA - Système de communication et de surveillance pour la station de pompage d'eau

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Other contracted								
Contracted	33,000	33,000						
	33,000	33,000						
Expenditures Total	33,000	33,000						
Funding								
Reserves								
Res Fund - Water Asset Replacement	33,000	33,000						
	33,000	33,000						
Funding Total	33,000	33,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0431-21040 Office repair (window replacement)		
Department	WaterWorks System		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Replace 9 windows of the infrastructure building

Study: asset management

Sommaire du projet: Remplacement de 9 fenetres du batiment d'infrastructure

Étude: remplacement d'actif

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Other contracted								
Contracted	30,000	30,000						
	30,000	30,000						
Expenditures Total	30,000	30,000						
Funding								
Reserves								
Res Fund - Sewer Asset Replacement	15,000	15,000						
Res Fund - Water Asset Replacement	15,000	15,000						
	30,000	30,000						
Funding Total	30,000	30,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0635-21082 Admin Vehicle		
Department	Daycare (St-Jean / Croisée)		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: The existing daycare vehicle (Caravan 2016) will be transferred to the administrative recreation staff (operations manager, recreation and program coordinators) that are currently using their own vehicles for work related duties. The new vehicle will be purchased for the daycare services.

Study: N/A

Level of Service Impact: N/A

Annual Requirement Impact: N/A

Sommaire du projet : Le véhicule existant de la garderie (Caravan 2016) sera transféré au personnel administratif des loisirs (directeur des opérations, coordonnateur des loisirs et des programmes) qui utilisent présentement leurs propres véhicules pour les tâches liées au travail. Le nouveau véhicule sera acheté pour les services de garde.

Étude : S.O.

Impact sur le niveau de service : S.O.

Impact sur le besoin annuel : S.O.

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials	40,000	40,000						
	40,000	40,000						
Expenditures Total	40,000	40,000						
Funding								
Reserves								
Reserve - Specific Project (General)	40,000	40,000						
	40,000	40,000						
Funding Total	40,000	40,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0720-21055 Bike Trail Safety Crossings		
Department	Parks		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Improve the trail crossing visibility at all intersections with new crosswalks and painted stop signs on asphalt. Nine major intersections along pathway.

Study: N/A

Level of Service Impact: N/A

Annual Requirement Impact: N/A

Sommaire du projet : Améliorer la visibilité des passages à niveau à tous les carrefours grâce à de nouveaux passages pour piétons et à des panneaux d'arrêt peints sur l'asphalte. Neuf importantes intersections le long du sentier.

Étude : S.O.

Impact sur le niveau de service : S.O.

Impact sur le besoin annuel : S.O.

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials	20,000	20,000						
	20,000	20,000						
Expenditures Total	20,000	20,000						
Funding								
Reserves								
Reserve - Asset Replacement	20,000	20,000						
	20,000	20,000						
Funding Total	20,000	20,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0720-21055 Bike Trail Safety Crossings		
Department	Parks		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MF\Bike Trail Safety.png



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0720-21055 Bike Trail Safety Crossings		
Department	Parks		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MF\Bike Trail Safety 2.png



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0720-21058 Russell tennis court resurfacing		
Department	Parks		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Tennis courts are in need of resurfacing similar to the 2020 Capital assigned to the Embrun Courts. Many blow outs around the netting posts, structural surface cracking and puddling. New netting and post replacement may be also required.

Study: N/A

Level of Service Impact: N/A

Annual Requirement Impact: N/A

Sommaire du projet : Les terrains de tennis ont besoin d'un resurfaçage similaire à celui des projets capitaux 2020 pour les terrains d'Embrun. Beaucoup de soufflures autour des poteaux des filets, de fissures dans la surface structurale et de flaques d'eau. De nouveaux filets et le remplacement des poteaux pourront être également nécessaires.

Étude : S.O.

Impact sur le niveau de service : S.O.

Impact sur le besoin annuel : S.O.

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Other contracted								
Contracted	44,495	44,495						
	44,495	44,495						
Expenditures Total	44,495	44,495						
Funding								
Reserves								
Reserve - Asset Replacement	44,495	44,495						
	44,495	44,495						
Funding Total	44,495	44,495						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0720-21058 Russell tennis court resurfacing		
Department	Parks		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MF\Russell Tennis Court.png



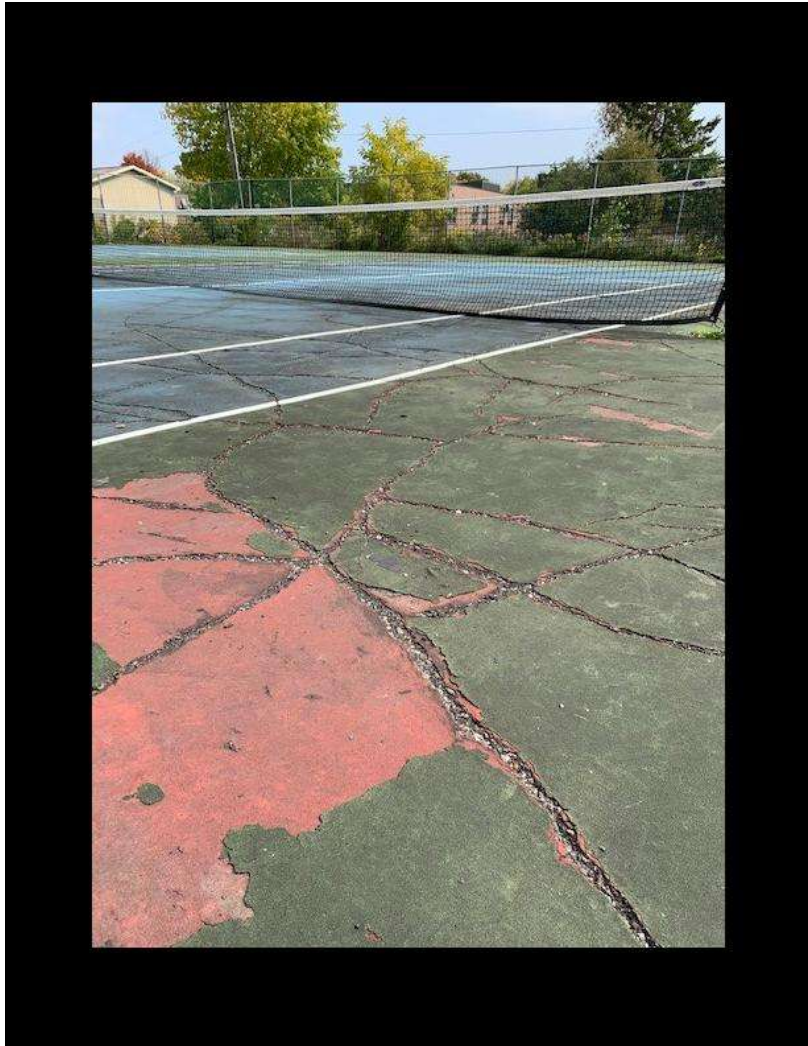
TOWNSHIP OF RUSSELL

Capital Projects

Project	C0720-21058 Russell tennis court resurfacing		
Department	Parks		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MF\Russell Tennis Court 2.png



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0720-21063 Outdoor rink rebuild		
Department	Parks		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Current seasonal outdoor rink in need of significant improvements to wood structure and rebuilding. Potential to build this new structure under the Agricultural Society's Pavilion if those plans proceed under our agreement.

Study: N/A

Level of Service Impact: N/A

Annual Requirement Impact: N/A

Sommaire du projet : La patinoire extérieure saisonnière actuelle a besoin d'améliorations significatives de la structure en bois et de sa reconstruction. Possibilité de construire cette nouvelle structure sous le pavillon de la société agricole si ces plans se réalisent dans le cadre de notre accord.

Étude : S.O.

Impact sur le niveau de service : S.O.

Impact sur le besoin annuel : S.O.

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials	10,000	10,000						
	10,000	10,000						
Expenditures Total	10,000	10,000						
Funding								
Reserves								
Reserve - Asset Replacement	10,000	10,000						
	10,000	10,000						
Funding Total	10,000	10,000						

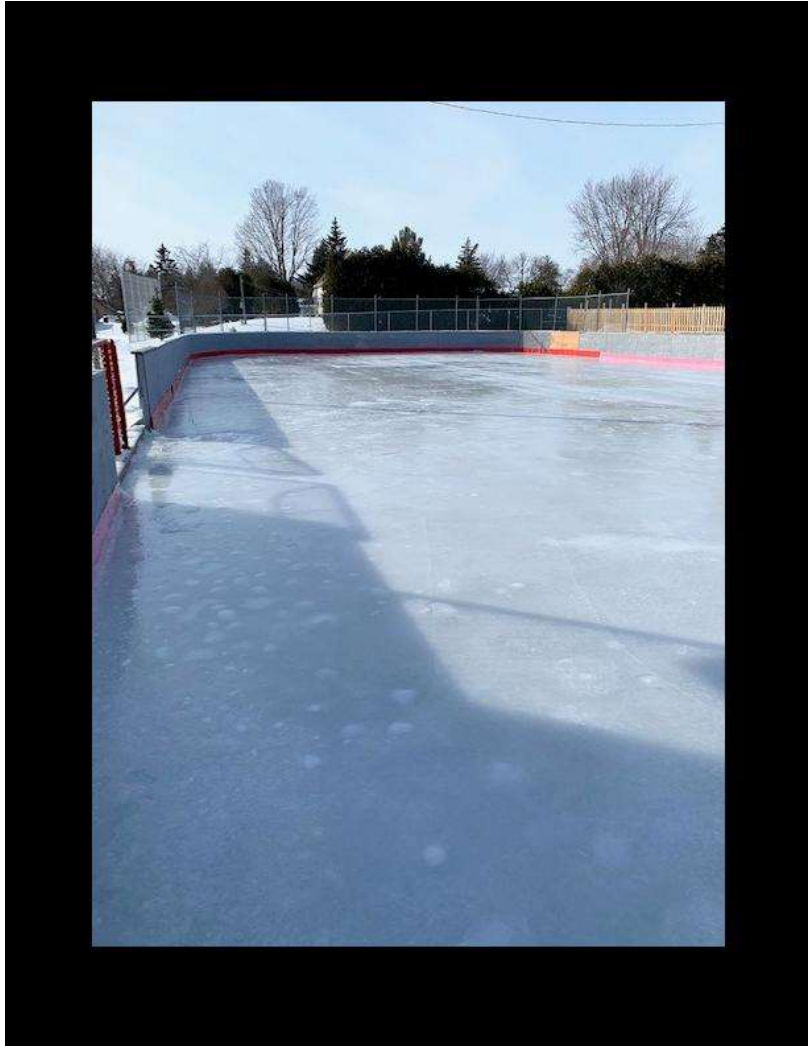
TOWNSHIP OF RUSSELL

Capital Projects

Project	C0720-21063 Outdoor rink rebuild		
Department	Parks		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MF\Outdoor rink.png



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0720-21070 Gazebo Installation near Train Station		
Department	Parks		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Removal of the Pavilion at the end of the trail near train Station as the wood structure is showing signs of deterioration and using existing slab on grade to install a gazebo structure.

Study: N/A

Level of Service Impact: N/A

Annual Requirement Impact: N/A

Sommaire du projet : Suppression du pavillon au bout du sentier près de la station de train, car la structure en bois montre des signes de détérioration et utilisation de la dalle existante au niveau du sol pour installer une structure de type gazebo.

Étude : S.O.

Impact sur le niveau de service : S.O.

Impact sur le besoin annuel : S.O.

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Construction								
Construction	19,000	19,000						
	19,000	19,000						
Expenditures Total	19,000	19,000						
Funding								
Reserves								
Reserve - Asset Replacement	19,000	19,000						
	19,000	19,000						
Funding Total	19,000	19,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0720-21070 Gazebo Installation near Train Station		
Department	Parks		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MF\Pavillion replacement 1.png



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0720-21070 Gazebo Installation near Train Station		
Department	Parks		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MF\Pavillion Replacement 2.png



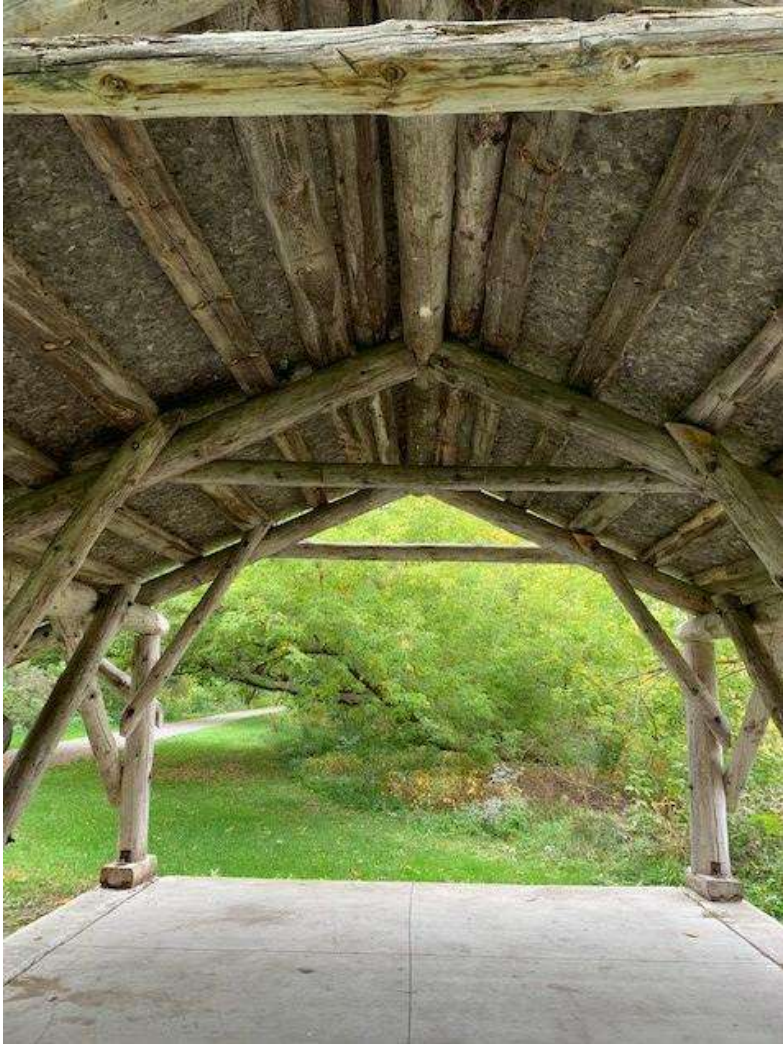
TOWNSHIP OF RUSSELL

Capital Projects

Project	C0720-21070 Gazebo Installation near Train Station		
Department	Parks		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MF\Pavillion Replacement 3.png



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0720-21077 Playstructure 2021		
Department	Parks		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Additional Playground Equipment to be installed on Municipal Park property.

Study: N/A

Level of Service Impact: Community Growth Expansion

Annual Requirement Impact: N/A

Sommaire du projet : Équipement supplémentaire à installer pour les terrains de jeu sur les propriétés des parcs municipaux.

Étude : S.O.

Impact sur le niveau de service : Expansion de la croissance communautaire

Impact sur le besoin annuel : S.O.

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials	100,000	100,000						
	100,000	100,000						
Expenditures Total	100,000	100,000						
Funding								
Reserves								
Reserve - Asset Replacement	10,000	10,000						
	10,000	10,000						
Development Charge								
DC Parks & Recreation	90,000	90,000						
	90,000	90,000						
Funding Total	100,000	100,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0720-21077 Playstructure 2021		
Department	Parks		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MF\Play structure.png



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0720-21081 Skatepark Structure		
Department	Parks		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Additional structures to be installed at the Russell Skatepark and reconfiguration of existing equipment to increase the use and functionality of the park.

Study: N/A

Level of Service Impact: N/A

Annual Requirement Impact: N/A

Sommaire du projet : Installation de structures supplémentaires au parc de rouli-roulant de Russell et reconfiguration des équipements existants pour accroître l'utilisation et la fonctionnalité du parc.

Étude : S.O.

Impact sur le niveau de service : S.O.

Impact sur le besoin annuel : S.O.

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials	50,000	50,000						
	50,000	50,000						
Expenditures Total	50,000	50,000						
Funding								
Reserves								
Reserve - Asset Replacement	50,000	50,000						
	50,000	50,000						
Funding Total	50,000	50,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0720-21081 Skatepark Structure		
Department	Parks		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\skatepark.jpg



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0751-21054 Hall Restoration		
Department	Embrun Arena		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Hall ceiling to be replaced with drywall from past water damages along with insulation. Repairs to existing floor tiles. Replacement of some existing lighting fixtures. Painting and updating to be done by staff.

Study: Internal Self Assessment

Level of Service Impact: N/A

Annual Requirement Impact: N/A

Sommaire du projet : Le plafond de la salle doit être remplacé par des cloisons sèches provenant de dégâts d'eau dans le passé, ainsi que l'isolation. Réparation des carreaux à plancher existants. Remplacement de certains appareils d'éclairage existants. Peinture et mise à jour à faire par le personnel.

Étude : Auto-évaluation interne

Impact sur le niveau de service : S.O.

Impact sur le besoin annuel : S.O.

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Construction								
Construction	50,000	50,000						
	50,000	50,000						
Expenditures Total	50,000	50,000						
Funding								
Reserves								
Reserve - Asset Replacement	50,000	50,000						
	50,000	50,000						
Funding Total	50,000	50,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0751-21054 Hall Restoration		
Department	Embrun Arena		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MF\EMB Hall Restoration 1.png



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0751-21054 Hall Restoration		
Department	Embrun Arena		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MF\EMB Hall Restoration 2.png



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0751-21054 Hall Restoration		
Department	Embrun Arena		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MF\EMB Hall Restoration 3.png



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0751-21066 Storage Shed/Container		
Department	Embrun Arena		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Additional storage space needed at the back of Embrun Arena. Run out of storage space for material within the arena therefore additional outdoor storage would be required. Small excavation required for leveling ground for the base.

Study: N/A

Level of Service Impact: N/A

Annual Requirement Impact: N/A

Sommaire du projet : Un espace additionnel de stockage est nécessaire à l'arrière de l'aréna d'Embrun. Il manque d'espace de stockage pour le matériel dans l'aréna, donc un stockage supplémentaire à l'extérieur serait nécessaire. Petite excavation nécessaire pour niveler le sol pour la base.

Étude : S.O.

Impact sur le niveau de service : S.O.

Impact sur le besoin annuel : S.O.

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials - Equipment	9,000	9,000						
	9,000	9,000						
Expenditures Total	9,000	9,000						
Funding								
Reserves								
Reserve - Asset Replacement	9,000	9,000						
	9,000	9,000						
Funding Total	9,000	9,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0751-21066 Storage Shed/Container		
Department	Embrun Arena		
Version	Approved Budget	Year	2021

Gallery

\\UCPR\Russel\DFS\Users\birdk\My Documents\My Pictures\storage container.jpg



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0753-21069 LED Replacement Fixtures		
Department	C. Com. C. Piché		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Retrofit current lighting to LED fixtures throughout the Community Center to increase hydro savings and provide new esthetic look by removing all old fixtures.

Study: Internal Operations

Level Of Service Impact: N/A

Annual Requirement Impact: N/A

Sommaire du projet : Améliorer l'éclairage actuel par des lumières LED dans tout le centre communautaire afin d'augmenter les économies d'électricité et de donner un nouveau look esthétique en supprimant tous les anciennes lumières.

Étude : Opérations internes

Impact sur le niveau de service : S.O.

Impact sur le besoin annuel : S.O.

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials - Equipment	20,000	20,000						
	20,000	20,000						
Expenditures Total	20,000	20,000						
Funding								
Reserves								
Reserve - Specific Project (General)	20,000	20,000						
	20,000	20,000						
Funding Total	20,000	20,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0753-21069 LED Replacement Fixtures		
Department	C. Com. C. Piché		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\camille piche hall.jpg



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0755-21061 Ford F-150 Replacement		
Department	Russell Arena		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Replacement of current work vehicle. The Ford F150- 2012 is experiencing mechanical issues and has high mileage (214,000 km).

Study: Internal Operations to be included in Fleet Management System

Level Of Service Impact: N/A

Annual Requirement Impact: N/A

Sommaire du projet : Remplacement du véhicule de travail actuel. Le Ford F150-2012 connaît des problèmes mécaniques et a un kilométrage élevé (214 000 km).

Étude : Opérations internes à inclure dans le système de gestion de flotte.

Impact sur le niveau de service : S.O.

Impact sur le besoin annuel : S.O.

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials	28,495	28,495						
	28,495	28,495						
Expenditures Total	28,495	28,495						
Funding								
Reserves								
Reserve - Asset Replacement	28,495	28,495						
	28,495	28,495						
Funding Total	28,495	28,495						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0755-21064 Olympia/Zamboni Ice Resurfacer		
Department	Russell Arena		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Replacement of Ice resurfacer to either Zamboni or Olympia for the Embrun Palais des Sports. The existing zamboni is a 2004 model with presently 6,196 hrs. The life expectancy of a zamboni is usually between 10-20 yrs depending on the preventive maintenance that is done on an annual basis. Costs for repairs noted in the past three years increasing exponentially.

Study: Internal Operations Assessment

Level Of Service Impact: N/A

Annual Requirement Impact: N/A

Sommaire du projet : Remplacement de la surfaceuse par une Zamboni ou une Olympia pour le Palais des sports d'Embrun. La Zamboni existante est un modèle de 2004 avec 6 196 heures. L'espérance de vie d'une Zamboni est généralement de 10 à 20 ans, en fonction de l'entretien préventif effectué chaque année. Les coûts de réparation constatés au cours des trois dernières années ont augmenté de manière exponentielle.

Étude : Évaluation internes des opérations

Impact sur le niveau de service : S.O.

Impact sur le besoin annuel : S.O.

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials - Equipment	91,584	91,584						
	91,584	91,584						
Expenditures Total	91,584	91,584						
Funding								
Grants - Federal Gas Tax								
Federal Gas Tax	91,584	91,584						
	91,584	91,584						
Funding Total	91,584	91,584						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0755-21064 Olympia/Zamboni Ice Resurfacers		
Department	Russell Arena		
Version	Approved Budget	Year	2021

Gallery

\\UCPR\Russell\DFS\Users\birdk\My Documents\My Pictures\zamboni.jpg



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0755-21065 Compressor Change 1 & 2		
Department	Russell Arena		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: One of the two Compressors is recommended to be changed. Extended life expectancy of compressors by Rehaul in the past. Compressor systems to cool the ice surface in Russell Arena are in need of replacement to ensure there are no operation failures in years to come.

Study: Cimco refrigeration Condition Assessment

Level Of Service Impact: N/A

Annual Requirement Impact: N/A

Sommaire du projet : Il est recommandé de changer l'un des deux compresseurs. L'espérance de vie des compresseurs a été prolongée par la passé grâce par Rehaul. Les systèmes de compresseurs destinés à refroidir la surface de glace dans l'aréna de Russell doivent être remplacés pour garantir qu'il n'y aura pas de défaillances de fonctionnement dans les années à venir.

Étude : Évaluation des conditions de réfrigération de Cimco

Impact sur le niveau de service : S.O.

Impact sur le besoin annuel : S.O.

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials - Equipment	46,000	46,000						
	46,000	46,000						
Expenditures Total	46,000	46,000						
Funding								
Reserves								
Reserve - Asset Replacement	46,000	46,000						
	46,000	46,000						
Funding Total	46,000	46,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0755-21065 Compressor Change 1 & 2		
Department	Russell Arena		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MF\Compressor 1.png



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0755-21065 Compressor Change 1 & 2		
Department	Russell Arena		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MF\Compressor 2.png



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0755-21067 Flooring in Lobby washrooms and dressing rooms		
Department	Russell Arena		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Replacement of flooring in washroom and dressing rooms to Ramflex. Currently the flooring is in need of replacement with many rips and air pocketing. The current installed flooring is damaging floor scrubbers and potentially skate blades on the underpad cement.

Study: Internal Operations Assessment

Level Of Service Impact: N/A

Annual Requirement Impact: N/A

Sommaire du projet : Remplacement du revêtement du sol dans les toilettes et les vestiaires par du Ramflex. Présentement, le revêtement du sol doit être remplacé en raison des nombreuses déchirures et des poches d'air. Le revêtement du sol présentement installé endommage les brosses à plancher et potentiellement les lames de patin sur le ciment.

Étude : Évaluation interne des opérations

Impact sur le niveau de service : S.O.

Impact sur le besoin annuel : S.O.

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials	36,272	36,272						
	36,272	36,272						
Expenditures Total	36,272	36,272						
Funding								
Reserves								
Reserve - Asset Replacement	36,272	36,272						
	36,272	36,272						
Funding Total	36,272	36,272						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0755-21067 Flooring in Lobby washrooms and dressing rooms		
Department	Russell Arena		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MF\Flooring Russell Arena 1.png



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0755-21067 Flooring in Lobby washrooms and dressing rooms		
Department	Russell Arena		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MF\Flooring Russell Arena 2.png



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0755-21067 Flooring in Lobby washrooms and dressing rooms		
Department	Russell Arena		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MF\Flooring Russell Arena 3.png



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0755-21067 Flooring in Lobby washrooms and dressing rooms		
Department	Russell Arena		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MF\Flooring Russell Arena 4.png



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0755-21068 Storm drain and paving North side of Arena		
Department	Russell Arena		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: North side of Arena experiencing water back ups inside the building from run off from roof not adequately sloped into storm drains. Suggested approach; eavestrough installation, level and slop from foundation to storm drain to prevent back ups. See water main report as built in 1988.

Study: Internal Operations between departments (Head of Public Works Department, Civil Engineering Tech TWP)

Level Of Service Impact: N/A

Annual Requirement Impact: N/A

Sommaire du projet : Le côté nord de l'aréna subit des refoulements d'eau à l'intérieur du bâtiment en raison de l'écoulement du toit qui n'est pas suffisamment incliné vers les égouts pluviaux. Approche suggéré : installation d'une gouttière, niveau et pente de la fondation jusqu'au collecteur d'eaux pluviales pour éviter les refoulements. Voir le rapport sur les conduites d'eau principales telles qu'elles ont été construites en 1988.

Étude : Évaluation internes entre départements (Directeur des travaux publics, technicien en génie civil)

Impact sur le niveau de service : S.O.

Impact sur le besoin annuel : S.O.

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials - Equipment	30,000	30,000						
	30,000	30,000						
Expenditures Total	30,000	30,000						
Funding								
Reserves								
Reserve - Asset Replacement	30,000	30,000						
	30,000	30,000						
Funding Total	30,000	30,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0755-21068 Storm drain and paving North side of Arena		
Department	Russell Arena		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MF\Storm Drain Russell 1.png



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0755-21068 Storm drain and paving North side of Arena		
Department	Russell Arena		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MF\Storm Drain Russell 2.png



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0755-21079 Safety Exhaust Louvers/CO Sensors		
Department	Russell Arena		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Installation of CO Monitoring system inside arena and Zamboni Room with the addition of new motorized safety fan louvers to work with the system. This will ensure CO gas is controlled by fans to eliminate any concerns of safety to staff and or public.

Study: Internal Operations Assessment

Level Of Service Impact: N/A

Annual Requirement Impact: N/A

Sommaire du projet : Installation d'un système de surveillance du CO à l'intérieur de l'aréna et de la salle de Zamboni, avec l'ajout de nouveaux ventilateurs persiennes motorisés sécuritaires pour fonctionner avec le système. Cela permettra de contrôler le gaz CO par les ventilateurs afin d'éliminer toute inquiétude quant à la sécurité du personnel et/ou du public.

Étude : Évaluation internes des opérations

Impact sur le niveau de service : S.O.

Impact sur le besoin annuel : S.O.

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials	20,764	20,764						
	20,764	20,764						
Expenditures Total	20,764	20,764						
Funding								
Reserves								
Reserve - Asset Replacement	20,764	20,764						
	20,764	20,764						
Funding Total	20,764	20,764						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0755-21079 Safety Exhaust Louvers/CO Sensors		
Department	Russell Arena		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MF\Safety Louvers Russell 1.png



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0755-21079 Safety Exhaust Louvers/CO Sensors		
Department	Russell Arena		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MF\Safety Louvers Russell 2.png



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0755-21079 Safety Exhaust Louvers/CO Sensors		
Department	Russell Arena		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MF\Safety Louvers Russell 3.png



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0757-21071 Paving Parking lot		
Department	Marionville Community Hall		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Poor condition assessment on asphalt surrounding the Marionville Community center parking lot. Removal of old asphalt and new pavement to be installed. Additional crush stone for compaction and grading with slope to storm drains.

Study: Internal Operations Condition Assessment

Level Of Service Impact: N/A

Annual Requirement Impact: N/A

Sommaire du projet : L'asphalte du stationnement autour du Centre communautaire de Marionville est en mauvaise condition. Enlèvement de l'ancien asphalte et mise en place d'un nouveau pavé. Pierre de concassage supplémentaire pour la compactage et le nivellement avec une pente vers les égouts pluviaux.

Étude : Évaluation interne de l'état des opérations

Impact sur le niveau de service : S.O.

Impact sur le besoin annuel : S.O.

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials - Equipment	70,000	70,000						
	70,000	70,000						
Expenditures Total	70,000	70,000						
Funding								
Reserves								
Reserve - Asset Replacement	11,584	11,584						
	11,584	11,584						
Grants - Federal Gas Tax								
Federal Gas Tax	58,416	58,416						
	58,416	58,416						
Funding Total	70,000	70,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0757-21071 Paving Parking lot		
Department	Marionville Community Hall		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MF\Marionville Parking 1.png



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0757-21071 Paving Parking lot		
Department	Marionville Community Hall		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MFMarionville Parking 2.png



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0757-21071 Paving Parking lot		
Department	Marionville Community Hall		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MFMarionville Parking 3.png



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0758-21060 Front Door Entrance Replacement		
Department	Sports and Youth Centre		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Complete replacement of existing front entrance doors at the Youth Center with keypad for access to key holders along with automatic door system for accessibility needs. Existing doors to entrance are past their life expectancy and are no longer suitable for accessibility needs.

Study: Internal Operations Assessment

Level Of Service Impact: N/A

Annual Requirement Impact: N/A

Sommaire du projet : Remplacement complet des portes d'entrée existantes du Centre de la jeunesse par un clavier pour l'accès aux détenteurs de clés ainsi que par un système de porte automatique pour les besoins d'accessibilité. Les portes d'entrée existantes ont dépassé leur durée de vie et ne sont plus adaptées aux besoins d'accessibilité.

Étude : Évaluation interne des opérations

Impact sur le niveau de service : S.O.

Impact sur le besoin annuel : S.O.

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials - Equipment	9,500	9,500						
	9,500	9,500						
Expenditures Total	9,500	9,500						
Funding								
Reserves								
Reserve - Asset Replacement	9,500	9,500						
	9,500	9,500						
Funding Total	9,500	9,500						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0758-21060 Front Door Entrance Replacement		
Department	Sports and Youth Centre		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MF\Youth Centre Door 1.png



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0758-21060 Front Door Entrance Replacement		
Department	Sports and Youth Centre		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MF\Youth Centre Door 2.png



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0759-21059 Interior Pool Painting		
Department	Pool		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: To increase the longevity of the interior of the outdoor inground pool in Russell, some repairs to the concrete interior along with sandblasting and new paint would be required to extend the life expectancy of the structure.

Study: Internal Operations Assessment

Level Of Service Impact: N/A

Annual Requirement Impact: N/A

Sommaire du projet : Pour augmenter la longévité de l'intérieur de la piscine extérieure creusée à Russell, certaines réparations à l'intérieur de la piscine ainsi qu'un sablage et une nouvelle peinture seraient nécessaires pour prolonger l'espérance de vie de la structure.

Étude : Évaluation interne des opérations

Impact sur le niveau de service : S.O.

Impact sur le besoin annuel : S.O.

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Other contracted								
Contracted	18,019	18,019						
	18,019	18,019						
Expenditures Total	18,019	18,019						
Funding								
Reserves								
Reserve - Asset Replacement	18,019	18,019						
	18,019	18,019						
Funding Total	18,019	18,019						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0759-21059 Interior Pool Painting		
Department	Pool		
Version	Approved Budget	Year	2021

Gallery

S:\Department\Parks and Recreation\Budget\2021\Kevin's Capital Projects\My Pictures\MF\Pool.png



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0780-21086 Recreation Complex - Site Development		
Department	Rec Complex		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: New accessible park honoring Jonathan Pitre as well as additional work to advance development of the Recreation Complex Site Plan. The administration will be bringing a report to Council to propose recommendations on specific works to be done in 2021.

Study: N/A

Level Of Service Impact: TBD

Annual Requirement Impact: TBD

Sommaire du projet : Un nouveau parc accessible honorant Jonathan Pitre. Également, l'administration préparera un rapport au conseil pour détailler d'autres travaux à accomplir en 2021 pour faire avancer le développement du site du parc récréatif.

Étude : S/O

Impact sur le niveau de service : À être déterminé

Impact sur le besoin annuel : À être déterminé

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials	660,000	660,000						
	660,000	660,000						
Expenditures Total	660,000	660,000						
Funding								
Reserves								
Reserve - Specific Project (General)	132,980	132,980						
	132,980	132,980						
Development Charge								
DC Parks & Recreation	527,020	527,020						
	527,020	527,020						
Funding Total	660,000	660,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0821-19052 Construction of new road		
Department	Industrial Park 417		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Construction of the extension of Emard street (phase 2)
Study: ESA Completed and engineer design
Level of Service Impact: 530 m of additional public road / provide access for new businesses
Annual Requirement Impact: \$16,000

Sommaire du Projet: Construction de l'extension de la rue Emard (phase2)
Étude: ESA complété ainsi que la conception d'ingénieur
Impact sur le niveau de service: 530 m de rue additionnelle / donne accès aux nouvelles entreprises
Impact sur le besoin annuel: 16 000\$

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials	1,100,000	400,000	350,000	350,000				
	1,100,000	400,000	350,000	350,000				
Professional fees								
Engineering	80,000			80,000				
	80,000			80,000				
Expenditures Total	1,180,000	400,000	430,000	350,000				
Funding								
Reserves								
Reserve - Specific Project (General)	1,180,000	400,000	430,000	350,000				
	1,180,000	400,000	430,000	350,000				
Funding Total	1,180,000	400,000	430,000	350,000				

TOWNSHIP OF RUSSELL

Capital Projects

Project	C0823-20057 revitalisation de la rue principal		
Department	Economic Development		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Realignment of Notre Dame and Blais street / creation of public realm / beautification the downtown and public parking

Study: Traffic study and streetscape master plan completed

Level of Service Impact: Increase safety and facilitate pedestrian movement

Annual Requirement Impact: Will increase depending on new asset acquisitions

Sommaire du Projet: Réalignement de la rue Notre Dame et la rue Blais / création d'un espace pour le public / revitalisation du cœur du village et création d'un stationnement public.

Étude: Étude de circulation et étude de paysage de rue complété.

Impact sur le niveau de service: augmente les déplacements sécuritaires et les déplacements piétonniers.

Impact sur le besoin annuel: Augmentera en fonction des nouvelles acquisitions d'actifs

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Construction								
Construction	600,000	475,000	125,000					
	600,000	475,000	125,000					
Expenditures Total	600,000	475,000	125,000					
Funding								
Grants - Other Prov &/or Fed								
Provincial Grant	600,000	475,000	125,000					
	600,000	475,000	125,000					
Funding Total	600,000	475,000	125,000					

TOWNSHIP OF RUSSELL

Capital Projects

Project	C6790-21050 Books and DVD's		
Department	Library		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Books and DVDs purchase for the Library Collection (Russell and Embrun)

Study: N/A

Level of Service Impact: To add new books to the collection

Annual Requirement Impact: N/A

Sommaire du Projet: Achat de livres et DVDs pour la collection de la Bibliothèque (Russell et Embrun)

Étude: S/O

Impact sur le niveau de service: Ajout de livres neufs à la collection

Impact sur le besoin annuel: S/O

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials	48,500	48,500						
	48,500	48,500						
Expenditures Total	48,500	48,500						
Funding								
Reserves								
Reserve- Library Asset Replacement	4,850	4,850						
	4,850	4,850						
Development Charge								
DC Library	43,650	43,650						
	43,650	43,650						
Funding Total	48,500	48,500						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C6790-21051 Equipment and Furniture		
Department	Library		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: Screen and projectors for Russell and Embrun, speakers for guests (exterior sessions).

Study: N/A

Level of Service Impact: Possible exterior presentations

Annual Requirement Impact: N/A

Sommaire du Projet: Écran/projecteurs nécessaires pour Russell et Embrun, haut-parleurs pour invité(e)s, sessions à l'extérieurs

Étude: S/O

Impact sur le niveau de service: Présentations extérieures possibles

Impact sur le besoin annuel: S/O

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials	5,000	5,000						
	5,000	5,000						
Expenditures Total	5,000	5,000						
Funding								
Reserves								
Reserve- Library Asset Replacement	5,000	5,000						
	5,000	5,000						
Funding Total	5,000	5,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C6790-21052 Computer Hardware		
Department	Library		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary: ILS Upgrades (Information Library System)

Study: N/A

Level of Service Impact: N/A

Annual Requirement Impact: N/A

Sommaire du Projet: Mises à jour importantes pour le système intégré de gestion de Bibliothèque (SIGB)

Étude: S/O

Impact sur le niveau de service: S/O

Impact sur le besoin annuel: S/O

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials	5,000	5,000						
	5,000	5,000						
Expenditures Total	5,000	5,000						
Funding								
Reserves								
Reserve- Library Asset Replacement	5,000	5,000						
	5,000	5,000						
Funding Total	5,000	5,000						

TOWNSHIP OF RUSSELL

Capital Projects

Project	C6790-21053 Computer Software		
Department	Library		
Version	Approved Budget	Year	2021

Description

Project Description

Project Summary:
Study:
Level of Service Impact:
Annual Requirement Impact:

Sommaire du Projet:
Étude:
Impact sur le niveau de service:
Impact sur le besoin annuel:

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials	6,000	6,000						
	6,000	6,000						
Expenditures Total	6,000	6,000						
Funding								
Reserves								
Reserve- Library Asset Replacement	6,000	6,000						
	6,000	6,000						
Funding Total	6,000	6,000						

TOWNSHIP OF RUSSELL / MUNICIPALITÉ DE RUSSELL
2021 BUDGET (Approved / Approuvé)
RESERVES SUMMARY / SOMMAIRE DES RÉSERVES

	Final	As Amended / Tel qu'amendé	As Proposed / Tel que proposé	Variance 2021 vs 2020	
	2019/12/31	2020/12/31	BUDGET 2021	(\$)	(%)
Deferred Revenue					
Cash in Lieu	\$163,920	\$98,291	\$98,291	\$0	0%
Development Charges	\$6,978,411	\$8,648,667	\$11,057,041	\$2,408,374	27.8%
Other Deferred Revenue	\$376,609	\$248,881	\$248,881	\$0	0.00%
Reserves and Reserve Funds					
Specific Reserves	\$7,829,404	\$6,717,181	\$8,986,429	\$2,269,248	33.78%
Temporary Reserves	\$857,779	\$408,504	\$256,484	(\$152,020)	-37.21%
Asset Management (Infrastructure Fund)	\$1,069,412	\$406,148	\$425,475	\$19,327	4.76%
Asset Management (Other)	\$4,754,711	\$4,564,264	\$4,892,426	\$328,162	7.19%
Unfinanced					
Capital projects	(\$5,523,008)	(\$4,546,726)	(\$4,529,626)	\$17,100	-0.38%
Operation projects	(\$116,958)	(\$116,958)	(\$116,958)	\$0	1
DC Unfinanced projects	(\$5,412,464)	(\$5,220,724)	(\$4,990,795)	\$229,929	-4.40%
Grand Total	\$10,977,815	\$11,207,527	\$16,327,647	\$5,120,120	45.68%

TOWNSHIP OF RUSSELL
2021 BUDGET (Approved / Approuvé)
RESERVES SUMMARY

	Final Prev Year	As Amended	Approved / Approuvé								Variance 2021 vs 2020	
	2019/12/31	2020/12/31 BUDGET as AMENDED	2021 Budget Op. Revenues	2021 Budget Op. Interest Rev.	2021 Budget Op. Expenditures	2021 Budget DC Adjustment	2021 Budget Capital Revenues	2021 Budget Capital Expenditures	2021 BUDGET	(\$)	(%)	
Deferred Revenue												
Cash in Lieu	\$163,920	\$98,291							\$98,291	\$0	0.00%	
Cash in Lieu of Parking	\$20,902	\$902							\$902	\$0	0.00%	
Cash in Lieu of Parkland	\$143,018	\$97,389							\$97,389	\$0	0.00%	
Development Charges	\$6,978,411	\$8,648,667	\$4,829,809		(\$1,230,836)	(\$229,929)		(\$960,670)	\$11,057,041	\$2,408,374	27.85%	
Development Charges By-law	\$0	\$2,106	\$5,252						\$7,358	\$5,252	249.39%	
Development Charges Fire	\$0	\$0	\$268,323			(\$232,658)			\$35,665	\$35,665	100.00%	
Development Charges Library	\$395,584	\$508,622	\$174,238		(\$17,550)			(\$43,650)	\$621,660	\$113,038	22.22%	
Development Charges Police	\$27,398	\$40,893	\$13,495						\$54,388	\$13,495	33.00%	
Development Charges Pub Works	\$1,250,405	\$1,744,475	\$925,320						\$2,669,795	\$925,320	53.04%	
Development Charges Sewer	\$0	\$0	\$293,898		(\$195,481)	\$51,583		(\$150,000)	\$0	\$0	0.00%	
Development Charges Water	\$301,710	\$0	\$1,596,090		(\$1,017,805)			(\$150,000)	\$428,285	\$428,285	#DIV/0!	
Development Charges Gen Government	\$0	\$0	\$48,854			(\$48,854)			\$0	\$0	0.00%	
Development Charges Parks & Rec	\$5,003,313	\$6,352,570	\$1,504,339					(\$617,020)	\$7,239,889	\$887,319	13.97%	
Other Deferred Revenue	\$376,609	\$248,881							\$248,881	\$0	0.00%	
General Administration	\$15,300	\$15,300							\$15,300	\$0	0.00%	
Grant- DECOR (2017)	\$0	\$0							\$0	\$0	0.00%	
Grant- Main Street Revitalization (2018)	\$37,469	\$17,469							\$17,469	\$0	0.00%	
Grant- OMCC 2018 - Cycling plan (2018)	\$0	\$0							\$0	\$0	0.00%	
Grant- PTIF 2017 Transit (2017)	\$0	\$0							\$0	\$0	0.00%	
Grant- Vehicle Charger (2016)	\$1,506	\$1,506							\$1,506	\$0	0.00%	
Russell Youth Center	\$0	\$0							\$0	\$0	0.00%	
Transit - Deferred Publicity	\$313	\$313							\$313	\$0	0.00%	
Sports Dome / Emb Arena - Deferred Publicity	\$9,225	\$9,225							\$9,225	\$0	0.00%	
Helipad - Ontario Air Ambulance Services (ORNGE)	\$5,660	\$5,660							\$5,660	\$0	0.00%	
Grant- Accessibility	\$2,437	\$2,437							\$2,437	\$0	0.00%	
Grant- UCPR GRANT FOR 0340-19088-2020 (2019)	\$93,416	\$0							\$0	\$0	0.00%	
Grant - Cannabis Grant (2019 +)	\$14,312	\$0							\$0	\$0	0.00%	
A/P Def. Revenues - Recreation	\$40,038	\$40,038							\$40,038	\$0	0.00%	
A/P Def. Revenues - Library	\$0	\$0							\$0	\$0	0.00%	
A/P Def. Revenues - Taxes	\$151,849	\$151,849							\$151,849	\$0	0.00%	
A/P Def. Revenues - Limoges Water Prepaid Loan	\$2,512	\$2,512							\$2,512	\$0	0.00%	
A/P Def. Revenue - Limoges Sewer Prepaid Loan	\$2,571	\$2,571							\$2,571	\$0	0.00%	
Reserves and Reserve Funds												
Specific Reserves	\$7,829,404	\$6,717,181	\$3,610,558	\$0	(\$520,730)	\$0	\$0	(\$820,580)	\$8,986,429	\$2,269,248	33.78%	
Accumulated Surplus Building	\$917,375	\$1,249,119	\$114,672						\$1,363,791	\$114,672	9.18%	
Accumulated Surplus Sewer	\$934,216	\$1,345,940	\$129,043						\$1,474,983	\$129,043	9.59%	
Cooling Center / Other Emergency	\$5,000	\$7,500	\$0						\$7,500	\$0	0.00%	
Council Discretionary Budget (2018)	\$0	\$0							\$0	\$0	0.00%	
Elections	\$16,750	\$28,345	\$11,595						\$39,940	\$11,595	40.91%	
Energy Fund	(\$472,738)	(\$333,738)	\$134,000					(\$20,000)	(\$219,738)	\$114,000	-34.16%	
Land Purchase for future development	\$6,360	\$6,360							\$6,360	\$0	0.00%	
Landfill site closure	\$207,296	\$214,081			(\$23,916)				\$190,165	(\$23,916)	-11.17%	
Legal fees	\$75,000	\$75,000							\$75,000	\$0	0.00%	
Matching Grants	\$78,334	\$100,000			\$0				\$100,000	\$0	0.00%	
OMPF Shortfall	\$0	\$0							\$0	\$0	0.00%	
OPP - Police Services	\$262,795	\$150,662							\$150,662	\$0	0.00%	
Recreation Complex	\$3,557	\$546,428	\$767,280	\$0	\$0	\$0	\$0	(\$132,980)	\$1,180,728	\$634,300	116.08%	
Rental Potential Loss (Old Fire Hall)	\$4,000	\$6,000	\$2,000						\$8,000	\$2,000	33.33%	
Vars 417 Industrial Park (PHASE 2)	\$31,367	\$203,742						(\$400,000)	(\$196,258)	\$0	0.00%	
Vars 417 Industrial Park (PHASE 3)	(\$178,437)	(\$1,023,650)	\$1,580,700		(\$91,661)				\$465,389	\$1,489,039	-145.46%	

	Final Prev Year	As Amended	Approved / Approuvé							Variance 2021 vs 2020		
	2019/12/31	2020/12/31 BUDGET as AMENDED	2021 Budget Op. Revenues	2021 Budget Op. Interest Rev.	2021 Budget Op. Expenditures	2021 Budget DC Adjustment	2021 Budget Capital Revenues	2021 Budget Capital Expenditures	2021 BUDGET			
Winter Control	\$0	\$0							\$0	\$0	\$0	
Grant - Efficiency (2019 +)	\$624,072	\$589,072			(\$130,000)				(\$95,000)	\$364,072	(\$225,000)	-38.20%
(HR) Human Resources - General	\$310,096	\$310,096								\$310,096	\$0	0.00%
(HR) Human Resources - Benefits	\$97,040	\$97,040								\$97,040	\$0	0.00%
(HR) Human Resources - Fire Emergency	\$32,667	\$32,667								\$32,667	\$0	0.00%
(HR) Human Resources - Building Dept	\$205,853	\$205,853								\$205,853	\$0	0.00%
(HR) Human Resources - Library	\$47,824	\$47,824								\$47,824	\$0	0.00%
Accumulated Surplus Before and After Daycare	\$843,814	\$944,257	\$203,177						(\$40,000)	\$1,107,434	\$163,177	17.28%
Accumulated Surplus Preschool Daycare	(\$176,976)	(\$334,649)	\$0		(\$184,640)					(\$519,289)	(\$184,640)	55.17%
(HR) Human Resources - Benefits OMERS	\$0	\$0								\$0	\$0	0.00%
Specific Asset Management - Fire Protection fee (Fleet mgmt Working Fund (General))	\$0	\$0	\$132,600						(\$132,600)	\$0	\$0	0.00%
Working Fund (General)	\$1,398,793	\$1,398,793								\$1,398,793	\$0	0.00%
Working Fund (Water)	\$800,000	\$800,000								\$800,000	\$0	0.00%
Police Village of Russell (PVR)	\$956,707	\$956,707								\$956,707	\$0	0.00%
Loan from Reserves - Reservoir Project	\$0	(\$293,660)	\$293,660							\$0	\$293,660	-100.00%
Loan from Reserves - Ambulance Project	\$0	(\$2,034,987)	\$137,704							(\$1,897,283)	\$137,704	-6.77%
Grant - COVID-19	\$0	\$403,800			(\$90,513)					\$313,287	\$0	0.00%
Accumulated Surplus (Water)	\$548,640	\$768,579	\$104,127							\$872,706	\$104,127	13.55%
Working Fund (Sewer)	\$250,000	\$250,000								\$250,000	\$0	0.00%
Temporary Reserves	\$857,779	\$408,504	\$0	\$0	(\$152,020)			\$0	\$0	\$256,484	(\$152,020)	-37.21%
Branding Clothing changes (2018)	\$18,000	\$0								\$0	\$0	0.00%
Comité des citoyen de Limoges	\$13,695	\$0								\$0	\$0	0.00%
Economic Development	\$28,000	\$13,000								\$13,000	\$0	0.00%
Embrun Sewer (# 70-05)	\$115,088	\$115,088								\$115,088	\$0	0.00%
Planning / Zoning	\$0	\$0								\$0	\$0	0.00%
Water Forced Road (# 2018-152)	(\$22,270)	(\$22,270)								(\$22,270)	\$0	0.00%
Yearly transfers for incomplete projects	\$594,562	\$199,975	\$0	\$0	(\$152,020)			\$0	\$0	\$47,955	(\$152,020)	-76.02%
Étude de révitailisation (Streetscape)	\$8,964	\$8,964								\$8,964	\$0	0.00%
General (Heritage)	\$7,993	\$0								\$0	\$0	0.00%
Moving Reserve - Library	\$93,746	\$93,746								\$93,746	\$0	0.00%
Asset Management (Infrastructure Fund)	\$1,069,412	\$406,148	\$2,353,784						(\$2,334,457)	\$425,475	\$19,327	4.76%
Asset Management - By-Law Enforcement	\$11,092	\$21,464	\$14,460						(\$48,500)	(\$12,576)	(\$34,040)	-158.59%
Asset Management - Fire Protection	\$240,963	\$171,183	\$229,893						(\$318,336)	\$82,740	(\$88,443)	-51.67%
Asset Management - General Govt	(\$105,940)	(\$316,221)	\$105,803						(\$107,525)	(\$317,943)	(\$1,722)	0.54%
Asset Management - Parks and Recreation	\$198,533	\$105,155	\$279,437						(\$413,129)	(\$28,537)	(\$133,692)	-127.14%
Asset Management - Public Library	\$59,861	\$51,172	\$26,678						(\$20,850)	\$57,000	\$5,828	11.39%
Asset Management - Public Works / Roads	\$649,160	\$357,651	\$1,697,513						(\$1,426,117)	\$629,047	\$271,396	75.88%
Asset Management - Transit	\$15,743	\$15,743	\$0							\$15,743	\$0	0.00%
Asset Management (Other)	\$4,754,711	\$4,564,264	\$663,162						(\$335,000)	\$4,892,426	\$328,162	7.19%
Asset Management - Building Department	\$352,958	\$351,168	\$0							\$351,168	\$0	0.00%
Asset Management - Sewer Services	\$533,444	\$270,543	\$167,210						(\$191,000)	\$246,753	(\$23,790)	-8.79%
Asset Management - Water Services	\$3,868,308	\$3,942,552	\$495,952						(\$144,000)	\$4,294,504	\$351,952	8.93%
Unfinanced												
Capital projects	(\$5,523,008)	(\$4,546,726)			\$17,100					(\$4,529,626)	\$17,100	-0.38%
Unfinanced CAP - C0126-17006 Ambulance Building Construction	(\$961,766)	\$0								\$0	\$0	0.00%
Unfinanced CAP - C0126-18044 LED Lights - Rus & Emb Arenas	\$0	\$0								\$0	\$0	0.00%
Unfinanced CAP - C0340-17013 Bridge Wade	\$0	\$0								\$0	\$0	0.00%
Unfinanced CAP - C0340-17016 Acces Rd to Complex	(\$88,329)	(\$88,329)								(\$88,329)	\$0	0.00%
Unfinanced CAP - C0340-17019 St-Guillaume / St-Pierre Intersection	(\$735)	(\$735)								(\$735)	\$0	0.00%
Unfinanced CAP - C0340-17041 Storm Sewer - Valoris Street	(\$132,958)	(\$132,958)								(\$132,958)	\$0	0.00%
Unfinanced CAP - C0340-17042 Donated Asset- Lafleche Road & Hyd	(\$190,000)	(\$190,000)								(\$190,000)	\$0	0.00%
Unfinanced CAP - C0340-18018 St-Joseph Bridge Rehabilitation	\$0	\$0								\$0	\$0	0.00%
Unfinanced CAP - C0380-15002 2015 Unf Street Lights (LED)	\$0	\$0								\$0	\$0	0.00%
Unfinanced CAP - C0411-15008 2015 Unf Oversizing Ste-Marie	(\$228,733)	(\$228,733)								(\$228,733)	\$0	0.00%
Unfinanced CAP - C0411-15009 2015 Unf Oligo Cost Sharing	(\$236,001)	(\$236,001)								(\$236,001)	\$0	0.00%

	Final Prev Year	As Amended	Approved / Approuvé							Variance 2021 vs 2020	
	2019/12/31	2020/12/31 BUDGET as AMENDED	2021 Budget Op. Revenues	2021 Budget Op. Interest Rev.	2021 Budget Op. Expenditures	2021 Budget DC Adjustment	2021 Budget Capital Revenues	2021 Budget Capital Expenditures	2021 BUDGET		
Unfinanced CAP - C0411-15010 2015 Embrun West	(\$100,492)	(\$100,492)							(\$100,492)	\$0	0.00%
Unfinanced CAP - C0411-17021 Sewer Commercial Park	\$0	\$0							\$0	\$0	0.00%
Unfinanced CAP - C0411-17024 Sewer - Heritage / Castlebeau	(\$62,376)	(\$62,376)							(\$62,376)	\$0	0.00%
Unfinanced CAP - C0411-17025 Sewer - Lamadeleine	(\$1,353,647)	(\$1,353,647)							(\$1,353,647)	\$0	0.00%
Unfinanced CAP - C0411-18097 Sewer - South Park Russell	(\$71,062)	(\$71,062)							(\$71,062)	\$0	0.00%
Unfinanced CAP - C0431-15003 2015 Unf. Project Studies	(\$20,454)	(\$20,454)							(\$20,454)	\$0	0.00%
Unfinanced CAP - C0431-15004 EA Study - Industrial Park	(\$53,267)	(\$53,267)							(\$53,267)	\$0	0.00%
Unfinanced CAP - C0431-15005 Unf - Oligo Cost Sharing	(\$57,191)	(\$57,191)							(\$57,191)	\$0	0.00%
Unfinanced CAP - C0431-15006 2015 Unf - Oversizing Notre-Dame	(\$5,155)	(\$5,155)							(\$5,155)	\$0	0.00%
Unfinanced CAP - C0431-15007 2015 Unf - Oversizing Ste-Thérèse	(\$35,858)	(\$35,858)							(\$35,858)	\$0	0.00%
Unfinanced CAP - C0431-17027 Water - Commercial Park	\$0	\$0							\$0	\$0	0.00%
Unfinanced CAP - C0431-17039 Water Services - 417 Industrial Park	(\$27,091)	(\$27,091)							(\$27,091)	\$0	0.00%
Unfinanced CAP - C0765-17004 Sports Dome	\$0	\$0							\$0	\$0	0.00%
Unfinanced CAP - C0821-18043 Industrial Park sign	(\$44,827)	(\$30,310)				\$17,100			(\$13,210)	\$17,100	-56.42%
Unfinanced CAP - C1901 Land Purchase	(\$223,886)	(\$223,886)							(\$223,886)	\$0	0.00%
Unfinanced CAP - C0340-20032 Culvert Replacement (RC-039)	(\$964)	(\$964)							(\$964)	\$0	0.00%
Unfinanced CAP - C0340-20033 Culvert Route 300 Repl (RC-006)	(\$1,890)	(\$1,890)							(\$1,890)	\$0	0.00%
Unfinanced CAP - C0411-17022 San. Sewer service 417 Ind Park	(\$25,266)	(\$25,266)							(\$25,266)	\$0	0.00%
Unfinanced CAP - C0411-17040 EA Study - Industrial Park	(\$48,848)	(\$48,848)							(\$48,848)	\$0	0.00%
Unfinanced LAND for resale - C0821-20019	(\$1,529,713)	(\$1,529,713)							(\$1,529,713)	\$0	0.00%
Unfinanced LAND for resale - 2018	(\$22,500)	(\$22,500)							(\$22,500)	\$0	0.00%
Operation projects	(\$116,958)	(\$116,958)							(\$116,958)	\$0	0.00%
Unfinanced OPER - Limoges Water & Sewer Op. services	(\$116,958)	(\$116,958)							(\$116,958)	\$0	0.00%
DC Unfinanced projects	(\$5,412,464)	(\$5,220,724)				\$229,929			(\$4,990,795)	\$229,929	-4.40%
Unfinanced DC projects - Administration	(\$31,368)	(\$75,013)				\$48,854			(\$26,159)	\$48,854	-65.13%
Unfinanced DC projects - By-law Enforcement	(\$3,146)	\$0							\$0	\$0	0.00%
Unfinanced DC projects - Fire Protection	(\$500,981)	(\$232,658)				\$232,658			\$0	\$232,658	-100.00%
Unfinanced DC projects - Sewer	(\$4,876,969)	(\$4,913,053)				(\$51,583)			(\$4,964,636)	(\$51,583)	1.05%
Grand Total	\$10,977,815	\$11,207,527	\$11,457,313	\$0	(\$1,886,486)	\$0	\$0	(\$4,450,707)	\$16,327,647	\$5,120,120	45.68%

TOWNSHIP OF RUSSELL / MUNICIPALITÉ DE RUSSELL
2021 BUDGET (Approved / Approuvé)
RESERVES SUMMARY / SOMMAIRE DE LA RÉSERVE
Recreation Complex / Complexe sportif

	Final	As Amended / Tel qu'amendé	Approved / Approuvé		Estimates / Estimations	
	2019/12/31 FINAL	2020/12/31 BUDGET Amended / Amendé	2021/12/31 Budget Op. Revenues / Revenus	2021/12/31 BUDGET Proposed / Proposé	2022/12/31 BUDGET Est.	2023/12/31 BUDGET Est.
Reserves and Reserve Funds						
Specific Reserves						
EMBRUN ARENA SURCHARGE (751)	\$10,856	\$42,731	\$30,375	\$73,106	\$136,856	\$200,606
POOL SURCHARGE (759)	\$503	\$6,503	\$6,570	\$13,073	\$22,073	\$31,073
RECREATION COMPLEX (780)	\$0	\$338,627	\$450,000	\$788,627	\$1,388,627	\$2,138,627
RUSSELL ARENA SURCHARGE (755)	\$9,636	\$37,761	\$26,550	\$64,311	\$120,561	\$176,811
SPORTS DOME FINANCING (765)	(\$17,439)	\$0	\$0	\$0	\$0	\$0
RECREATION COMPLEX (780) - Tax increase 1%	\$0	\$120,805	\$253,785	\$374,590	\$628,375	\$882,160
Grand Total	\$3,557	\$546,428	\$767,280	\$1,313,708	\$2,296,493	\$3,429,278

Includes 1% of taxation in revenues / inclus 1% de taxation 2021 aux revenus



REPORT TO COUNCIL

FS-39-2020
11/02/2020

2021 BUDGET

SUBJECT

2nd presentation of the 2021 Budget for adoption.

RECOMMENDATION

That Council receives report FS-39-2020, dated November 2, 2020 and adopts the 2021 budget as proposed in the summary report (Schedule "A") which includes a 2.5% tax increase; and

That Council approves the proposed 2021 User Fees and Charges By-law as modified by Schedule "E"; and

That Council approves the 2021 Community Grants – Special Event Program listing as presented in Schedule "F" and the new organizational chart (Schedule "G"); and

That Council approves the proposed salary structure By-law for the Township of Russell; and

That Council approves an exemption to the purchasing policy whereas it agrees to purchase two tanker vehicles from Battleshields Inc. The Russell Fire Department vehicle is in the 2021 budget while the Embrun

RAPPORT AU CONSEIL

FS-39-2020
11/02/2020

BUDGET 2021

SUJET

2^e présentation du budget 2021 pour adoption.

RECOMMANDATION

Que le conseil reçoit le rapport FS-39-2020, daté du 2 novembre 2020 et adopte le budget 2021 tel que présenté dans le rapport sommaire (Annexe « A ») qui inclut une augmentation de taxation de 2.5%; et

Que le conseil approuve le règlement proposé sur les droits et redevances 2021 tel que modifié par l'annexe « E »; et

Que le conseil approuve la liste de subventions et contributions communautaires – événements spéciaux 2021 présentée à l'annexe « F » ainsi que l'organigramme révisé (Annexe « G »); et

Que le conseil approuve le règlement proposé sur la structure salariale pour la municipalité de Russell; et

Que le conseil approuve une exemption à la politique d'achat et convient de l'achat de deux véhicules de type « Tanker » auprès de Battleshields Inc. Le véhicule pour le Service d'incendies de Russell est

Fire Department vehicle is preapproved for the 2022 budget.

is dans le budget 2021 alors que celui pour le Service d'incendies d'Embrun est préapprouvé pour le budget de 2022.

FINANCIAL IMPLICATION

The budget presents a tax increase of 2.5% for our taxpayers.

The Township's average household assessment value of \$340,410 will see a \$42.77 tax increase in 2021.

The Township will consequently have a total additional taxation levy of \$797,738 where the additional growth has generated new revenues of \$465,287 while \$332,451 will be generated from the taxation increase.

The administration initially proposed a 1.5% tax increase for the 2021 budget. After some adjustments proposed by Council during the budget working sessions, the tax increase was reduced to 0.5%. Council then decided it wanted to further invest in road maintenance to address many public comments about the state of our road infrastructure and also wanted to further invest in the financing plan of the future recreation complex.

Consequently, an overall 2.5% tax

IMPLICATIONS FINANCIÈRES

Le budget prévoit une hausse de taxes de 2.5% à nos résidents.

La valeur moyenne de l'évaluation foncière d'une maison dans la municipalité est de 340 410 \$ et celle-ci se verra appliqué une augmentation de taxe de 42,77 \$ en 2021.

La municipalité aura donc un total de réquisition annuelle supplémentaire de 797 738\$ d'où les nouveaux revenus reliés à la croissance représentent 465 287 \$ alors qu'un montant de 332 451\$ sera généré par l'augmentation des taxes.

L'administration a initialement proposé une hausse de taxes de 1.5% au budget 2021. Après certains ajustements proposés par les membres du conseil durant les sessions de travail du budget, la hausse de taxes a été réduite à 0.5%. Le conseil a par la suite décidé qu'il voulait investir davantage dans l'entretien de routes afin d'adresser les commentaires du public envers l'état de notre réseau routier. Il a également décidé d'investir davantage dans le plan financier du futur complexe récréatif.

Ainsi, le conseil a proposé une

increase was proposed by Council and this following breakdown summarizes major elements in the 2021 budget:

Additional 2% increase by Council's direction

Increase investment into road maintenance by an additional 1% (approx. \$132,980);

Additional annual investment of \$132,980 (1% tax increase) to the Recreation Complex Reserve in order to increase our ability to borrow and minimize the impact on taxation requirement in the years following its construction. A Recreation complex site development project is planned in the budget which will include the installation of an accessible park honoring Jonathan Pitre. (Schedule "H")

This budget does include reductions of 20% for Water and 18% for Wastewater fix rates to all categories. As an example, here are the reductions applicable to a single detached dwelling :

-Sewer fix rate: \$66 yearly decrease;

-Water fix rate: \$69 yearly decrease;

hausse globale de 2.5% et vous trouverez ci-dessous le sommaire des éléments marquants dans le budget 2021 :

Ajout de 2% selon la directive du conseil :

Augmenter l'investissement dans l'entretien des routes de 1% de taxes additionnelles (environ 132 980\$);

Ajout d'un investissement annuel de 132 980\$ (1% d'augmentation de taxes) afin d'augmenter notre capacité d'emprunt et ainsi minimiser l'impact sur la taxation requise suite à la construction du complexe. Un projet de développement de site pour le complexe récréatif est dans le budget et celui-ci comprend l'installation d'un parc accessible en l'honneur de Jonathan Pitre (Annexe « H »)

Ce budget prévoit une réduction de 20% et de 18% sur les taux fixes pour l'eau et les égouts respectivement et ce pour toutes les catégories. À titre d'exemple, voici les réductions applicables à une résidence unifamiliale:

-Taux fixe égout : 66\$ de réduction annuellement;

-Taux fixe d'eau : 69\$ de réduction annuellement;

-Water consumption rate: \$0 increase

-Taux à la consommation d'eau : 0\$ d'augmentation.

Rate type	2020	2021	Diff.
Yearly sewer fix	\$366	\$300	(\$66)
Yearly water fix	\$344	\$275	(\$69)
Water consumption	\$2.86/m3	\$2.86/m3	0\$

Type de taux	2020	2021	Diff.
Égout fixe annuel	366\$	300\$	(66\$)
Eau fixe annuel	344\$	275\$	(69\$)
Eau consommation	2.86\$/m3	2.86\$/m3	0\$

This budget anticipates a 1.5% cost of living adjustment to staff (with the exception of student salary scales) and Council salary grids.

Ce budget prévoit une augmentation du coût de la vie de 1.5% sur les échelles salariales pour les employés (à l'exception des échelles pour les étudiants) et du conseil.

Due to circumstances with the Covid-19 pandemic and its impact on the delivery of safe transit services, this 2021 budget is based on a stoppage of transit services as of January 1st, 2021. \$90,000 is included in the budget regarding potential suspension or cancellation fees which will be funded by grant money received to support municipalities recover from the financial implications of the Covid-19 pandemic. A report will be presented to Council on November 16th to discuss the short-term future of the transit services.

Étant donné les circonstances avec la Covid-19 et les implications sur la livraison sécuritaire d'un service de transport public, ce budget 2021 prévoit un arrêt de service à partir du 1^{er} janvier, 2021. 90 000\$ est inclus au budget pour les coûts potentiels associés à une suspension ou annulation du contrat de service. Ces frais sont financés par un octroi reçu pour aider les municipalités à récupérer les pertes financières créer par la pandémie du Covid-19. Un rapport sera présenté à la réunion du conseil du 16 novembre afin de discuter du future à court terme du service de transport public.

FINANCIAL IMPLICATIONS HAVE BEEN VERIFIED WITH ANNUAL BUDGET AND/OR APPROVED APPLICABLE POLICY/BY-LAW

LES IMPLICATIONS FINANCIÈRES ONT ÉTÉ VÉRIFIÉES SELON LE BUDGET ANNUEL ET/OU LES POLITIQUES OU RÈGLEMENTS APPROUVÉS



Richard Godin
Director of Finances-Treasurer

Richard Godin
Directeur des finances-trésorier

ASSET MANAGEMENT ANNUAL REQUIREMENT

BESOIN ANNUEL DE LA GESTION DES IMMOBILISATIONS

N/A

S.O.

LEVEL OF SERVICE

N/A

NIVEAU DE SERVICE

S.O.

BUSINESS PLAN

N/A

PLAN D'AFFAIRES

S.O.

STRATEGIC PLAN

N/A

PLAN STRATÉGIQUE

S.O.

COMMUNICATION PLAN

This report along with its attachments will be posted on the municipal website

PLAN DE COMMUNICATION

Ce rapport ainsi que les pièces-jointes seront affichées sur le site web de la municipalité.

PREPARED BY:

PRÉPARÉ PAR:

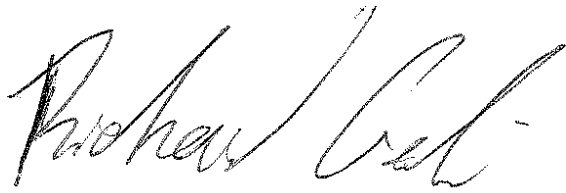


Patrick Auger
Deputy Treasurer

Patrick Auger
Trésorier adjoint

SUBMITTED BY:

SOUMIS PAR:



Richard Godin
Director of Finance/Treasurer

Richard Godin
Directeur des finances/trésorier

**CIRCULATED TO AND/OR
COLLABORATED WITH :**

**CIRCULÉ À ET/OU COLLABORÉ
AVEC:**

- Brian Duhamel
- Bruce Armstrong
- Céline Guitard
- Dominique Tremblay
- Jean Leduc
- Joanne Camiré Laflamme
- Jonathan Bourgon
- Millie Bourdeau
- Richard Godin
- Other :

- Brian Duhamel
- Bruce Armstrong
- Céline Guitard
- Dominique Tremblay
- Jean Leduc
- Joanne Camiré Laflamme
- Jonathan Bourgon
- Millie Bourdeau
- Richard Godin
- Autre :

APPROVAL

APPROBATION

**IN AGREEMENT WITH
RECOMMENDATION BASED ON
THE CONTENT OF THIS REPORT**

**EN ACCORD AVEC LA
RECOMMANDATION EN
FONCTION DU CONTENU DE
PRÉSENT RAPPORT**



Jean Leduc
Chief Administrative Officer

Jean Leduc
Directeur général

**HISTORY, REFERENCE AND
SUPPORT INFORMATION**

**HISTORIQUE, RÉFÉRENCES ET
INFORMATION DE SUPPORT**

At the end of the budget working sessions held on October 21st & 22nd, the administration was given direction from Council to add and remove certain items in the budget. All changes made to the first draft are explained in Schedule "C".

À la fin des sessions de travail du budget tenues le 21 & 22 octobre dernier, l'administration a reçu comme directives du conseil d'ajouter et de supprimer divers éléments du budget. Tous les changements faits à la première ébauche sont expliqués

dans l'annexe « C ».

Changes to each department's user fees and charges were also presented to Council on October 21st & 22nd. Schedule "E" presents all amendments to the User fees and charges schedules.

Les modifications aux droits et redevances de chacun des départements ont aussi été présentées au conseil le 21 & le 22 octobre. L'annexe « E » démontre les changements à la cédule des droits et redevances.

OTHER OPTION(S) TO THE RECOMMENDATION

Request other modifications.

AUTRES OPTION(S) À LA RECOMMANDATION

Demander d'autres changements.

ATTACHMENT(S)

Schedule "A" – 2020 Budget Summary Report

Schedule "B" – Revised infrastructure Budget

Schedule "C" – List of operational modifications made to 1st draft budget

Schedule "D" – Revised Reserves

Schedule "E" - Modifications to the User Fees and Charges

Schedule "F" - 2021 Community Grants-Special Event Program listing

Schedule "G" – 2021 Organizational chart

Schedule "H" – Recreation complex site development - Accessible Park honoring Jonathan Pitre

PIÈCE(S) JOINTE(S)

Annexe « A » - Rapport sommaire du budget 2020

Annexe « B » - Budget d'infrastructure Révisé

Annexe « C » – Liste des changements apportés à la 1^{re} ébauche du budget

Annexe « D » Liste révisée des réserves

Annexe « E » – Mise à jour des droits et redevances

Annexe « F » - Liste des subventions et contributions communautaires 2021

Annexe « G » - Organigramme 2021

Annexe « H) – Projet de développement du complexe récréatif incluant Parc Accessible honorant Jonathan Pitre

Proposed User Fees and Charges
Bylaw

Règlement proposé pour les droits et
Redevances

Proposed 2021 Salary Structure
Bylaw

Règlement proposé pour la structure
salariale 2021

Schedule A - 2021 Budget Summary Report



MUNICIPALITÉ DE RUSSELL TOWNSHIP OPERATIONAL BUDGET SUMMARY REPORT / RAPPORT DU SOMMAIRE DU BUDGET OPÉRATIONNEL 2021 SECOND DRAFT / DEUXIÈME ÉBAUCHE

	2018 Budget Approved	2018 Actuals Final	2019 Budget Approved	2019 Actuals Final	2020 Budget Approved	2020 Actuals Sept. 30	2021 Total Budget Proposed
REVENUES / REVENUS							
Taxations Levies / Requisition impôts fonciers	-11,067,618	-11,172,391	-11,783,225	-11,772,462	-12,661,468	-12,832,749	-13,630,478
Supplementary taxes / Taxes supplémentaires	-240,000	-414,046	-296,635	-575,907	-372,453	-223,090	-348,034
Payments in Lieu of Taxes / Paiements tenant lieu d'impôts	-57,818	-63,600	-59,507	-60,880	-62,770	-62,203	-63,046
Water Billings / Facturation de l'eau	-3,934,261	-3,792,709	-4,130,814	-4,391,696	-4,736,903	-3,886,506	-4,990,980
Sewer Billings / Facturation des égouts	-1,483,075	-1,625,701	-1,515,710	-1,707,978	-1,762,336	-1,401,010	-1,584,620
Revenues from Specific Functions / Recettes pour fonctions particulières	-3,573,544	-3,429,061	-3,614,156	-3,801,416	-3,861,316	-1,775,568	-3,314,299
Garbage and Recycling Levy / Réquisition pour dépotoir et recyclage	-1,148,455	-1,181,504	-1,185,997	-1,210,439	-1,276,941	-1,270,636	-1,345,162
Reserve contributions / Contributions des réserves	-256,776	-677,188	-412,073	-533,633	-500,238	-7,000	-672,750
DC - Deferred revenues / Revenus reportés - Redev. d'aménagement	-1,209,486	-1,302,982	-1,206,636	-1,287,622	-1,339,537	0	-1,230,836
Grants & subsidies / Octrois et subventions	-747,161	-873,381	-842,609	-1,590,581	-826,726	-378,593	-692,121
Other Revenues / Autres recettes	-2,374,409	-1,960,791	-2,650,530	-2,938,327	-2,742,623	-1,574,234	-3,718,318
Surplus (Deficit) General Fund / Surplus (Déficit) du fond général	0	0	0	0	0	0	0
Surplus (Deficit) Public Library / Surplus (Déficit) Bibliothèque	0	0	0	0	0	0	0
TOTAL - REVENUES / REVENUS	-26,092,603	-26,493,354	-27,697,892	-29,870,941	-30,143,311	-23,411,589	-31,590,644
EXPENSES / DÉPENSES							
General Government / Administration Général	2,768,500	2,726,448	2,755,286	3,230,291	2,960,666	1,451,540	3,182,111
Protection To Persons and Property / Protection des personnes et de biens	4,494,374	4,422,416	4,778,859	5,295,874	5,447,057	2,898,421	5,519,447
Transportation Services / Services de transport	3,561,143	4,377,441	4,540,088	4,813,643	4,959,791	2,217,524	4,277,322
Environmental Services / Services Environnementaux	8,386,650	8,515,355	8,543,864	9,324,843	9,552,869	5,522,433	9,870,957
Child Care Services / Services sociaux aux enfants	1,120,909	1,359,660	1,516,974	1,447,608	1,501,111	578,126	1,557,465
Recreational and Cultural Services / Services récréatifs et culturels	4,176,060	4,097,942	3,855,555	4,351,315	4,168,974	1,850,042	4,593,913
Planning and Development / Urbanisme et aménagement	1,584,967	1,118,570	1,707,273	1,407,382	1,552,836	662,732	2,589,425
TOTAL - EXPENSES / DÉPENSES	26,092,603	26,617,832	27,697,899	29,870,956	30,143,304	15,180,818	31,590,640
Less / Moins :							
Capital Transfer / Transfert: Taxation	1,645,321	1,926,580	1,319,383	1,265,139	14,000	0	17,100
Capital Transfer / Transfert: Garbage & Recycling / Ordure & Recyclage	32,849	0	0	0	0	0	0
Capital Transfer / Transfert: Water / Eau	55,000	21,073	0	3,148	0	0	0
Capital Transfer / Transfert: Sewer / Égout	35,000	0	0	43,679	0	0	0
TOTAL - OPERATIONAL EXPENSES / DÉPENSES OPÉRATIONNELLES	24,324,433	24,670,179	26,378,516	28,558,990	30,129,304	15,180,818	31,573,540
SURPLUS (DEFICIT) GENERAL / GÉNÉRAL	0	-124,478	-7	-15	7	8,230,771	4
SURPLUS (DEFICIT) LIBRARY / BIBLIOTHÈQUE	0	0	0	0	0	0	0



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget d'infrastructures / Infrastructure Budget
Général / General
2021

DEUXIÈME ÉBAUCHE / SECOND DRAFT

Projets capitaux Capital Projects	Projets non-financés Unfinanced Projects	Dépenses d'infrastructures Infrastructure Expenses	Total Réserves / Reserves	Total Octrois / Grants	Octrois / Grants Sur base d'application	Emprunts Loans	Frais aux usagers User charges	Fond d'infrastructure Infrastructure Fund	Non-financé Unfinanced
2021	2020	2021	Total	Totals	Application Based		Autres / Other		
Taxation général / General Taxation									
General Government									
115 CAO									
C0115-21085 PM Insight Software	0	60,000	-60,000	0	0	0	0	0	0
Total 115 CAO	0	60,000	-60,000	0	0	0	0	0	0
120 Finances									
C0120-21048 HR and Payroll Module	0	35,000	-35,000	0	0	0	0	0	0
C0120-21074 Financial System - Great Plains Update	0	10,000	-10,000	0	0	0	0	0	0
Total 120 Finances	0	45,000	-45,000	0	0	0	0	0	0
125 Townhall Mtce									
C0125-21018 Townhall Windows North/West side	0	50,000	-50,000	0	0	0	0	0	0
Total 125 Townhall Mtce	0	50,000	-50,000	0	0	0	0	0	0
135 Communications									
C0135-19092 Historical Site Plaques	0	10,525	-10,525	0	0	0	0	0	0
Total 135 Communications	0	10,525	-10,525	0	0	0	0	0	0
140 I.T.									
C0140-19093 Computer Fleet Replacement and Network	0	30,000	-30,000	0	0	0	0	0	0
Total 140 I.T.	0	30,000	-30,000	0	0	0	0	0	0
Total General Government	0	195,525	-195,525	0	0	0	0	0	0
Protection services									
211 Embrun Fire									
C0211-18093 Message Board	0	55,000	-40,000	0	0	0	-15,000	0	0
Total 211 Embrun Fire	0	55,000	-40,000	0	0	0	-15,000	0	0
212 Russell Fire									
C0212-20021 Update present message board	0	21,848	-15,848	0	0	0	-6,000	0	0
C0212-21021 Replacement of 2000 GMC Tanker (T200)	0	450,000	-390,000	0	0	0	-60,000	0	0
C0212-21080 Asphalt Replacement - Parking Lot	0	5,088	-5,088	0	0	0	0	0	0
Total 212 Russell Fire	0	476,936	-410,936	0	0	0	-66,000	0	0
240 By-law Enforcement									
C0240-19004 Security Cameras	0	30,000	-30,000	0	0	0	0	0	0
C0240-21003 Replace SUV Vehicle	0	40,000	-36,500	0	0	0	-3,500	0	0
Total 240 By-law Enforcement	0	70,000	-66,500	0	0	0	-3,500	0	0
245 Animal Control									
C0245-21041 Pave path at dog park	0	10,000	-10,000	0	0	0	0	0	0
Total 245 Animal Control	0	10,000	-10,000	0	0	0	0	0	0
Total Protection services	0	611,936	-527,436	0	0	0	-84,500	0	0
Transportation services									
301 Roads Dept (Equipment)									
C0301-21012 Truck Replacement (F450)	0	75,000	-75,000	0	0	0	0	0	0
C0301-21034 Speed radar	0	15,000	-15,000	0	0	0	0	0	0
Total 301 Roads Dept (Equipment)	0	90,000	-90,000	0	0	0	0	0	0
340 Roads Systems projects									
C0340-19021 Sidewalk Major Repair (330m of 700m)	0	100,000	-100,000	0	0	0	0	0	0
C0340-20060 Crack sealing	0	80,000	-80,000	0	0	0	0	0	0
C0340-20067 Paving Church St	0	144,199	-49,265	-94,934	0	0	0	0	0
C0340-20068 Paving Richelieu St	0	50,000	-50,000	0	0	0	0	0	0
C0340-20069 Paving Heritage St	0	46,000	-46,000	0	0	0	0	0	0
C0340-21004 Small St-Joseph Bridge	0	895,000	-2,924	0	0	-892,076	0	0	0
C0340-21026 Route 200, North Russell to Eadie Rd	0	136,000	-52,433	0	0	0	-83,567	0	0
C0340-21028 Route 200, Hamilton Rd to North Russell	0	173,000	-150,000	-23,000	0	0	0	0	0

790 Library									
C6790-21050 Books and DVD's	0	48,500	-48,500	0	0	0	0	0	0
C6790-21051 Equipment and Furniture	0	5,000	-5,000	0	0	0	0	0	0
C6790-21052 Computer Hardware	0	5,000	-5,000	0	0	0	0	0	0
C6790-21053 Computer Software	0	6,000	-6,000	0	0	0	0	0	0
Total 790 Library	0	64,500	-64,500	0	0	0	0	0	0
Total Recreational and cultural services	0	1,397,629	-1,247,629	-150,000	0	0	0	0	0
Planning and development									
821 Industrial Park 417									
C0821-19052 Construction of new road	0	400,000	-400,000	0	0	0	0	0	0
Total 821 Industrial Park 417	0	400,000	-400,000	0	0	0	0	0	0
823 Economic Development									
C0823-20057 revitalisation de la rue principal	0	475,000	0	-475,000	-475,000	0	0	0	0
Total 823 Economic Development	0	475,000	0	-475,000	-475,000	0	0	0	0
Total Planning and development	0	875,000	-400,000	-475,000	-475,000	0	0	0	0
TOTAL - Taxation général / General Taxation	0	7,569,769	-3,827,707	-1,632,451	-475,000	-892,076	-1,217,535	0	0
GRAND TOTAL: Tous les projets capitaux / All Capital Projects	0	7,569,769	-3,827,707	-1,632,451	-475,000	-892,076	-1,217,535	0	0



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Budget d'infrastructure / Infrastructure Budget
Environnement / Environment
2021
DEUXIÈME ÉBAUCHE / SECOND DRAFT

Projets capitaux Capital Projects	Projets non-financés Unfinanced Projects	Dépenses d'infrastructures Infrastructure Expenses	Total Réserves / Reserves	Total Octrois / Grants	Emprunts Loans	Frais aux usagers User charges	Taux d'égouts Sanitary Sewer Rates	Taux d'eau Water Rates	Taux vidanges Garbage rates	Non-financé Unfinanced
2021	2020	2021	Total	Totals		Autres / Other				
Taux Environnemental / Environmental Rates										
Environmental services										
411 Sanitary Sewage System										
C0411-20020 Embrun Lagoon Sludge Removal - (Cell 3)	0	100,000	-100,000	0	0	0	0	0	0	0
C0411-20040 Russell Lagoon Sludge removal	0	85,000	-85,000	0	0	0	0	0	0	0
C0411-21038 aeration cell #3 Embrun	0	150,000	-150,000	0	0	0	0	0	0	0
C0411-21039 Sewer installation - Alain and Sophie St	0	60,000	0	0	0	-60,000	0	0	0	0
C0411-21083 Sewer installation Daze/Pincourt	0	60,000	0	0	0	-60,000	0	0	0	0
Total 411 Sanitary Sewage System	0	455,000	-335,000	0	0	-120,000	0	0	0	0
431 WaterWorks System										
C0431-20039 Valve repair/replacement	0	40,000	-40,000	0	0	0	0	0	0	0
C0431-21017 Scada Upgrade Embrun Tower	0	35,000	-35,000	0	0	0	0	0	0	0
C0431-21035 Water reservoir expansion	0	150,000	-150,000	0	0	0	0	0	0	0
C0431-21037 Marionville Booster SCADA upgrade	0	33,000	-33,000	0	0	0	0	0	0	0
C0431-21040 Office repair (window replacement)	0	30,000	-30,000	0	0	0	0	0	0	0
Total 431 WaterWorks System	0	288,000	-288,000	0	0	0	0	0	0	0
Total Environmental services	0	743,000	-623,000	0	0	-120,000	0	0	0	0
Total Environmental	0	743,000	-623,000	0	0	-120,000	0	0	0	0
GRAND TOTAL: Tous les projets capitaux / All Capital Projects	0	743,000	-623,000	0	0	-120,000	0	0	0	0



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Schedule C - List of Operational Modifications Made to First Draft Budget
2021 Budget - Second Draft
Operational Budget

	2021	2021	2021 Budget	
	Total Budget	Total Budget	1st Draft to 2nd Draft	Variance Explanation
	First Draft	Second Draft	Variances	
00-110-0000-6840 COUNCIL - COMMUNITY DONATIONS	37,750	25,250	-12,500	Reduction following budget discussions / Réduction suite aux discussions budgétaires
00-110-0000-6842 COUNCIL - DONATIONS IN KIND	34,500	22,000	-12,500	Reduction following budget discussions / Réduction suite aux discussions budgétaires
00-110-0180-6431 COUNCIL - 2018-2022 COUNCILLOR #1 (J LAURIN)	3,635	1,818	-1,817	Reduction of 50% as per budget discussions / Réduction de 50% suite aux discussions budgétaires
00-110-0180-6432 COUNCIL - 2018-2022 COUNCILLOR #2 (A BRISSON)	3,635	1,818	-1,817	Reduction of 50% as per budget discussions / Réduction de 50% suite aux discussions budgétaires
00-110-0180-6433 COUNCIL - 2018-2022 COUNCILLOR #3 (C SAUCIER)	3,635	1,818	-1,817	Reduction of 50% as per budget discussions / Réduction de 50% suite aux discussions budgétaires
00-110-0180-6434 COUNCIL - 2018-2022 COUNCILLOR #4 (M TARNOWSKI)	3,635	1,818	-1,817	Reduction of 50% as per budget discussions / Réduction de 50% suite aux discussions budgétaires
00-110-0180-6435 COUNCIL - 2018-2022 MAYOR'S (P LEROUX)	10,200	5,100	-5,100	Reduction of 50% as per budget discussions / Réduction de 50% suite aux discussions budgétaires
00-115-0000-6480 CAO OFFICE - PROFESSIONAL FEES OTHER	20,000	120,000	100,000	Added the Services Level Study / Ajout de l'étude sur le niveau des services
00-115-3150-7120 CAO - ALLOC FM RESERVE (GEN- SPEC. PROJECT)		-100,000	-100,000	Added the Services Level Study / Ajout de l'étude sur le niveau des services
00-120-0000-6440 ADM - CONVENTIONS & DELEGATIONS	41,175	21,175	-20,000	Reduction of 2021 Corporate Convention fund / Réduction du fonds corporatif pour convention 2021
00-211-0000-6345 EMB FIRE - VEHICLE SUPPLIES	11,705	11,300	-405	Ajusement between two GL accounts (6450) / Ajustements entre 2 compte GL (6450)
00-211-0000-6450 EMB FIRE - MTCE & REPAIRS OF EQPT	9,837	10,242	405	Adjustment between two GL accounts (6355 / 6345) / Ajustement entre deux comptes (6355/ 6345)
00-211-3150-7120 EMB FIRE - ALLOC FM RESERVE (GEN. SPEC. PROJECT)		-3,500	-3,500	APX Software financed by efficiency reserves / Logiciel APX financé par la réserve de l'efficience des services
00-212-3150-7120 RUS FIRE - ALLOC FM RESERVE (GEN. SPEC. PROJECT)		-1,500	-1,500	APX Software financed by efficiency reserves / Logiciel APX financé par la réserve de l'efficience des services
00-220-0000-6840 POLICE SERVICES - NIGHT WATCH EXPENSES	33,000	36,500	3,500	Increased for Russell Neighborhood watch as per budget discussions / Augmentation pour surveillance de quartier Russell selon discussion budgétaire
00-301-3120-6710 ROADS - ALLOC. TO RESERVE (ASSET REPLACEMENT)	274,361	153,557	-120,804	Re-adjust the AM rserve transfer / Réajustement du transfert à la réserve d'actif
00-310-0000-6340 ROADS - MATERIALS & SUPPLIES	477,002	497,502	20,500	Added the Community Safety Zone / Ajout pour la zone sécuritaire communautaire
00-340-3120-6710 ROADS SYS - ALLOC. TO RESERVE (ASSET REPLACEMENT)	967,048	1,220,832	253,784	Re-adjust the AM reserve transfer / Réajustement du transfert à la réserve d'actifs
00-360-3150-7120 TRANSIT - ALLOC. FM RESERVE (GEN.SPEC. PROJECT)		-90,513	-90,513	Usage of Covid grant funding so that the contribution = \$0 / Utilisation de l'octroi Covid Grant afin que la contribution = 0\$
00-431-0000-7300 REV. WATER - D.C. EARNED OPERATIONS	-931,187	-1,017,805	-86,618	Re-adjust the internal debt financed by DC / Réajuster le financement de la dette interne par le DC
00-431-0001-6540 WATER - PRINCIPAL ON INTERNAL DEBT RESERVOIR	202,293	293,660	91,367	Re-adjust the internal debt financed by DC / Réajuster le financement de la dette interne par le DC
00-431-0001-6543 WATER - INTEREST ON INTERNAL DEBT - RESERVOIR	6,940	2,291	-4,649	Re-adjust the internal debt financed by DC / Réajuster le financement de la dette interne par le DC
00-431-3255-6710 WATER - ALLOCATION TO RESERVE (SURP/DEF)	104,227	104,127	-100	Impact of water rate reduction / Impact de la réduction du taux d'eau
00-450-3170-6710 GARB. DISP - ALLOC. TO RESERVE (LAND CLOSURE)	6,084		-6,084	Impact to add additional hazardous waste day / impact de l'ajout d'une journée additionnelle pour produits dangereux.
00-450-3170-7120 GARB. DISP - ALLOC. FM RESERVE (LAND CLOSURE)		-23,916	-23,916	Impact to add additional hazardous waste day / impact de l'ajout d'une journée additionnelle pour produits dangereux.



MUNICIPALITÉ DE RUSSELL TOWNSHIP
Schedule C - List of Operational Modifications Made to First Draft Budget
2021 Budget - Second Draft
Operational Budget

	2021	2021	2021 Budget	
	Total Budget	Total Budget	1st Draft to 2nd Draft	Variance Explanation
	First Draft	Second Draft	Variances	
00-460-0000-5125 PROV. GRANT - RECYCLING - SALES OF MATERIAL	-20,402	-40,402	-20,000	Add additional hazardous waste day / Ajout d'une journée additionnelle pour produits dangereux.
00-460-0000-6480 GARB. COLL - PROFESSIONAL FEES OTHER	53,864	103,864	50,000	Add additional hazardous waste day / Ajout d'une journée additionnelle pour produits dangereux.
00-720-0000-6344 PARKS GEN - EQPT, SMALL TOOLS, SUPPLIES	3,606	9,606	6,000	Machinery to maintain trails in winter / Machinerie pour entretenir piste cyclable en hiver
00-780-3150-6710 REC COMPLEX - ALLOC TO RESERVE (GEN SPEC. PROJECT)	570,805	703,785	132,980	1% tax increase toward Rec complex reserve strategy / 1% d'augmentation de la taxation pour la stratégie du centre sportif
00-900-0000-4110 MUNICIPAL - RESIDENTIAL	-11,129,835	-11,276,837	-147,002	Tax increase adjustment to 2.5% / Ajustement de l'augmentation à 2.5%
00-900-0000-4115 MUNICIPAL - MULTI-RESIDENTIAL	-294,654	-297,557	-2,903	Tax increase adjustment to 2.5% / Ajustement de l'augmentation à 2.5%
00-900-0000-4120 MUNICIPAL - COMMERCIAL	-1,207,673	-1,219,534	-11,861	Tax increase adjustment to 2.5% / Ajustement de l'augmentation à 2.5%
00-900-0000-4121 MUNICIPAL - COM. VACANT UNIT	-5,602	-5,657	-55	Tax increase adjustment to 2.5% / Ajustement de l'augmentation à 2.5%
00-900-0000-4122 MUNICIPAL - COM. VACANT LAND	-35,140	-35,486	-346	Tax increase adjustment to 2.5% / Ajustement de l'augmentation à 2.5%
00-900-0000-4130 MUNICIPAL - INDUSTRIAL	-182,240	-184,035	-1,795	Tax increase adjustment to 2.5% / Ajustement de l'augmentation à 2.5%
00-900-0000-4131 MUNICIPAL - IND. VACANT UNIT	-1,672	-1,689	-17	Tax increase adjustment to 2.5% / Ajustement de l'augmentation à 2.5%
00-900-0000-4132 MUNICIPAL - IND. VACANT LAND	-11,092	-11,201	-109	Tax increase adjustment to 2.5% / Ajustement de l'augmentation à 2.5%
00-900-0000-4133 MUNICIPAL - IND. SHARED AS PIL	-1,536	-1,552	-16	Tax increase adjustment to 2.5% / Ajustement de l'augmentation à 2.5%
00-900-0000-4140 MUNICIPAL - PIPELINE	-41,014	-41,419	-405	Tax increase adjustment to 2.5% / Ajustement de l'augmentation à 2.5%
00-900-0000-4142 MUNICIPAL - FARMLANDS	-555,583	-555,085	498	Tax increase adjustment to 2.5% / Ajustement de l'augmentation à 2.5%
00-900-0000-4145 MUNICIPAL - MANAGED FORESTS	-1,959	-1,978	-19	Tax increase adjustment to 2.5% / Ajustement de l'augmentation à 2.5%
00-900-0000-4310 MUNICIPAL - SUPPL. RESIDENTIAL	-368,984	-348,034	20,950	Growth adjustment / Ajustement pour la croissance
Total - Modifications / Changes	-11,909,636	-11,909,637	-1	

Schedule "D" - Revised Reserves

**TOWNSHIP OF RUSSELL / MUNICIPALITÉ DE RUSSELL
2021 BUDGET (2nd DRAFT / 2e ÉBAUCHE)
RESERVES SUMMARY / SOMMAIRE DES RÉSERVES**

	Final	As Amended / Tel qu'amendé	As Proposed / Tel que proposé	Variance 2021 vs 2020	
	2019/12/31	2020/12/31	BUDGET 2021	(\$)	(%)
Deferred Revenue					
Cash in Lieu	\$163,920	\$98,291	\$98,291	\$0	0%
Development Charges	\$6,978,411	\$8,648,667	\$11,057,041	\$2,408,374	27.8%
Other Deferred Revenue	\$376,609	\$248,881	\$248,881	\$0	0.00%
Reserves and Reserve Funds					
Specific Reserves	\$7,829,404	\$6,717,181	\$8,986,429	\$2,269,248	33.78%
Temporary Reserves	\$857,779	\$408,504	\$256,484	(\$152,020)	-37.21%
Asset Management (Infrastructure Fund)	\$1,069,412	\$406,148	\$425,475	\$19,327	4.76%
Asset Management (Other)	\$4,754,711	\$4,564,264	\$4,892,426	\$328,162	7.19%
Unfinanced					
Capital projects	(\$5,523,008)	(\$4,546,726)	(\$4,529,626)	\$17,100	-0.38%
Operation projects	(\$116,958)	(\$116,958)	(\$116,958)	\$0	1
DC Unfinanced projects	(\$5,412,464)	(\$5,220,724)	(\$4,990,795)	\$229,929	-4.40%
Grand Total	\$10,977,815	\$11,207,527	\$16,327,647	\$5,120,120	45.68%

changed from First Draft to Second Draft

Schedule " E " - Modifications to User fees

**CORPORATION OF THE TOWNSHIP OF RUSSELL
FEES AND CHARGES IMPOSED UNDER THE MUNICIPAL ACT
TO BY-LAW 2020-xxx**

DESCRIPTION	Current Fees	Total	Amended 2021 Fees	Total	Implementation Date	% Increase Augmentation
A6 WASTE MANAGEMENT FEES						
1 Collection Fees						
a. i) Fixed user fee per unit for the yearly collection of garbage, (See details in By-Law 35-2015) not applicable to users having garbage dumpsters.	\$85.00	\$191.00	\$87.00	\$196.00	1-Jan-21	1%
ii) Fixed user fee per unit for the yearly collection of disposal of garbage a (See details in By-Law 35-2015) not applicable to users having garbage dumpsters.	\$47.00		\$48.00		1-Jan-21	1%
iii) Fixed user fee per unit for the yearly collection of recycling collection and processing (See details in By-Law 35-2015) not applicable to users having garbage dumpsters.	\$59.00		\$61.00		1-Jan-21	1%
2 Waste Diversion Fee						
a. Composting bins	sell at cost of the bulk purchase		sell at cost of the bulk purchase + H.S.T.		2-Nov-2020	N/A

DESCRIPTION	Current Fees	Amended 2021 Fees	Implementation Date	% Increase Augmentation
A4 PUBLIC WORKS FEES				
3 GENERAL SERVICES				
a. Hiring of a third party company to perform work	\$0.00	Fee cost + 10% administration fee	1-Jan-2021	

A9 - PARKS AND RECREATION FEES				
ICE RENTAL RATES				
1 Prime time hourly rate - weekdays after 5:00 p.m and weekends				
a. Township Programs/Youth oriented organizations	\$145.00	\$145.00	1-May-2021	6%
Plus : Recreation complex surcharge *	\$18.00	\$27.00		
Total	\$163.00	\$172.00		
b. Local Junior 'B' hockey team	\$170.00	\$170.00	1-May-2021	6%
Plus : Recreation complex surcharge *	\$21.00	\$32.00		
Total	\$191.00	\$202.00		
c. Adults/Residents	\$196.00	\$196.00	1-May-2021	5%
Plus : Recreation complex surcharge *	\$25.00	\$37.00		
Total	\$221.00	\$233.00		
d. Non-resident	\$243.00	\$243.00	1-May-2021	6%
Plus : Recreation complex surcharge *	\$30.00	\$46.00		
Total	\$273.00	\$289.00		
2 Non-prime time hourly rate - weekdays before 5:00 p.m and weekends before				
a. Any local group	\$125.00	\$125.00	1-May-2021	5%
Plus : Recreation complex surcharge *	\$16.00	\$23.00		
Total	\$141.00	\$148.00		
4 Slab Rental - Hourly Rate + applicable taxes				
a. Sports (rental of 4 hours or less)	\$ 75.00	\$ 75.00	1-May-2021	6%
Plus : Recreation complex surcharge *	\$9.00	\$14.00		
Total	\$84.00	\$89.00		
b. Event without alcohol + security deposit of \$200.00	\$695.00	\$695.00	1-May-2021	6%
Plus : Recreation complex surcharge *	\$87.00	\$130.00		
Total	\$782.00	\$825.00		

DESCRIPTION	Current Fees	Amended 2021 Fees	Implementation Date	% Increase Augmentation
c. Event with alcohol + security deposit of \$200.00	\$989.00	\$989.00	1-May-2021	6%
Plus : Recreation complex surcharge *	\$124.00	\$185.00		
Total	\$1,113.00	\$1,174.00		
INDOOR FACILITIES RENTAL RATES				
1 Camille Piché Community Centre Rental Rate				
a. Hall, Kitchen & SOP Bar Services (daily fee)	\$1,156.00	\$1,215.00	1-Jan-2021	5%
b. Hall, Kitchen & Bar Services (daily fee)	\$309.00	\$325.00	1-Jan-2021	5%
c. Kitchen Only (daily fee)	\$52.00	\$0.00	2-Nov-2020	0%
2 Palais des Sports Embrun				
a. <u>Three</u> hours or less (hourly fee) - (Associations meetings only)	\$25.00		1-Jan-2021	
b. <u>Three</u> hours or less (hourly fee) - (birthday parties, conferences, programs, etc.)	\$0.00	\$40.00	1-Jan-2021	100%
c. Three hours or more	\$165.00	\$173.00	1-Jan-2021	5%
3 Dr. Frank Kinnaird Community Centre				
a. <u>Three</u> hours or less (hourly fee) - (Associations meetings only)	\$25.00		1-Jan-2021	
b. <u>Three</u> hours or less (hourly fee) - (birthday parties, conferences, programs, etc.)	\$0.00	\$40.00	1-Jan-2021	100%
c. Three hours or more	\$165.00	\$173.00	1-Jan-2021	5%
d. Three hours or more with SOP Bar Services (daily fee)	\$465.00	\$488.00	1-Jan-2021	5%
e. Kitchen only (daily fee)	\$52.00	\$0.00	2-Nov-2020	-100%
4 Russell Sport & Youth Centre				
a. Activity and Meeting Rooms (daily fee)	\$165.00	\$185.00	1-Jan-2021	12%
b. Meeting Room only (daily fee)	\$90.00			
c. Meeting Room only - <u>Three</u> hours or less (hourly fee) - (Associations meetings only)	\$25.00		1-Jan-2021	
d. Meeting Room only - <u>Three</u> hours or less (hourly fee) - (birthday parties, conferences, programs, etc.)	\$0.00	\$30.00	1-Jan-2021	100%
e. Activity Room only (daily fee)	\$90.00	\$110.00	1-Jan-2021	22%
f. Activity Room only - <u>Three</u> hours or less (hourly fee) - (Associations meetings only)	\$25.00		1-Jan-2021	
g. Activity Room only - <u>Three</u> hours or less (hourly fee) - (birthday parties, conferences, programs, etc.)	\$0.00	\$40.00	1-Jan-2021	100%
5 Marionville Community Centre				
a. Hall A & B + Kitchen (daily fee)	\$206.00	\$216.00	1-Jan-2021	5%
b. Hall A & Kitchen (daily fee)	\$165.00	\$173.00	1-Jan-2021	5%
c. Hall B & Kitchen (daily fee)	\$90.00	\$95.00	1-Jan-2021	6%
d. Kitchen Only (daily fee)	\$52.00	\$0.00	2-Nov-2020	-100%
e. <u>Three</u> hours or less (hourly fee) - (Associations meetings only)	\$25.00		1-Jan-2021	
f. <u>Three</u> hours or less (hourly fee) - (birthday parties, conferences, programs, etc.)	\$0.00	\$40.00	1-Jan-2021	100%

DESCRIPTION	Current Fees	Amended 2021 Fees	Implementation Date	% Increase Augmentation
SWIMMING				
1 Public Swimming				
a. 1. Daily individual swimming pass (children 14 years of age or younger) Plus: Recreation complex surcharge * Total	\$3.50 <u>0.40</u> \$3.90	\$3.50 <u>0.70</u> \$4.20	1-Apr-2021	6%
2. Daily individual swimming pass (children 14 years of age or older, adults) Plus: Recreation complex surcharge * Total	\$4.00 <u>0.50</u> \$4.50	\$4.00 <u>0.80</u> \$4.80	1-Apr-2021	6%
3. Individual monthly pass (Adult) Plus: Recreation complex surcharge * Total	\$ 60.00 <u>\$7.50</u> \$67.50	\$ 60.00 <u>\$11.30</u> \$71.30	1-Apr-2021	6%
b. 1. Individual season pass (Adult) Plus: Recreation complex surcharge * Total	\$70.00 <u>\$8.80</u> \$78.80	\$70.00 <u>\$13.10</u> \$83.10	1-Apr-2021	5%
2. Family monthly pass Plus: Recreation complex surcharge * Total	\$85.00 <u>\$10.60</u> \$95.60	\$85.00 <u>\$15.90</u> \$100.90	1-Apr-2021	6%
c. Family season pass Plus: Recreation complex surcharge * Total	\$138.00 <u>\$17.30</u> \$155.30	\$138.00 <u>\$25.90</u> \$163.90	1-Apr-2021	6%
SPORTS DOME				
1 Turf (field) rental (for 1 hour)				
RESIDENT FEES - SEASONAL (October 16 - April 30)				
a. Full field (prime - 5pm - 11pm week days & 7am - 11 pm weekends)	\$175.00	\$180.00	1-Jan-2021	3%
b. Full field (non-prime - 6am - 5pm & week days)	\$130.00	\$135.00	1-Jan-2021	4%
c. 1/3 field	\$70.00	\$75.00	1-Jan-2021	7%
NON-RESIDENT FEES - SEASONAL (October 16 - April 30)				
a. Full field (prime - 5pm - 11pm week days & 7am - 11 pm weekends)	\$210.00	\$215.00	1-Jan-2021	2%
b. Full field (non-prime - 6am - 5pm & week days)	\$160.00	\$165.00	1-Jan-2021	3%
c. 1/3 field	\$80.00	\$85.00	1-Jan-2021	6%
RESIDENT FEES - NON-SEASONAL (May 1 - October 15)				
a. Full field (prime - 5pm - 11pm week days & 7am - 11 pm weekends)	\$105.00	\$110.00	1-Jan-2021	5%
b. Full field (non-prime - 6am - 5pm & week days)	\$85.00	\$90.00	1-Jan-2021	6%
c. 1/3 field	\$50.00	\$55.00	1-Jan-2021	10%
NON-RESIDENT FEES - NON-SEASONAL (May 1 - October 15)				
a. Full field (prime - 5pm - 11pm week days & 7am - 11 pm weekends)	\$125.00	\$130.00	1-Jan-2021	4%
b. Full field (non-prime - 6am - 5pm & week days)	\$105.00	\$110.00	1-Jan-2021	5%
c. 1/3 field	\$60.00	\$65.00	1-Jan-2021	8%
SCHOOLS (located in Russell Township only)				
a. Full field (from September to June, Monday to Friday from 8 am to 3 pm)	\$75.00	\$80.00	1-Jan-2021	7%

DESCRIPTION	Current Fees	Amended 2021 Fees	Implementation Date	% Increase Augmentation
2 Gym passes (includes walking & running track)				
RESIDENT & MUNICIPAL EMPLOYEE FEE				
b. Monthly (Adult)	\$50.00	\$55.00	1-Jan-2021	10%
c. Monthly (Student 16+)	\$35.00	\$38.50	1-Jan-2021	10%
d. Monthly (Seniors 55+)	\$40.00	\$44.00	1-Jan-2021	10%
e. Monthly (13-15 years old with adult (18+) supervision only)	\$35.00	\$38.50	1-Jan-2021	10%
f. 6 months (Adult)	\$275.00	\$302.50	1-Jan-2021	10%
g. 6 months (Student 16+)	\$200.00	\$220.00	1-Jan-2021	10%
h. 6 months (Seniors 55+)	\$220.00	\$242.00	1-Jan-2021	10%
i. 6 months (13-15 years old with adult (18+) supervision only)	\$200.00	\$220.00	1-Jan-2021	10%
j. Yearly (Adult)	\$500.00	\$550.00	1-Jan-2021	10%
k. Yearly (Student 16+)	\$350.00	\$385.00	1-Jan-2021	10%
l. Yearly (Seniors 55+)	\$425.00	\$467.50	1-Jan-2021	10%
m. Yearly (13-15 years old with adult (18+) supervision only)	\$350.00	\$385.00	1-Jan-2021	10%
NON-RESIDENT FEES				
b. Monthly	\$65.00	\$71.50	1-Jan-2021	10%
c. 6 months	\$375.00	\$412.50	1-Jan-2021	10%
d. Yearly (Adult - Students 16+ - Seniors 55+)	\$625.00	\$687.50	1-Jan-2021	10%
3 Multisport court (Tennis/Badminton/Pickleball/Basketball)				
a. Hourly rate (tennis, basketball, pickleball & badminton)	\$25.00	\$27.50	1-Jan-2021	10%
b. 6 months pass (from 5am to 5pm - non prime time only) for pickle ball & tennis)	\$225.00	\$247.50	1-Jan-2021	10%
4 Walking/Running Track				
RESIDENT & MUNICIPAL EMPLOYEE FEE				
b. Monthly (Adult - Students 18+ - Seniors 55+)	\$20.00	\$22.00	1-Jan-2021	10%
c. Yearly (Adult 18+)	\$100.00	\$110.00	1-Jan-2021	10%
d. Yearly (Family pass - children up to 18yrs old)	\$220.00	\$242.00	1-Jan-2021	10%
e. Yearly (Student 13-17)	\$75.00	\$82.50	1-Jan-2021	10%
e. Yearly (Seniors 55+)	\$75.00	\$82.50	1-Jan-2021	10%
NON-RESIDENT FEES				
b. Monthly	\$25.00	\$27.50	1-Jan-2021	10%
c. Yearly (Adult - Student 18+ - Seniors 55+)	\$125.00	\$137.50	1-Jan-2021	10%
d. Yearly (Family pass - children up to 18yrs old)	\$275.00	\$302.50	1-Jan-2021	10%

DESCRIPTION	Current Fees	Amended 2021 Fees	Implementation Date	% Increase Augmentation
A10 WATER & SEWAGE RATES				
1 Water Service Rates				
a. Single Family Residential Dwellings (includes single family homes, semi-detached, townhouses and duplexes)				
i. Annual Fixed Rate/per dwelling unit	\$344.00	\$275.00	1-Jan-2021	-20%
ii. Consumption Rate (per cubic meter)*	\$2.860			
b. In-Law Suites in Single Family Residential Dwellings				
i. Annual Fixed Rate/per dwelling unit	\$141.04	\$112.75	1-Jan-2021	-20%
ii. Consumption Rate (per cubic meter)*	\$2.860			
c. Residential Apartment Buildings, Accessory Apartment in Single Family Residential Dwellings & Residential Multi-Level Condominium Buildings (includes low rise and high rise residential condominium units)				
i. Annual Fixed Rate/per dwelling unit	\$227.04	\$181.50	1-Jan-2021	-20%
ii. Consumption Rate (per cubic meter)*	\$2.860			
d. Non-Residential & Commercial Buildings - with water meter less than 1.5 inches (includes all commercial, industrial and institutional uses and commercial condominiums)				
i. Annual Fixed Rate/per commercial unit	\$516.00	\$412.50	1-Jan-2021	-20%
ii. Consumption Rate (per cubic meter)*	\$2.860			
e. Non-Residential & Commercial Buildings - with water meter of 1.5 inches or more (includes all commercial, industrial and institutional uses and commercial condominiums)				
i. Annual Fixed Rate/per commercial unit	\$1,032.00	\$825.00	1-Jan-2021	-20%
ii. Consumption Rate (per cubic meter)*	\$2.860			
f. Retirement or Care Facilities (with kitchen)				
i. Annual Fixed Rate/per dwelling unit	\$141.04	\$112.75	1-Jan-2021	-20%
ii. Consumption Rate (per cubic meter)*	\$2.860			
g. Retirement or Care Facilities (without kitchen)				
i. Annual Fixed Rate/per dwelling unit	\$79.12	\$63.25	1-Jan-2021	-20%
ii. Consumption Rate (per cubic meter)*	\$2.860			
h. Community Facilities (includes arenas, libraries, parks, community centres and museums owned by the Township)				
i. Annual Fixed Rate/per dwelling unit	\$0.00			
ii. Consumption Rate (per cubic meter)*	\$2.860			
i. Schools				
i. Annual Fixed Rate	\$1,032.00	\$825.00	1-Jan-2021	-20%
ii. Consumption Rate (per cubic meter)*	\$2.860			
2 Sewage Service Rates				
a. Single Family Residential Dwellings (includes single family homes, semi-detached, townhouses and duplexes)				
i. Annual Fixed Rate/per dwelling unit	\$366.00	\$300.00	1-Jan-2021	-18%
b. In-Law Suites in Single Family Residential Dwellings				
i. Annual Fixed Rate/per dwelling unit	\$150.06	\$123.00	1-Jan-2021	-18%
c. Residential Apartment Buildings, Accessory Apartment in Single Family Residential Dwellings & Residential Multi-Level Condominium Buildings (includes low rise and high rise residential condominium units)				
i. Annual Fixed Rate/per dwelling unit	\$241.56	\$198.00	1-Jan-2021	-18%
d. Non-Residential & Commercial Buildings - with water meter less than 1.5 inches (includes all commercial, industrial and institutional uses and commercial condominiums)				
i. Annual Fixed Rate/per commercial unit	\$549.00	\$450.00	1-Jan-2021	-18%
e. Non-Residential & Commercial Buildings - with water meter of 1.5 inches or more (includes all commercial, industrial and institutional uses and commercial condominiums)				

DESCRIPTION	Current Fees	Amended 2021 Fees	Implementation Date	% Increase Augmentation
i. Annual Fixed Rate/per commercial unit	\$1,098.00	\$900.00	1-Jan-2021	-18%
f. Retirement or Care Facilities (with kitchen)				
i. Annual Fixed Rate/per dwelling unit	\$150.06	\$123.00	1-Jan-2021	-18%
g. Retirement or Care Facilities (without kitchen)				
i. Annual Fixed Rate/per dwelling unit	\$84.18	\$69.00	1-Jan-2021	-18%
h. Community Facilities (includes arenas, libraries, parks, community centres and museums owned by the Township)				
i. Annual Fixed Rate/per dwelling unit				
i. Schools				
i. Annual Fixed Rate	\$1,098.00	\$900.00	1-Jan-2021	-18%
3 Water & Sewer Miscellaneous Charges				
j. Late Payment Charges				
i. 1.25% monthly on all outstanding amount owing for water & sewage service charges				N/A
4 Existing Infrastructure				
e. Other Water and Sewer Charges				N/A
i. Late payment charges				
1.25% monthly on all outstanding amount owing for water & sewage service charges				
ii. Interest when tax rolled				
Charged at 1.25% monthly from the date of arrears being added to the tax account				
6 Fire Protection				
a i. \$ 34.00 on average assessment of \$340,410 for 2021 Application of the revenue neutral concept calculation will apply for all Township assessments.	Apply revenue neutral concept to collect \$255,406	Apply revenue neutral concept to collect \$264,219	1-Jan-2021	3.45%
7 General Services				
a. Hiring of a third party to perform work	\$0.00	Fee Cost + 10% administration fees	1-Jan-2021	

As of October 27, 2020 - En date du 27 octobre 2020

		RECOMMANDATIONS 2021 RECOMMENDATIONS			2020 RÉEL PAYÉ / ACTUAL PAID OUT			2019 RÉEL PAYÉ / ACTUAL PAID OUT				
Name of Organization Nom de l'organisme	Name of Event Nom de l'événement	IN KIND GRANTS SUBVENTIONS EN NATURE	\$\$	RAPPORT D'ÉVA- LUATION REMIS	IN KIND GRANTS SUBVENTIONS EN NATURE	\$\$	RAPPORT D'ÉVA- LUATION REMIS	IN KIND GRANTS SUBVENTIONS EN NATURE	\$\$	RAPPORT D'ÉVA- LUATION REMIS		
		00-110-0000-6842	00-110-0000-6840			00-110-0000-6842		00-110-0000-6840			00-110-0000-6842	00-110-0000-6840
BUDGETED AMOUNT / MONTANT BUDGETÉ		\$34,000-\$12,500	\$29,000-\$12,500			\$34,000.00		\$ 29,000.00			\$34,000.00	\$ 29,000.00
RECOMMENDATION / RECOMMANDATIONS 2021		\$21,500.00	\$ 16,500.00									
EMBRUN		SALLES	QUILLES		SALLES	QUILLES		SALLES	QUILLES			
Amis pour la vie / Friends for Life	Bingo Fundraiser (juin)	\$ 309.00			\$ 309.00			\$ 309.00		X		
Amis pour la vie / Friends for Life	Bingo Fundraiser (octobre)	\$ 309.00			\$ 309.00			\$ 309.00		X		
Amis pour la vie / Friends for Life	Health & Wellness Day	\$ 618.00			\$ 618.00			\$ 618.00		X		
Association des loisirs communautaires	Carnaval hiver Embrun	\$ 4,495.00			\$ 4,495.00			\$ 3,877.00		X		
Association des loisirs communautaires	Célébrons Ensemble/Summerfest							\$ 924.00		X		
Association canadienne-française de l'Ontario de Prescott et Russell	Banquet de la francophonie	\$ 1,285.00	\$ -	\$ 2,500.00	\$ 1,285.00	\$ 2,500.00		\$ 1,236.00	\$ 2,500.00	X		
Centre de santé communautaire de l'estrie	Ateliers de prévention de chutes				\$ 425.00		X	\$ 650.00		X		
Centre de santé communautaire de l'estrie	Ateliers de prévention de chutes							\$ 700.00		X		
Club Joie de vivre 50+	Activités - Carnaval hiver d'Embrun	\$ 243.36	\$ -		\$ 243.36	\$ -		\$ 309.00	\$ -	\$ 100.00	X	
Club Joie de vivre 50+	Activités - Festival d'été Embrun	\$ 243.36	\$ 300.00	\$ 100.00	\$ 243.36	\$ 300.00	\$ 100.00	\$ 309.00	\$ 100.00	X		
Club Joie de vivre 50+	Festival American Country							\$ 618.00	\$ 100.00	X		
Club Optimiste d'Embrun	Spectacle Opti-Show							\$ 1,236.00				
Club Optimiste Embrun	Festival du homard	\$ 1,156.00		\$ 175.00	\$ 1,156.00	\$ 175.00		\$ 1,156.00	\$ 175.00	X		
École secondaire catholique d'Embrun	Bourse d'étude secondaire			\$ 300.00		\$ 300.00	X		\$ 300.00	X		
École St-Jean, Pavillon La Croisée / Club Optimiste Embrun	Bingo Monstre	\$ 309.00			\$ 309.00			\$ 309.00		X		
Embrun Community and Business Watch	Ladie's night							\$ 1,156.00		X		
Embrun Minor Hockey Association	Tournoi Fall Classic	\$ 495.00			\$ 495.00			\$ 495.00		X		
Embrun Minor Hockey Association	Photo Day	\$ 200.00			\$ 200.00			\$ 252.50		X		
Embrun Panthers Junior Team	Off-ice training program				\$ 150.00		X	\$ 325.00		X		
Embrun Skating Club	Off-ice conditioning camps (jan-march)				\$ 225.00		X	\$ 325.00		X		
Embrun Skating Club	Off-ice conditioning camps (sept-dec)				\$ 300.00			\$ 275.00				
Russell District Girls Hockey Association	Photo Day	\$ 165.00			\$ 165.00			\$ 165.00		X		
Valoris pour enfants et adultes de PR	Journée familiale				\$ 474.00	\$ 1,072.65	X	\$ 474.00		X		
Valoris pour enfants et adultes de PR	Fête d'Halloween Party							\$ 309.00		X		
L'Union Culturelle des Franco-Ontariennes	Journée de la femme				\$ 309.00							
L'Union Culturelle des Franco-Ontariennes	Vivre comme personnes aidantes				\$ 165.00							
Services communautaires de Prescott et Russell	Diners communautaires				\$ 200.00		X	\$ 1,000.00		X		
Debra Canada & Kin Club of Russell	Butterfly Child Holiday Concert - Memory of Jonathan Pitre							\$ 1,156.00				
Girl Guide of Canada	Girl Guides World Thinking Day				\$ 309.00		X					

REQUESTS FOR COMMUNITY GRANTS / DEMANDE POUR PROGRAMME DE SUBVENTIONS COMMUNAUTAIRES

As of October 27, 2020 - En date du 27 octobre 2020

		RECOMMANDATIONS 2021 RECOMMENDATIONS				2020 RÉEL PAYÉ / ACTUAL PAID OUT				2019 RÉEL PAYÉ / ACTUAL PAID OUT			
Name of Organization Nom de l'organisme	Name of Event Nom de l'événement	IN KIND GRANTS SUBVENTIONS EN NATURE	00-110-0000-6842	00-110-0000-6840	IN KIND GRANTS SUBVENTIONS EN NATURE	00-110-0000-6842	00-110-0000-6840	IN KIND GRANTS SUBVENTIONS EN NATURE	00-110-0000-6842	00-110-0000-6840	IN KIND GRANTS SUBVENTIONS EN NATURE	00-110-0000-6842	00-110-0000-6840
BUDGETED AMOUNT / MONTANT BUDGETÉ		\$34,000-\$12,500		\$29,000-\$12,500	\$34,000.00		\$ 29,000.00	\$34,000.00		\$ 29,000.00	\$34,000.00		\$ 29,000.00
Girl Guide of Canada	Guider's Planning Meeting				\$ 50.00			X					
FESFO	Jeux franco-ontariens	\$ 9,148.60			\$ 7,764.60								
Regroupement Autisme Prescott-Russell	Programme Samedi-thérapie pour jeunes autistes				\$ 300.00								
LIMOGES													
Limoges Citizenship Committee	Canada Day Festivities/Family Day Community Celebration			\$ 1,000.00			\$ 1,000.00				\$ 1,000.00		X
Limoges Citizenship Committee	Boboul Family Day						\$ 300.00				\$ 250.00		X
Club Optimiste de Limoges	Paniers de Noël			\$ 500.00			\$ 500.00				\$ 500.00		X
Limoges Optimist Club	Christmas Tree Lighting										\$ 500.00		X
MARIONVILLE													
Comité du carnaval de Marionville	Carnaval d'hiver	\$ 754.50	\$ -	\$ 1,000.00	\$ 754.50	\$ -	\$ 1,000.00	X	\$ 618.00	\$ -	\$ 1,000.00		X
Club Bel Âge de Marionville	Souper communautaire de Noël	\$ 262.00		\$ 1,000.00	\$ 262.00		\$ 1,000.00		\$ 262.00		\$ 1,000.00		X
Comité des citoyens de Marionville	Festival des sucres	\$ 262.00		\$ 1,000.00	\$ 262.00		\$ 1,000.00		\$ 206.00		\$ 1,000.00		X
Conseil des parents École Ste-Thérèse-d'Avila	Diner de Noel								\$ 206.00				
MARVELVILLE													
Marvelville Community Club	Tent for Canada Day events			\$ 565.00			\$ 565.00				\$ 500.00		X
RUSSELL													
5 Cyclone Air Cadet Squadron	Annual parades and awards show	\$ 1,619.00			\$ 1,619.00				\$ 1,619.00				X
Club Optimiste de Russell	Rib Night	\$ 465.00			\$ 465.00				\$ 465.00				X
Club Optimiste de Russell	Kids Christmas Party								\$ 165.00				X
Club Optimiste de Russell	Activités d'Halloween Activities								\$ 165.00				X
Club Optimiste de Russell	Trivia Night				\$ 465.00			X	\$ -				
École Secondaire Russell High School	Bourse d'étude secondaire			\$ 300.00			\$ 300.00	X			\$ 300.00		X
École Secondaire St-Thomas Aquinas	Bourse d'étude secondaire			\$ 300.00			\$ 300.00	X			\$ 300.00		X
Kin Club de Russell - Poutmaster Tournament	Fishing Derby Tournament			\$ 750.00			\$ 750.00				\$ 750.00		
Kin Club of Russell	Beyond the Basics Health and Wellness								\$ 309.00		\$ 750.00		X
Kin Club of Russell	Hairspray Roast								\$ 1,156.00				X
Russell Agricultural Society	Canada Day			\$ 4,000.00			\$ 4,000.00				\$ 4,000.00		X
Russell Agricultural Society	Russell Fair			\$ 8,000.00			\$ 8,000.00				\$ 8,000.00		X
Russell Agricultural Society	Monster Bingo								\$ 309.00				X

REQUESTS FOR COMMUNITY GRANTS / DEMANDE POUR PROGRAMME DE SUBVENTIONS COMMUNAUTAIRES

As of October 27, 2020 - En date du 27 octobre 2020

		RECOMMANDATIONS 2021 RECOMMENDATIONS				2020 RÉEL PAYÉ / ACTUAL PAID OUT				2019 RÉEL PAYÉ / ACTUAL PAID OUT			
Name of Organization Nom de l'organisme	Name of Event Nom de l'événement	IN KIND GRANTS SUBVENTIONS EN NATURE		RAPPOR D'ÉVA- LUATION REMIS	IN KIND GRANTS SUBVENTIONS EN NATURE		RAPPOR D'ÉVA- LUATION REMIS	IN KIND GRANTS SUBVENTIONS EN NATURE		RAPPOR D'ÉVA- LUATION REMIS			
		00-110-0000-6842	00-110-0000-6840		00-110-0000-6842	00-110-0000-6840		00-110-0000-6842	00-110-0000-6840				
BUDGETED AMOUNT / MONTANT BUDGETÉ		\$34,000-\$12,500			\$34,000.00			\$34,000.00					
Russell Agricultural Society	Dueling Piano & Chinese Buffet				\$ 1,156.00								
Russell Historical Society	Heritage Festival		\$ 1,000.00				\$ 1,000.00			\$ 1,000.00	X		
Russell Lions Club	Lobster Fest	\$ 2,034.00	\$ 555.00		\$ 2,034.00		\$ 555.00	\$ 1,539.00			X		
Russell Minor Hockey Association	Photo Day	\$ 495.00			\$ 495.00			\$ 495.00			X		
Russell Minor Hockey Association	IP Fun Day	\$ 165.00			\$ 165.00			\$ 165.00			X		
Russell Minor Hockey Association	Peewee hockey tournament	\$ 495.00			\$ 495.00			\$ 495.00			X		
Russell Minor Hockey Association	Atom B Winter Freeze Tournament	\$ 495.00			\$ 495.00			\$ 495.00			X		
Russell District Girls Hockey Association	Fundraiser for Atom House League							\$ 75.00			X		
Russell Trivia Night	Santa's for seniors							\$ 465.00			X		
Russell Trivia Night	Russell Cadets							\$ 465.00			X		
Russell Trivia Night	Big Sky Ranch							\$ 465.00			X		
Russell Trivia Night	Jamie Antobelli & children							\$ 465.00			X		
Russell Trivia Night	Russell Masons				\$ 465.00			\$ 465.00			X		
Russell Trivia Night	Ambassador Ministries in Covenant							\$ 465.00			X		
Russell Trivia Night	Bereaved Families of Ontario							\$ 465.00			X		
Russell Trivia Night	Russell Township Museum							\$ 465.00			X		
Russell Trivia Night	STA Mission Trip							\$ 465.00			X		
Russell Trivia Night	Russell Fire Dept.							\$ 465.00			X		
Russell Trivia Night	Russell United Church				\$ 465.00				X				
Russell Trivia Night	Lilly's Family (postponed to October 17)				\$ 465.00								
Russell Trivia Night	5 Cyclone Air Cadet Squadron				\$ 465.00								
Russell Trivia Night	Winchester Hospital				\$ 465.00								
Russell Trivia Night	Down East Kitchen Party - Russell Historical Society				\$ 465.00								
Terry Fox Foundation	Terry Fox Run		\$ 300.00				\$ 300.00			\$ 300.00	X		
The Russell Run								\$ 137.50			X		
2nd Russell Guide/Pathfinder Guiding Unit	First Aid Training							\$ 180.00			X		
2nd Russell Guide/Pathfinder Guiding Unit	HoHo							\$ 824.00			X		
Freedom Dog Rescue	Paint Your Pet Paint Night							\$ 195.00					
Community-run Radio Station	CJRO FM 107.7 / 107.9		\$ 5,100.00				\$ 5,100.00						
Total of PRE-APPROVED and MONTHLY APPROVED grants / Total des dons PRÉ-APPROUVÉS ANNUELS ET MENSUELS		\$ 26,022.82	\$ 300.00	\$ 28,445.00		\$ 31,956.82	\$ 1,372.65	\$ 28,745.00		\$ 33,532.00	\$ -	\$ 24,425.00	

REQUESTS FOR COMMUNITY GRANTS / DEMANDE POUR PROGRAMME DE SUBVENTIONS COMMUNAUTAIRES

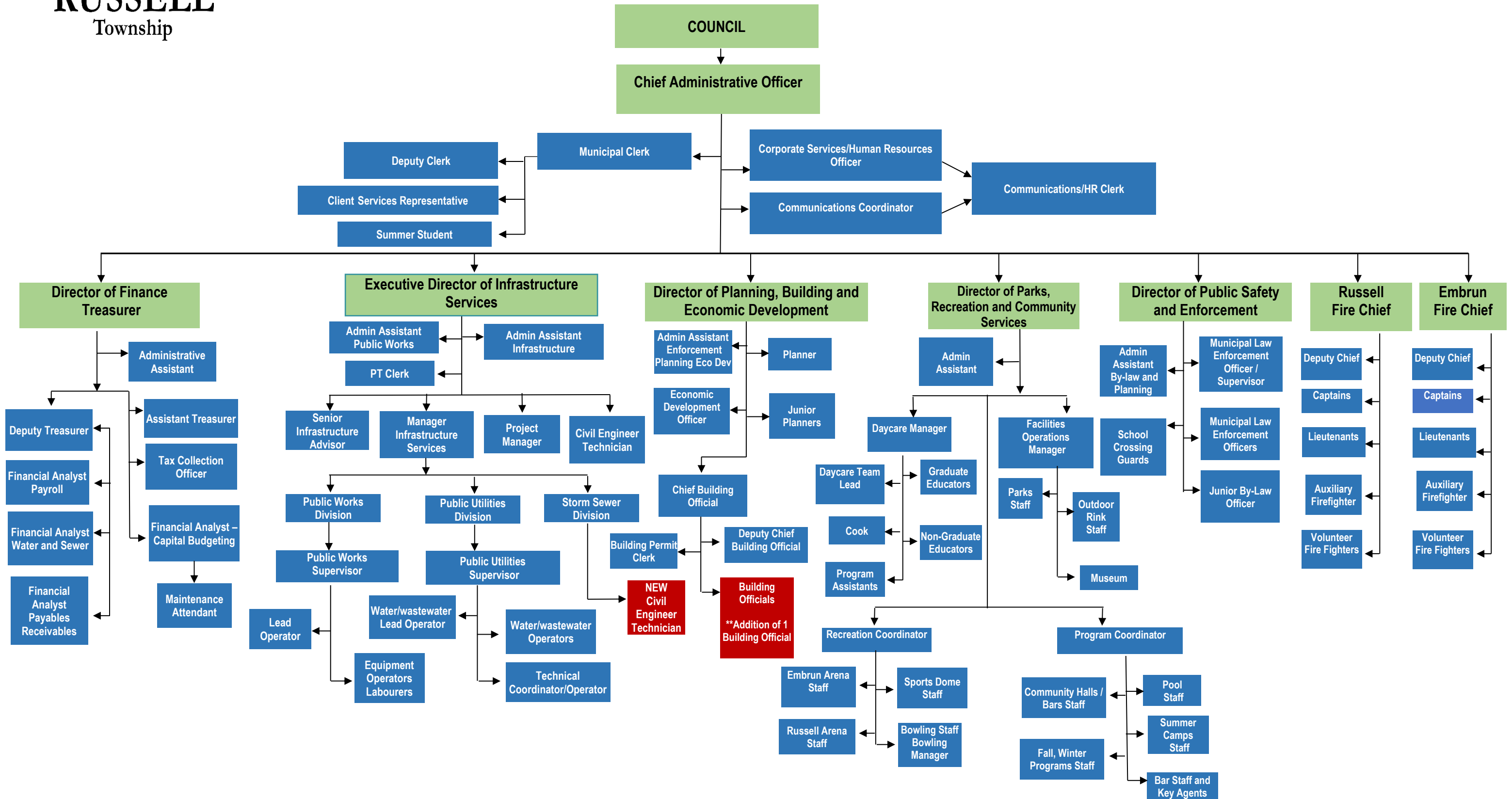
As of October 27, 2020 - En date du 27 octobre 2020

		RECOMMANDATIONS 2021 RECOMMENDATIONS			2020 RÉEL PAYÉ / ACTUAL PAID OUT			2019 RÉEL PAYÉ / ACTUAL PAID OUT		
Name of Organization Nom de l'organisme	Name of Event Nom de l'événement	IN KIND GRANTS SUBVENTIONS EN NATURE	\$\$	RAPPORT D'ÉVA- LUATION REMIS	IN KIND GRANTS SUBVENTIONS EN NATURE	\$\$	RAPPORT D'ÉVA- LUATION REMIS	IN KIND GRANTS SUBVENTIONS EN NATURE	\$\$	RAPPORT D'ÉVA- LUATION REMIS
		00-110-0000-6842	00-110-0000-6840		00-110-0000-6842	00-110-0000-6840		00-110-0000-6842	00-110-0000-6840	
BUDGETED AMOUNT / MONTANT BUDGETÉ		\$34,000-\$12,500	\$29,000-\$12,500		\$34,000.00	\$ 29,000.00		\$34,000.00	\$ 29,000.00	
FUNDS AVAILABLE AFTER PRE-APPROVED and MONTHLY APPROVED GRANTS / FONDS DISPONIBLES APRÈS LES DONS PRÉ-APPROUVÉS ANNUELS ET MENSUELS		-\$4,822.82	-\$ 11,945.00		\$670.53	\$ 255.00		\$468.00	\$ 4,575.00	

Amounts remitted on October 27, 2020 / Montants remis au 27 octobre 2020					\$ 9,824.86	\$ 1,072.65	\$ 2,400.00
FUNDS AVAILABLE TO DATE / FONDS DISPONIBLES A CE JOUR					\$23,102.49		\$ 26,600.00
Pre-approved amounts still to confirm for 2020 / Montants préapprouvés toujours à confirmer pour 2020					\$ 860.00	\$0.00	\$0.00
TOTAL FUNDS AVAILABLE TO DATE / TOTAL DES FONDS DISPONIBLES À CE JOUR					\$22,242.49		\$ 26,600.00

- The amounts in a yellow square were the preapproved grants in 2020 and what the administration is recommending for 2021. / Les montants en jaune sont des montants préapprouvés et les recommandations de l'administration pour 2021.
- The amounts in a green square are requests that are newly preapproved for 2021. / Les montants en verts sont les demandes qui sont nouvellement préapprouvées pour 2021.
- The amounts in a blue square are requests that are annual but the amount changes every year. / Les montants en bleu sont les demandes annuelles, mais dont le montant change chaque année.
- The amounts in a pink square are requests that were pre-approved in 2020, but were cancelled due to COVID-19. / Les montants en rose sont les demandes qui étaient préapprouvées pour 2020, mais qui furent annulées en raison de la COVID-19.
- The amounts in a purple square are requests that were approved during regular council meeting in 2020, but were cancelled due to COVID-19. / Les montants en violet sont les demandes qui furent approuvées lors des réunions ordinaires du conseil, mais qui furent annulées en raison de la COVID-19.
- The amounts in orange square are requests that were pre-approved or approved during council meeting in 2020, but their status is still to confirm due to COVID-19. / Les montants en orange sont les demandes qui étaient préapprouvées ou approuvées lors des réunions ordinaires du conseil, mais leur statut est toujours à confirmer en raison de la COVID-19.
- The grey square means no application was sent for this event for that year. / Les cases en gris sont pour les événements qui n'ont pas envoyé de demande cette année.
- Possible funds transferred from 2020 to 2021. / Possible fonds transférés de 2020 à 2021.

Schedule G Organizational Chart Budget 2021



TOWNSHIP OF RUSSELL

Capital Projects

Project	C0780-21086 Recreation Complex - Site Development		
Department	Rec Complex		
Version	Second Draft	Year	2021

Description

Project Description

Project Summary: New accessible park honoring Jonathan Pitre as well as additional work to advance development of the Recreation Complex Site Plan. The administration will be bringing a report to Council to propose recommendations on specific works to be done in 2021.

Study: N/A

Level Of Service Impact: TBD

Annual Requirement Impact: TBD

Sommaire du projet : Un nouveau parc accessible honorant Jonathan Pitre. Également, l'administration préparera un rapport au conseil pour détailler d'autres travaux à accomplir en 2021 pour faire avancer le développement du site du parc récréatif.

Étude : S/O

Impact sur le niveau de service : À être déterminé

Impact sur le besoin annuel : À être déterminé

Budget

	Total	2021	2022	2023	2024	2025	2026-2030	2027
Expenditures								
Material & Supplies								
Materials	660,000	660,000						
	660,000	660,000						
Expenditures Total	660,000	660,000						
Funding								
Reserves								
Reserve - Specific Project (General)	132,980	132,980						
	132,980	132,980						
Development Charge								
DC Parks & Recreation	527,020	527,020						
	527,020	527,020						
Funding Total	660,000	660,000						